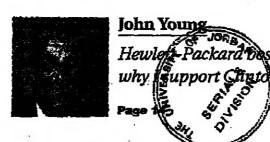
plays a trump



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FINANCIAL TIMES

Europe's Business Newspaper

Yeltsin suspends troop pull-out from Baltics

Russian president Boris Yeltsin yesterday suspended the withdrawal of Russian troops from the Baltic states because of worries about the rights of Russians living there. He signed an order saying the pull-out would be resumed only when agreements had been reached Estonia, Latvia and Lithuania on the rights of soldiers and their families and the form a resumed withdrawai would take . Page 2

German inflation: Provisional estimates show German consumer price inflation was at 3.8 per cent in October, up 0.4 per cent from the femules were worse than econo September. The figures were worse than economists expected and dampened hopes of an early cut in interest rates. Page 20

France cuts key rate: The Bank of France cut the rate at which it lends to commercial banks for between five and 10 days from 13 per cent to 10.5 per cent. The move implies realist it had vanquished currency speculators who attacked the Franc last month. to 10.5 per cent. The move implied France felt

a ring suspected of trying to smuggle uranium and 30 tanks into the Yugoslav war zone. Munich's public prosecutor said seven Germans. a Roman Catholic priest - were under investigation and seven of them had been arrested.



Mark Control of the C

....

Nomura chairman warns of tough times: Japan's biggest broker, Nomura Securities. warned yesterday that it may not have the resources to overhaul all its ailing affiliated brokers. Chairman Yukio Aida (left) said times were so tough that "even Nomura" might not be able to help them. "Some of

se affiliates are in bad shape. We are concerned about this. I am apprehensive," Mr Aids said, Page 21

London explosives hauf British police seized a hig haul of Semtex explosive in London, but the anti-British Irish Republican Army warned it had more explosives hidden and was ready to launch a pre-Christmas bombing blitz.

Ronson may lose control British businessman Gerald Ronson and his family trusts and charities stand to see their 100 per cent stake in private property and trading company Heron International cut to 5 per cent if hanks and bondholders back a restructuring plan. Page 22

Parting of the wayer Czech premier Veclav Klaus and his Slovak counterpart Vladimir Mecjar signed the first package of agreements defining relations between their republics once the Czechoslovak federation dissolves on Jenuary 1.

Vote for closer unions italy ratified the Maastricht treaty on closer European union. Its House of Deputies voted 408 to 46 for the move with 18 abstentions. Spain's lower house also gave the treaty overwhelming support.

Fresh Hong Kong talks sought: Britain is seeking new talks with China to break the deadlock over Governor Chris Patten's plans for democratic reform in the UK colony, which is due to revert to Chinese rule in 1997.

Irish government crists: Ireland faces the possibility of an imminent general election because of apparently irreconcilable differences between two coalition party leaders. Page 20; Human rights ruling on abortion, Page 2

Faction split opens again: The rift in the biggest faction of Japan's ruling Liberal Democratic party widened again when its new chairman, Keizo Ohuchi, excluded his opponents from key nositions. Page 10

Sentiago blacked out: Bomb attacks blacked out half of Chile, leaving much of Santiago, the capital, without electricity. Police blamed the attacks on a small Marxist guerrilla group, Page 6

Profits fall at Axe: The big French insurer which last year invested \$1bn in Equitable Life Assurance of the Us, saw first-half profits drop 34 per cent to FFr979m (\$190.09m) and predicted a further fall for the full year. Page 22

Big BP oil finds UK oil company British Petroleum said it estimates reserves in Colombia's Cusiana field at 1.5bn barrels - confirming it as BP's higgest oil discovery since North Sea finds in the early 1970s. Page 36

STOCK MARKET INDICES	STEATING
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FT-A AS-Share1,250.25 (-0.3%	
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Bush and Clinton trade insults as poll gap narrows

By Jurek Martin in Washington

ALL pretensions to politeness in the US presidential campaign are now in tatters. Governor Bill Clinton and President George Bush are directly trading charges that each is unworthy of the public trust, while Mr Ross Perot, the independent, continues to belittle both

as incapable of leading the country.

The heat is being generated against the background of fresh public opinion polls which agree that Mr Bush is nar-rowing the gap but differ wildly on by how much. Surveys out in the last 24 hours put Mr Clinton ahead by as much

as 10 points (the Washington Post) and ing and an environmental extremist as little as 2 points (CNN/USA Today). Most also found Mr Perot was no longer on the rise.

The big change has been in Mr Clinton's approach towards Mr Bush. Yesterday in Toledo, Ohio, he angrily charged that "the American people must see him for what he is – a desperate person who just wants to hold on to power and doesn't give a rip about them". Mr Bush, he repeated, "has abused the power of the preside

Mr Clinton has started describing the latest series of Bush commercials painting him as anti-defence, anti-farm-

as "worse than a lie; they just make literally anything up". Mr Bush, he said will say or do anything, the man has no core of conviction. This is not Harry Truman; Harry Truman was never

called dishones Though Mr Clinton continues to pound away with his economic message, it is now mixed with assaults on Mr Bush's character. This amounts to a tactical shift brought about by the relentless attacks by the president on Mr Clinton's shorteen

Yesterday, in Michigan, Mr Bush him-self shifted tack, perhaps concluding

that he had drawn enough blood for the moment with his disparagement of the characters of Mr Clinton (less competent than his Millie, the Bush family dog, to run foreign policy) and Senator Al Gore ("Mr Ozone").

Instead, he returned to his great encouragement of the week, the improvement in economic output in the third quarter. Mr Clinton, he charged, had no understanding of the global economy, did not appreciate that the US was outperforming rivals.

in a rare live appearance in Denver on Wednesday night, Mr Perot attacked the other candidates indiscriminately, though he did not raise again his charges of dirty tricks against the Bush campaign. He ridiculed Mr Clinton because the principal business of the governor's state of Arkansas was raising chickens – "and these are not jobs which will pass on the American dream

to our children". But he really put the knife into Mr Bush. "He can't win," he declared, "it's not in the cards," and a vote for the president was "a waste." He said Mr Bush's attitude was that, "if you don't do anything, things will work out".

Bush narrows gap, Page 6

Delors rules out Danish requests over Maastricht

to no more than "some first

thoughts" written last Friday by

Mr Michael Jay, assistant under-

The memo's conclusions con-

trasted with the broadly favoura-

secretary for RC affairs.

and Robert Mauthner in London

MR Jacques Delors, European Commission president, yesterday inflamed the controversy over Denmark's demands for exemptions from the Maastricht treaty, bluntly warning that binding legal agreements sought by the Danes were unacceptable.

Delors said the Danes could expect no more than "interpretative declarations" to the treaty an offer which falls short of Denmark's request for a UK-style optout on a single European currency and exemption from a putative European defence force. Mr Delors' remarks will upset the Danish and the British governments who face a delicate political balancing act in selling Masstricht to a sceptical public. However, his tough stand appears to be supported at this ge by other EC member states which have reservations about

special treatment for the Danes. A British Foreign Office memorandum issued by mistake to journalists in London on Wednesday expressed the view that the Danish proposals, in their original form, were unlikely to prove acceptable to some EC countries. The Foreign Office attempted

to also down the memorandum's

significance, saying it amounted

ble welcome to the Danish paper given by Mr Douglas Hurd, foreign secretary, who described it as "strongly positive". In his remarks, Mr Delors In the Belgian parliament, Mr

appeared to pre-empt what Brussels diplomats predict will be a protracted wrangle between Den-mark and its EC partners on the terms of modifying the Mass-tricht treaty. He stated flatly: "You can only solve the Danish problem by adding interpretative declarations [to the treaty], you cannot add a protocol because it has the value of a treaty."

in a vailed warning to Den-mark and to Britain's Maastricht waverers he said: "You cannot force a country to ratify the Maastricht treaty - and none can have such a large right of veto that it prevents others from Last night, Mr Delors' chief

spokesman played down the significance of his remarks, saying they were in line with earlier statements by the 11 ruling out renegotiation of the treaty.

Mr Delors has no direct say in how the EC should resolve the crisis created by the rejection of Maastricht in the Danish referenEuropean Commission presi carry a lot of weight, because they often reflect the sentiments of the French government.

His argument that a treaty protocol amounts to a treaty amendment requiring re-ratification is also shared by top legal experts in Brussels. All 12 EC member states, including Denmark, have stated that there can be no formal renegotiation of the treaty and therefore no re-ratification.

Italy yesterday ratified the treaty with an overwhelming vote in favour by its lower chamber of parliament. The Senate had approved the treaty on Sep-

Italian foreign minister, Emilio Colombo, said the treaty, "despite its defects, is a considerable step forward towards our ideal of European Unity". Meanwhile the Spanish lower

house approved the treaty almost towards expected ratification.

The treaty must be ratified by all 12 EC members before it can come into full force. Greece and Luxembourg have fully ratified the treaty, while France and Ireland have approved it in refer-

Major sways doubters on Europe, Observer, Page 19



Greg Hutchings, chief executive of Tomkins which yesterday made a takeover bid for UK food group Ranks Hovis MacDougall

Tomkins makes bid for RHM of £935m

MR GREG HUTCHINGS, the British conglomerate-builder who once said Lord Hanson had taught him "pretty much every-thing I know", yesterday trumped his former mentor with a £935m (\$1.5bn) takeover bid for Ranks Hovis MacDougall, the UK milling, baking and grocery products group.

RHM, which already faces a hostile £790m offer from Hanson, the Anglo-American industrial conglomerate, agreed to the counter-bid from Tomkins, Mr Hutchings' company, and recom-mended that shareholders accept

Tomkins' move puts pressure on Hanson either to offer more or pull out of the fight. Lord Hanson said he was "very surprised" that RHM had refused to talk about whether we might be prepared to offer a greater value".

He said he was "astonished" that Mr Stanley Metcalfe, chairman and chief executive of RHM, had said two weeks ago that a demerger of RHM was "the right path for us to take". Mr Metcalle

was not commenting yesterday. Tomkins, which makes Smith & Wesson guns, Havter lawnmowers and Murray bicycles, had been looking at RHM for a year, Mr Hutchings said. He said Tomkins' brand management skills would help RHM revitalise names such as Mothers Pride bread, Bisto gravy and Paxo stuffing. Mr Hutchings, 45, spent

Observer, Page 19 Lex, Page 20 Young bull, Page 21 Analysis, Page 27

Paris to cut stake in Rhône-Poulenc

By William Dawkins in Parts and Paul Abrahams in London

THE FRENCH government is to sell at least 10.6 per cent of the capital in Rhône-Poulenc, the state-owned chemicals and pharmaceuticals group, in the latest in a series of partial privatisa-

The sale, likely to be before the end of the year, will raise an estimated FFr3bn-FFr4bn (\$580m-\$770m) depending on the price of Rhone-Poulenc's listed certificates of investment (Cis) - a kind of non-voting share. As in the FFr11hn of French public sector asset sales so far this year. the cash will be used for job creation programmes and to fund other public sector companies.

At the same time, the government will allow holders of Cls and non-voting participating shares - just over a quarter of the group's issued equity - to convert their paper into ordinary voting shares at no charge, so Rhône-Poulenc will end up with a single class of ordinary shares, instead of a complicated mixture of three kinds of voting and nonvoting stock.

The finance ministry said the Rhône-Poulenc sale would reduce the government's direct ownership stake from 56.9 per cent - at which level it held 77.5 per cent of the voting rights - to about 45 per cent.

national News...

World Trade News .

However, the public sector will continue to hold majority control because of the 20.8 per cent of the group owned by Credit Lyonnais and AGF, the state-owned bank and insurance company. The precise final breakdown will depend on how many holders of Rhône-Poulenc warrants exercise their rights to buy shares. Like other state-owned compa-

nies in the recent round of partial privatisations, Rhône-Poulenc will raise no cash for its The announcement follows a 22

per cent increase in operating income during the first half of the year. Since then, the company has warned that growth during the third quarter had slowed to between 10 and 15 per

Almost all the group's earnings growth over the past 18 months has come from Rhône-Poulenc Rorer, its US pharmaceutical

Mr Samuel Isaly, partner at the healthcare investment group Mehta and Isaly, warned that although the company's management was excellent, the merger benefits of cost-cutting and crossmarketing were now completed. Given its drugs portfolio, the group was set to lose market share over the next five years, while it developed new drugs.

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Lamont outlines UK growth plan

By Peter Norman, Economics Editor in London

MR NORMAN LAMONT, the UK chancellor of the exchequer, last night reinforced the ruling Conservative government's new commitment to growth and outlined a more open approach to policy making.
Mr Lamont also held out the

prospect of further cuts to Britain's interest rate. While he said no risks would be taken with the long-term inflation goal, the government had "no desire to see interest rates any higher than

He used an annual City banquet to place capital spending programmes at the top of the government's public expenditure priorities in 1993-94.

The chancellor also promised to take industry's interests into account as part of a "rebalancing" of policy "to give greater weight to securing an early resumption of growth".

"We cannot press a button and see the economy spring to life," he said. "But we can examine every development, every policy option, every idea and ask ourselves - does this support industry? Will it help confidence? Will this get the economy going? That is what we shall be doing in the

Continued on Page 20

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Russia will need \$22bn aid next year

By Steven Butter in Tokyo and Levia Boulton in Moscow

RUSSIA will require at least \$22bn (£13.4bn) in aid next year to meet its balance of payment requirements, Mr Richard Erb, deputy managing director of the International Monetary Fund, said yester-

Even this huge figure assumed that the Russian government would significantly tighten monetary and fiscal policies by the end of this

Mr Erb was speaking at a conference in Tokyo on assis-tance to 12 of the 15 states which were formerly part of the Soviet Union. The conference, which concludes today, is the third and last in a series of multilateral meetings that began in Washington in Janu-

Participants from the 70 nations at the conference expressed a strong desire to move beyond the relatively ad hoc arrangements drawn up at the Washington conference in which five working groups, covering food, medicine, energy, shelter and technical assistance, co-ordinated aid to all the 12 republics.

The conference is today expected to endorse proposals aimed at giving the World Bank responsibility for estab-lishing consultative groups that will help channel aid to individual countries.

Baroness Chalker, UK overseas development minister. addressing the conference as president on behalf of the EC. said the pattern of World Bank-chaired consultative groups provided a tried and tested method of aid.

Mr Erb and others stressed the importance of technical assistance to help the states develop working market economies over and above the need for financial assistance. Mr Erb also stressed that reforms would be useless unless governments were able effectively to implement macro-economic stabilisation policies which have often proved elusive.

While the aim of the conference was to establish structures through which to channel long-term aid, there is also growing concern about shortages of food, medicine, and PRESIDENT Boris Yeltsin connected with his deep con-Russian government to draft tions last month because they housing this winter. Japan signed an order yesterday suscern at numerous violations of agreements with the three have no automatic right to yesterday pledged \$100m in pending the withdrawal of Rustine rights of the Russian states to safeguard social Estonian citizenship. yesterday pledged \$100m in new emergency aid, most of which will be disbursed in the Russian Far East. The US said yesterday it would provide \$260m in grant food aid this

This coincided with a fresh warning in Moscow of imminent hyperinflation and an announcement that millions of people would have to be evacuated from Russia's Arctic north for lack of state subsidies to keep propping up par-ticularly inefficient enterRussian president seems ready to curb reforms and work with Civic Union to stay in power

Yeltsin makes peace proposal to Volsky

By John Lloyd in Moscow

RUSSIAN PRESIDENT Boris Yeltsin has indicated that he would "work seriously" with the centrist Civic Union group, in a further apparent sign of his willingness to moderate reforms before the forthcoming Congress of Peoples' Deputies, at which an all-out attack on his government is

Mr Arkady Volsky, the head of the Union of Industrialists and Entrepreneurs, which is closely associated with the Civic Union, and which has just completed its programme to "correct" the government's policies, said the government and the Civic Union had been

coming closer together in their sider their loyalty to the Rusthinking.

At the same time, the National Salvation Front, the nationalist-communist coalition which Mr Yeltsin banned earlier this week, decided to defy the ban.

Mr Ilya Konstantinov, a leader of the Front, said yesterday: "This is an anti-constitutional decree contrary to the legislation - we will not recognise its legal

Yet more ominously, Lieu-tenant Colonel Yevgeny Chernorikov, deputy chairman of the Union of Officers, a nation-alist grouping claiming 10,000 members, said the group had appealed to officers to recon-.

According to Col Chernori-The personal loyalty of the kov, the army had received an

FINANCIAL IZVESTIA IN PRINT

FINANCIAL IZVESTIA, a joint publication between the Financial Times and the Russian daily Izvestia, was published for the first time in Moscow yesterday, Our Foreign Staff writes. The eight-page supplement, which will initially appear every Thursday, on the familiar pink paper, featured news and analysis drawn from FT and Izvestia writerial a front-page photograph of Mr Ruslan Khasbulatov, the parliamentary speaker who is trying to bring Izvestia back under control of the Russian parliament, with Russian President Boris Yeltsin, who has decreed that the paper remain independent.

minister of defence to the president does not mean that this corresponds the interests of the

order that all weapons except those issued to guards must be locked up - an apparent indication that the authorities

Mr Yegor Gaidar, the acting prime minister, said when asked about the order that he knew nothing of it, but would make inquiries of the Defence Ministry.

Mr Yeltsin, in an interview with the mass-circulation weekly newspaper Argumenty

shout a lot" as having no social base, saying they could thus not be called an opposition.

i Pacty, said he would he tough with those who call for the overthrow of constitutional But he dismissed those "who

The Civic Union, however, could be called an opposition, but so far it had only put up about a dozen slogans, which gramme. When such a programme is unveiled, then we must work seriously with the opposition," be said.

One option apparently being considered by Mr Yeltsin is an agreement, tacit or explicit, with the Civic Union - which would include some cabinet changes, possibly even the removal of Mr Gaidar from his current post as prime

However, Mr Gennady Burbulis, one of his closest aides. said in a separate interview yesterday that things were becoming so unstable that presidential rule "must be con-

Bonn budget deficit soaring above target

By Quentin Peel in Bonn

THE German government's budget deficit for 1993 seems certain to rise by several billion D-Marks above the forecast DM28bn (£15.3bn), in spite of strenuous efforts to find more savings, according to senior officials.

The partners in the coalition remain clearly divided about the extent to which drastic cuts in spending must be found, and the extent to which the deficit can be allowed to rise. The 1993 budget is for DM435.65bn, and the DM38bn deficit is a slight reduction on this year's DM40bn.

Although all are talking of "drastic and painful savings", there is no consensus about where they should be made, or how great they should be. Chancellor Helmut Kohl

himself warned on Wednesday that "there is a gap between what we say and what we do." While urging savings, he seemed to warn against making excessive cuts in the biggest areas of state subsidies agriculture, coal mining and shipbuilding. Leaders of the Free Demo-

cratic party (FDP), the junior coalition partner, are calling for a savings package of at least DM10bn, and a regulation enforcing across-the-board cuts

to achieve it However Finance Ministry officials confirmed yesterday that Mr Theo Waigel, the finance minister and leader of the Bavaria-based Christian Social Union (CSU), is only proposing cuts to pay for inevi-

By Lionel Barber in Brussels

PRESIDENT Mauno Koivisto

said yesterday Finland would meet all its obligations under

the Maastricht treaty, includ-

ing participation in a common

European defence force. In contrast to Denmark's

equivocations on Maastricht, including this week's demands

for opt-outs on a common currency and defence force, Mr

Koivisto said Finns intended to

be "honest members" of the

Finland gives pledge to

meet Maastricht terms

table increased spending, and not to take account of a certain drop in tax revenues.

well below DM10bn," one official said yesterday. "The reduced revenues caused by slower growth next year have yet to be finally calculated, but they will be covered by an increase in the deficit."

per cent drop in growth next year - already forecast by the Reconomics Ministry - will cost DM10bn in lower revenues. Of those, the central exchequer must bear the brunt of about half, the rest reducing the income of the 16 states.

suggested yesterday that DM10bn would be the "abso-lute maximum" of any drop in revenues for the central gov net borrowing requirement. The forecast slowdown in

growth in western Germany now put by the Economics Ministry at 1.0-1.5 per cent in 1993, and by the country's leading economic institutes at only 0.5 per cent - is also a key factor behind the increased spending pressure. Top politi-cal sources say the Federal Labour Office alone, responsi-

series of urgent new measures planned for boosting recovery in eastern Germany, due to be presented to the German cabinet next week. They will also add several billion D-Marks on

European Community.
At the end of his trip to

Brussels to talk about pending

negotiations on EC member-

ship, Mr Koivisto indirectly criticised Denmark for asking

for special treatment. "It is not

easy to say old members have

more rights than new mem-

Mr Koivisto said he expected

He also hinted at Finnish

interest in joining Nato.

the negotiations to begin next

bers." he said.

The savings package will be

Mr Kohl has warned that a 1

The Finance Ministry ernment next year, which would have to be added to the

ble for paying unemployment benefit, needs an extra DM3bn.

changes By Andrew Hill in Brussels The European Commission is to try to simplify the transitional system for collecting and accounting for value added tax and excise duties in the single European market. The system, which comes into force from January 1, 1993, is designed to adapt cur-

Brussels

plan on

burdens on European busi-But Mrs Christiane Scrivener, the EC tax commissioner, announced yesterday that the Commission would soon publish a new directive aimed at eliminating certain technical difficulties with the

rent VAT procedures to the abolition of border controls. It

has been widely criticised for

imposing new administrative

Among other things, the directive will tackle VAT prob-lems which might arise from "triangular trade" in the EC. For example, a Belgian com-pany ordering Spanish goods for delivery to a French sub-sidiary will not have to register for VAT in France. Ins the French subsidiary will be directly liable for the tax.

Mrs Scrivener outlined her plans on Wednesday at a meet-ing with Mr Carlos Ferrer, president of Unice, the European employers' federation. She told Mr Ferrer she also wanted to create a new forum for discussing operational problems with the transitional system. She said such a com-mittee could be in place by the beginning of December and would take advantage of existing links between member states, industry and the Com-

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272

The transitional VAT system should be replaced with a definitive scheme from Janu-

Finnish economy regains balance

Finland's economy faces another difficult year in 1993 but is regaining its balance, and competitiveness is improving sharply, according to the Ministry of Finance, Christopher Brown-Humes writes from Stockholm.

The ministry yesterday predicted GNP would increase next year by 2 per cent, following a fall of 2 per cent this boosted exports, leading to a 10 per cent rise in volumes this year and an expected 13 per cent increase next year. The current account is expected to be in surplus in early

The gloom centred on unemployment, which is expected to more than double to 322,000 (nearly 13 per cent of the workforce) this year before peaking at 350,000 in late 1993.

Currency boards 'not a solution'

Currency boards, which issue local notes and coins convertible into a foreign reserve at a fixed rate, are unlikely to solve the long-term problems of monetary instability in east European countries, Ms Anna and colleague of Mr Milton Friedman, said last night, Emma Tucker writes.

A communist protester at a Moscow meeting of the National Salvation Front yesterday gestures in imitation of a picture in Pravda

Baltics troop pull-out delayed

sian troops from the Baltic states because of concern for the rights of Russians living there, Itar-Tass news agency said, Reuter reports from

It said the pullout from the former Soviet republics of Estonia, Latvia and Lithuania would resume only when agreements had been signed with all three on the form it would take and on the social rights of soldiers and their

"The president's decision is

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speaking population in the above states," Tass said.

Mr Yeltsin's move was the strongest yet to counter what Moscow regards as human rights infringements against the large Russian minorities, particularly in Latvia and Retonia

Tass said he instructed the Russian Foreign Ministry to draft an appeal to the United Nations asking the world community to investigate human rights in the Baltics. Mr Yeltsin also ordered the

marantees" for R diers on their soil. The Russian leader said

Moscow would make economic agreements with the Baltics dependent on observance of the soldiers' rights. All three rely heavily on Russia for energy and other supplies.

Russia has reserved its heaviest recent criticism for Estonia, where Russians and other minorities making up some 40 per cent of the population were excluded from parliamentary and presidential elec-

to Estonia last week, warning that serious ethnic conflict could erupt there. The Russian Defence Ministry said last week the with-drawal of troops would be tem-

porarily suspended because of problems rehousing the soldiers in Russia. · Russia's birth rate has fallen by 12 per cent this year.

apparently due to economic hardship and falling living standards, the National Statistics Committee said yesterday.

Schools to open in bid to avert Kosovo civil war

MR Cyrus Vance and Lord Owen, the joint chairmen of the Geneva peace conference, yesterday took the first tenta-tive steps towards pre-empting civil war in the southern Yugo-slav province of Kosovo, which is Serb-controlled but overwhelmingly populated by eth-nic Albanians.

The two peace envoys met Serb and Albanian leaders and announced that Albanian childreu would return to school after a two-year histus. Ethnic Albanian schools

were closed throughout Kosovo after Serbian President Slobodan Milosevic imposed direct rule on the province in 1990. Lord Owen said that after "long and difficult discussions about the complex question of opening schools... we hope the primary schools will be opened on November 2." The breakthrough was

achieved despite the refusel of ethnic Albanian leaders to hold face-to-face talks with their Serbian counterparts.

Mr Milan Panic, the Yugo-slav prime minister, who

joined the international mediators in Pristina, the capital of Kosovo, also held separate talks with Serb and Albanian As Mr Panic met local Serb

leaders, some 2,000 Serbs staged a rally demanding his resignation. They accused him of betraying Serinan interests by negotiating with pro-independence Albanian leaders. While Mr Panic is branded a

traitor by Kosovo's radicalised Serbs, Albanian leaders remain doubtful about his ability to deliver on his pledge to demo-cratise Kosovo. He is locked in a power struggle with Mr Slobodan Milosevic, the presi-

dent of Serbia.
Under Mr Milosevic, scores of Albanians were killed in protests in 1989 and 1990 when Kosovo was stripped of its autonomy. Tens of thousands of workers were sacked and Albanians barred from education after refusing to accept a curriculum imposed by offi-cials in Belgrade, the Serbian and federal capital.
At issue is the status of Kos-

ovo. Serbs see Kosovo as the cradle of their civilisation. They want the province to remain under direct rule by Belgrade, backed by a powerful police apparatus.

Albanians seek independence or at the very least full autonomy from Serbia.

Lord Owen said his delegation understood both the fears and anxieties of the majority Albanian and Serb population on the status of Kosovo. But Albanians were given the clear message by the delegation that while Kosovo's status would be negotiated, Kosovo would remain part of Serbia and

Yugoslavia. The visit yesterday by the co-presidents of the Geneva Conference comes amid intensifled efforts to forestall the eruption of violence in Kosovo, which diplomats fear would spread beyond the borders of the former Yugoslavia.

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Bank of Scotland announces a decrease in the monthly rate of interest charged to Bank of Scotland Classic Visa Card, Bank of Scotland MasterCard and Affinity MasterCard cardholders from 1.9% to 1.8%. The Annual Fee remains at £10, making an APR of 25.1% for purchases and 27% for cash advances - based on a credit limit of £1,000. Interest will be charged at the new rate and shown on cardholders' statements issued from 8th December, 1992, and for balances left outstanding from statements dated

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Grip relaxes on French flagship

Paris still has effective control at Rhone-Poulenc, says William Dawkins

yesterday as a step towards

full privatisation for the chemi-

cals group and possibly others.

The right-wing opposition, likely to win legislative elec-

tions in March, has an ambi-tious privatisation programme.

Mr Jean-René Fourtou, Rhône

Poulenc's chairman, is well

placed to ensure Rhône-Poul-

enc, which needs fresh capital,

benefits. He was picked for the

job by the former Ganllist gov-

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France cuts repurchase rate to 10.5%

By Alice Rewethorne in Paris

FRANCE yesterday proved that it has emerged unscathed from last month's currency crisis when the Bank of France announced it was bringing its down to 10.5 per cent after temporarily raising it to protect the franc.

The bank raised the repurchase rate, the interest rate charged to borrowers of last resort, from 10.5 to 13 per cent at the height of September's crisis to stave off attacks on the French currency from foreign exchange dealers.

Yesterday's decision to reduce the repurchase rate indicates that the Bank of France and the French government, are confident that the currency is now safe from the

threat of market pressure. The decision to lower the rate has been welcomed by France's banks, which faced a steep increase in their own borrowing costs because of the increase. The rise in the repurchase rate, which was not

base rates, triggered an immediate jump in overnight money market rates.

If the repurchase rate had not returned to its original level the Bank of France and the government, which is usually consulted on rate changes, would have faced pressure from the banks to raise base rates to alleviate the financial pressure on them.

The government, up for reelection next spring, would have been reluctant to countenance an increase in base rates, given high real interest rates are one of the chief causes of the sluggish state of the French economy.

 Mr Michel Sapin, the French finance minister, said yesterday he would "take initiatives" as part of an EC effort to promote economic growth but gave no details. Mr Dominique Strauss-Kahn, minister for industry and foreign trade. said Europe should take joint action to reduce interest rates and promote big public infrastructure inve

a stake in Rhône-Poulenc, the flagship of the French chemicals sector, marks a significant step in the gradual relaxation of the state's grip on industry over the past decade.

THE Paris government's announcement that it will sell

The sale, expected by the prime minister's office to take place this year, will be the first time the Socialist government has let its direct shareholding in a public sector company fall from a majority to a minority. Its direct voting rights in the group will fall from 77.5 per cent to around 45 per cent as a result of the sale and the dilution of state voting rights caused by the related decision to enfranchise Rhône-Poulenc's non-voting shareholders.

Yet the government will still exercise effective majority control because the shares owned by Crédit Lyonnais and AGF. the state-owned bank and insurance company, will bring the total public sector stake up to around 65 per cent, after the operation.

The state expects to collect around FFr4bn (£477m) from the sale, said Mr Dominique Strauss-Kahn, industry minis-

That would bring total public sector share sales this year to FFr14bn, including stakes in



Jean-René Fourtou: his company is well placed

the oil groups Total and Elf Aquitaine, and the bank Crédit Local de France, just short of the government's FFr15bn tar-

As with the rest, the proceeds from the Rhône-Poulenc sale will be used to fund job creation measures and to pump capital back into other state

The Rhone-Poulenc move was being seen by analysts French president Mr Valéry Giscard d'Estaing, head of the centre-right UDF.

Even if the right fails to win the election, the Socialist administration has already said it is prepared to start selling majority stakes in state industry from next spring.

The other important feature of this sell-off is that Rhone-Poulenc's existing non-voting shareholders - just over a quarter of the total - are to be given votes for free.

This will surprise and possi-

bly delight non-voting share-

holders in other public sector companies, such as BNP and Credit Lyonneis, the first and second largest state banks, and the aluminium group Pechiney. Like Rhone-Poulenc, these companies issued large mounts of non-voting certifi cats d'investissement (Cls) and a range of quasi-equity instru-ments before the government last year relaxed its freeze on the issue of ordinary equity in public sector companies to the private sector. These investors will now expect, like their

counterparts at Rhône-Poulenc, to be enfranchised for nothing. On the surface, the enfranchisement of Rhône-Poulenc's non-voting shareholders looks like another stage in the gov-

ernment and is close to former ernment's policy of getting state companies to behave as much as possible like their private sector competitors, against which they compete for scarce finance on world capital markets.

> However, some analysts point out that the implication of allowing non-voting shares to acquire votes at no charge is that voting rights in French public sector companies are worthless. They argue that the state will always hold the whip hand, even if it only has a minority stake, as it does, for example, at the oil group Total, where the government retains the right to nominate the chairman and vet important

international accords

This could also be the case in full self-offs, in line with the previous - and possibly future Gaullist administration's tactic of trying to leave privatised companies with a decisive "hard core" of institutional shareholders loyal to government policies. Mr Fourtou, for one, is a keen advocate of a hard core for Rhône-Poulenc. on the grounds that it insulates the management from the search for short-term profits at the expense of long-term strategy. This is a classic concern of industry policy on both sides of French politics.

Magyars defuse row on secession

ROMANIA's Hungarians yesterday denied they wanted to secede from Bucharest in a move aimed at defusing a political row created by a declaration last weekend that they desired self-government, writes Virginia Marsh from Bucharest.

The Democratic Union of Magyars in Romania (DUMR) said secession was in any case impossible given that regions where Hungarians formed the majority were in the centre of

Instead, they said that ethnic Hungarian communities only wished for greater autonomy in order to preserve their religious and cultural identity. which were granted by the constitution.

The DUMR's earlier declaration had fuelled Romania's nationalist parties which in last month's general election won 22 per cent of the votes in Transylvania, Romania's western province where most of the 1.7m ethnic Hungarian minor ity live.

Romanian nationalists have interpreted the DUMR statement as further proof that the party aims to restore Transylvania to Hungarian rule and accused the DUMR of repratedly trying to destabilise the country.

Corruption fears grow over Italian works contracts

By Robert Graham in Rome

ALMOST 60 per cent of all public works contracts in Italy are awarded on a discretionary basis, according to a parlia-

mentary study out yesterday. The study has been prompted by growing fears of corruption in public works contracts, as a result of the Milan municipal scandal.

Eight months of investigations by Milan magistrates have revealed systematic abuses, with tenders rigged and commissions handed out to political parties for up to 5 per cent of the contract value.

The discretionary nature of most public works tenders has come to be regarded by magistrates as a big encouragement to corruption. The evidence provided in the parliamentary study is expected to speed parent and competitive system

The study examined public works contracts worth L48,291bn (£23bn). Of this, L28,582bn concerned projects where the contracts had been awarded on the basis of private

petitive tenders "which failed to comply with the basic requi-sites of publicity".

Among the worst offenders were government bodies and hig state companies.

Also highlighted by the parliamentary study was the practice of altering contracts during the execution of projects and their subsequent delay or lack of completion.

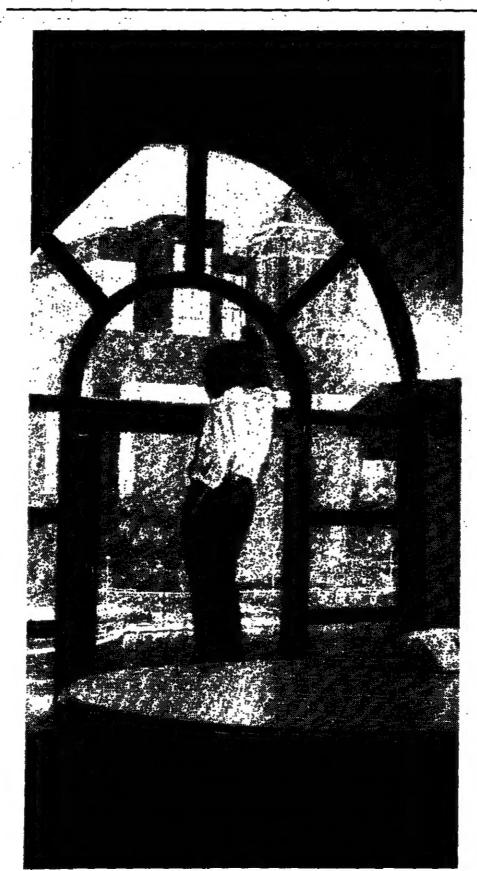
More than 37 per cent of pubthe subject of change.

Contractors have used this as a classic device to retain business and raise the contract's original value. Magistrates are currently examining abuses in public

works contracts in virtually every major city in Italy. 🖖 The latest case was the arrest this week of 14 people, including local politicians and alleged overcharging on the contract to construct a dam

In 1984 it was costed at L283bn and was due to be completed in 1989, Already L577bn have been spent and it is reckoned the final cost on comple tion will be at least L700bn.

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treaty, concessions or uncom-Deputies unite to attack judges over inquiries

POLITICAL divisions in the usually fractious Italian parliament were blurred yesterday as members united in anger against a judiciary they accused of violating their rights in a series of corruption investigations, Reuter reports from Rome.

The row pitting parliament against Italy's increasingly inquisitive judges came to a head after Health Minister Francesco de Lorenzo said police had tried to seize his personal archives, ignoring his immunity from prosecution.

We are living in a pre-coup climate," said Mr Domenico terday also denounced a judge's decision to impound his private office. MPs from all parties condemned the two incidents, saying democracy "The balance of power

between the various branches of government is being upset Whenever this happens, we usually are on the eve of some of the least glorious pages of our history," said the Christian Democrats' chief whip, Mr Gerardo Bianco.

The MPs were finally see their chance to hit back at the judges, who have launched investigations bitting every sector of the political establish ment since the new parliament was elected last April.

"There is a climate of intimi-dation undermining the rights of MPs without which this country is no longer a democ-racy," said Mr Giusy La Ganga, Socialist chief whip, urging the government to act against the

Only since the April elec-tions upset Italy's political balance have the judges been spurred into action.

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VENEZUELA

In spite of last February's unsuccessful coup detat and the difficult economic reform programme. Venezuela's econ-omy continues to grow at a vigorous pace and foreign investment remains strong.

On December 1st the Financial Times will be publishing an in-depth new survey that will examine among other topics the financial system, foreign investment opportunities, petroleum and petrochemicals and the role of Venezuela in world or the publishing the publishing of the publishing and in-depth of the world capital markets.

Paul Maraviglie Tel: 071-873 3447 Fax: 071-873 3595

FT SURVEYS

programme with its revolutionary Ka-50 aircraft, PA in Lon-

A widely-expected preliminary bid has been made to Britain's ministry of defence. Group Vector, based in Geneva and Washington, which is handling the bid by the Russian manufacturer Kamov, is seeking a British prime contractor

Mr Steve Stylianoudis. Group Vector's UK president, told Jane's Defence Weekly the company had approached Edinburgh-based GEC-Ferranti and US helicopter giant Sikorsky.

Cornerstone of the bid was that the Ka-50, which carries the Nato code-name Hokum, was cheap at £8m, and 30 per cent cheaper to run than the other competitors, he added.

It is expected the Ka-50. which has two sets of rotor blades placed above each

RUSSIA is bidding for the £2bn other, will be powered by British Army attack helicopter Rolls-Royce/Turbomeca RTM Rolls-Royce/Turbomeca RTM 322 engines with sensors supplied by GEC-Ferranti.

Mr Stylianoudis said the single-seat aircraft had distinct advantages for the Army, such as its speed of 170 knots. However, there are concerns about buying Russian equipment, given its poor reliability record and problems with acquiring

The Apache AH-64, offered by Westland and McDonnell Douglas, remains the favourite with the Army Air Corps to win the contract for 117 helicopters. A strong body of sup-port exists for the Franco-German-designed Tiger, which is being offered by Eurocopter and British Aerospace.

The other contenders are GEC Avionics, teamed with Bell Helicopter Textron of the US, to offer the Cobra Venom and Boeing Helicopters with

Nissan to rationalise distribution in Europe

By John Griffiths

NISSAN, Japan's second largest car maker, expects to make substantial savings on its vehicle distribution operations in Europe by abandoning national distribution

From next year, dealers in most continental European markets are to receive their vehicles directly from one of two much larger distribution centres - an existing facility in Amsterdam, or a new one under construction in Barcelona, which is due to begin operations next spring. A third may be added later.

Under Nissan's traditional system, vehicles have been supplied from its main import centre in Amsterdam to large compounds - some operated by independent distributors in each country, with each country's dealer network draw

ing on this national "pool". By eliminating the compounds, Nissan expects to make significant, but as yet unquantified, inventory savines.

The new system is already partially in operation in northern Europe, with dealers in Germany, northern France, Switzerland and Holland being supplied from Amsterdam. Southern France is to be sup-

plied from Barcelona as soon as the centre opens, with Portugal, Greece and other smaller markets brought into the sys-

Nissan, which owns its distribution networks in Germany, France, the UK, Italy and Spain, said it had no plans to take over the independent importer/distributor companies in Belgium, Greece and Portu-

assembly link with **Boeing**

By Kerin Hope in Athens

HELLENIC Aerospace Industry (HAI), a state-owned Greek facility, has signed a \$20m (£12.2m) contract with Boeing Corporation, the US aircraft manufacturer, for assembly work on the Boeing 757 pas-

It is the first big contract HAI has won since Lockheed Aircraft Services International, the service arm of Lockheed Corporation of the US, took over management of the Greek company 18 months ago. HAI will make part of the B757 airframe at its plant at Tanagra, central Greece, under an offset agreement made when Olympic Airways, the Greek carrier, ordered six new Boeing aircraft as part of

its 1990s fleet renewal. HAI officials say that, with the Boeing contract secured, the company is well placed to win more civil aviation subcontracting work. Talks are under way with both Northrop and Yought, two major Boeing subcontractors.

A smaller contract signed recently with Dornier, to make airframe parts worth DM1.4m (£560,000) for the UH-1D heli-copter used by the German armed forces, is typical of HAI's scale of operation until now. The company, set up by the state in the late 1970s to carry out repairs for the Greek air force, does maintenance for several Middle East and Gulf air forces.

But the production side has been slow to develop despite a number of opportunities for offset work linked with Greece's recent purchases, from France and the US respectively, of the Mirage 2000 and F-16 combat aircraft.

Lockheed's task, under a two-year management contract, has been to restructure the company, develop a busi-ness plan and boost productivity. If HAI can make an operating profit over the next year the Greek government plans to offer up to 49 per cent of the company for sale under its pri-vatisation programme.

Russians seek | Greeks in | Clinton opposes BA investment in USAir | Cl

By George Graham in Washington and Paul Betts in London

GOVERNOR Bill Clinton, the Democratic presidential candidate, has come out against British Airways' proposed \$750m investment in USAir, arguing US airlines would get no reciprocal access to the British market if the deal were allowed to go ahead.

The statement comes at a critical time for BA's controversial deal which is awaiting approval from the US Department of Transportation.

The transaction, opposed by the three biggest US carriers including American Airlines, United Airlines and Delta Air Lines, hinges on the outcome

of negotiations between the UK and the US on a new liberal aviation agreement between the two countries.

There were signs yesterday that the UK was unlikely to agree to US demands for greater access for US carriers immediately into London's Heathrow airport in exchange for American approval of the BA deel

If the talks stay deadlocked, the BA-USAir deal is expected to collapse. Supporters of the BA transaction both in the US and the UK yesterday warned this risked severe consequences for the future of "open skies", jobs at USAir, and other foreign investments in financially-pressed US carriers. The issue has been raised dential campaign in the past week, and has coincided with UK-US talks in Washington to attempt to open up air transport between the two coun-

On Wednesday, Mr Clinton said he would not agree to the deal. "Twe got real problems with it. We get no access to the British market if we do it. It's just an admission that we've allowed the American companies to get in terrible financial trouble," be said.

Mr Bush has made clear that he cannot prejudge the issue until Mr Andrew Card, transport secretary, has made his

The big three US airlines remain highly critical of the

the benefits to BA are immediate while those for US carriers are promises which will come to fruition later.

The UK has proposed to grant US carriers immediate open access to UK regional airports, but greater access into Reathrow would be phased in as long as the US eased its current foreign ownership rules in US airlines.

The big three US airlines oppose any phasing-in of liberalisation and want immediate access into Heathrow and runway landing and take-off slots to operate new services to and from London.

In addition, the US airlines see British proposals for an

package put forward by UK elaborate disputes resolution negotiators; they argue that mechanism as a way of reimposing heavy government regu-

US campaign officials thought it unlikely the Bush administration would try to rush through a decision on such a sensitive deal before Tuesday's election.

If Mr Bush wins, he could press ahead; if Mr Clinton wins, it is thought unlikely a lame-duck administration would try to push the deal through before the January 20

handover of power. This would probably spell the end of the proposed BA-U-SAir transaction, since BA is unlikely to extend the deadline for completing the deal beyond

Shine comes off Italy's tourist image

This year's summer season was one of the worst, Haig Simonian writes

HE recent sharp fall in the value of the lira should make Italy more attractive to foreigners after one of the worst summer seasons on record. But the country's travel agents warn the problems go well beyond an overvalued currency.

Tourism is Italy's third bigest source of foreign income after machinery and textiles and clothing. This summer's disappointing tourist receipts could hardly have come at a worse time for an economy fighting off recession and a severe deterioration in the balance of payments.

Earnings from foreigners help to compensate for the huge imports of energy and raw materials needed to run the Italian economy, which is relatively poor in natural resources. So the fall in tourist numbers has worsened a steady deterioration in the balance of payments this year as a result of declining export earnings caused by recession in many major markets.

In August, the latest month for which figures are available, the balance of payments registered a deficit of L4,505bn. (£2.03bn), up from L906bn a year earlier. The deficit for the first eight months of this year surged to L28,064bn, against a surplus of L3,779bn in the same period in 1991.

Italy's foreign exchange



SMILES are fewer as recession bites into La Doice Vita

reserves have fallen heavily as a result of lower receipts and a costly campaign to defend the lira before its devaluation in

Early data from Emilia Romagna, Italy's leading seaside resort region, suggest visitors in the peak May-September holiday period fell by 8 per cent. The overall drop hides a much sharper fall of at least 15 per cent in visits by foreigners, who in 1991 made up 18 per cent of the region's 4.2m visitors. Hopes that Italy's tourism industry might benefit from the switch away from Yugoslavia because of the fighting there have proved ill-founded.

The fall in visitors is as marked in Florence, Venice and Rome as on the Riviera. The Confcrescenti tourism organisation said the numbers visiting Rome plunged by 30 per cent in the first two weeks of August, the peak period, against the same period last year. Early returns for Venice

suggest a drop of 15 per cent. Relatively high inflation, combined with limited scope for depreciation when the lira was still in the exchange rate mechanism, lay at the heart of Italy's pricing problem. As the country became more expensive for foreigners, so local hotels and restaurants steadily

lost ground against Germany Austria or Switzerland. Italy's hoteliers and travel agents blame the overvalued lira as the main cause of this year's decline, but other factors played a part. Recession in Germany, the main source of Italy's tourists, was partly responsible. Popular German destinations such as Lake Garda experienced uncom-

monly high vacancy rates. Foreign perceptions of widespread crime in Italy have not helped. Tales of stolen wallets abound, while Mafia murders and disclosures of corruption in many cities have fuelled a general impression of lawlessness. Earlier this month, Fiavet, Italy's travel agents' sociation, published a report listing poor service, ageing hotels, bad manners and high prices as top disincentives for foreigners visiting Italy.

Tourists complain about museums which are closed, or only open for limited hours. A recent wave of public-sector strikes has not helped. Many visitors object to paying stiff entrance fees to find half a famous venue off limits. The lira's devaluation, now running at around 12 per cent against the D-Mark, will mollify such feelings, but dealing with the problems which have damaged Italy's image as a tourist paradise will take lon-

Danish train order goes to Germans

By Hilary Barnes

DSB, Denmark's state railway company has placed an initial DKr600m (261.7m) order with a German consortium, for eight trains for Denmark's new Copenhagen suburban net-

The German consortium now appears likely to provide trains for the whole DKr8hn order to supply the network. The opposition Social Democrats had argued the orders should go to Denmark's ABB Skandia.

But yesterday, the opposition agreed it would be unable to stop DSB placing the order with LHB/Siemens without breaking EC public tendering law. The first trains are due for delivery in 1995. By 1997, DSB will decide whether to order 120 trains, worth DKr8bn. The electric trains will use the existing power network.

The German trains are lighter than ABB Skandia's, using a newly developed single-axle light bogie. According to DSB, trains supplied by the German consortium would be more fuel-efficient and cause less track-wear than Skandia's.

But Skandia has argued that the choice of new technology in the German trains means the consortium may be unable to deliver on time.

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IF Pacific Warrant Company S.A. Societé Annoyste Registered Office: 2, Bd Royal, L-2449 Lauembourg R.C. Lauembourg B. 34 692

NOTICE is hereby given to the shareholders that the 6th ANNUAL GENERAL MEETING of shareholders of JF PACIFIC WARRANT COMPANY S.A. will be held at the offices of Banque Internationale à Laxembourg, 69, route d'Esch, L. 1470 Luxembourg, on Friday, 20th November, 1992 at 3,00 p.m. with the follo-

1. Submission and approval of the Annual Accounts, including the Reports of the

Directors and Auditors Discharge of the Directors and of the Auditors.

3. Action on nomination of the Directors and of the Auditors.

4. Any other business. The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shareholders present or represented at the meeting.

In order to attend the Annual General Meeting, the owners of beaver shares will have to deposit their shares five clear days before the meeting at the registered office of the Company at Banque Internationale à Luxembourg S.A., 2, boulevant Royal, L-2953 Laxembourg.

By Order of the Board I-M. Gelhay Company Secretary

Note: No Director has a service contract with the Company.

PROCUREMENT NOTICE

INVITATION TO PREQUALIFICATION

In the name and on behalf of MINISTRY OF TRANSPORT, COMMUNICATION

AND WATER MANAGEMENT

of the Hungarian Republic

the MOTORWAY DIRECTORATE INVITATION

INTERNATIONAL PREQUALIFICATION PROCEDURE

to participate in the

The purpose of this procedure is to select organizations, consortia

and companies which are able

by way of a CONCESSION

to finance using their own funds, to construct, operate and maintain

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between section 69,6 - 302,5 km

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mutually agreed contract.

Before issuing the Tender Documentation the Motorway Directorate will allow the Ministry to get to know the organization, financial resources and capabilities of the Applicant, as well as its previous and on-going similar projects.

The prequalified Applicants will be invited to participate and to submit a Tender for Concession.

Preliminary Information - regarding the prequalification - and forms of "REQUEST FOR QUALIFICATION" (RFQ) may be obtained at the address below, between 10.00 and 15.00 o'clock on workdays from Monday 16th of November 1992 against a receipt of payment of USD 2500,- (two thousand five hundred USD) or equivalent amount given in other convertible currencies.

Remittances are to be made to the account of Motorway Directorate: No: HU-HB 214-90174-3483 kept in the "Országos Kereskedelmi és Hitelbank" 1052 Budapest V. Károly körtít 20.

MOTORWAY DIRECTORATE, BUREAU FOR MOTORWAYS IN CONCESSION H-1024 Budapest

Fenyes Elek u. 7-13. Attention: Mr SIPOSS. Arpád

Phone: (36-1) +202-1605 Fax: (36-1) +175 8485 Telex: 22-6056,

The signed forms completed in English of RFQ should be submitted to the same address, no later than 16.00 (local time) Tuesday, 9th of February 1993.

Each Applicant will be notified separately about the PQ review Committee's decision.

This decision will be final.

Budapest, 30th October 1992.

MOTORWAY DIRECTORATE

Find out in the FT 1000 Schools Survey in this Saturday's Weekend FT.

Fee or free? In highlighting counties where state schools easily outperform their fee-charging counterparts, the survey has some real surprises for parents.

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NOTICE IS HEREBY GIVEN that UNI-

A. NOTICE IS HEREBY GIVEN that UNIPolarie immerance Company Lemined applied to
the Secretary of State for Trade & Industry on
28th October 1992 for his approval, paramete
section 51 of the immerance Companies Act 1982,
to transfer to UNI Storebrand inharance
Company (UK) Limited all of its rights and
obligations under all the contracts written by its
the United Kingdom peloc to the May 1992.
2. Copies of the Statement of Particulars of the
proposed transfer are wellable for impocation at
the offices of UNI-Polarie Insurance Company
Limited at Plantation (Soute, 5-8 Minoring Lam,
London ECSM 3DX from Monday to Friday
between 9-00 am and 5:00 pm on any usual
two-incase day until 29th November 1992. Any
person wishing to impoct the same in requested
to give prior notification to Mr Papworth at UNIPolarie Immerance Company Limited Robophone
no. (71 621 9334).
3. Written representations concerning the transfer
may be sent to the Secretary of State for Trade &
Industry, Department of Trade & Industry,
Innurance Division, 10-18 Victoria Stroet,
Landon SW111 QNN before 28th December 1992.

Internate Division, 10-18 Victoria Street, London SWIH in NN beiner 28th December 1992. The Secretary of State will not determine the application until after considering any representations made to him below that date. CLYDE & CO

FOX'S LEISURE LIMITED
Registered number: 2465283. Trading name(s): Fox's Niteclub & Restaurant, Fox's of Wolverhumpton. Nature of business: Nightclub & Restaurant, Traduclassification: 48 & 49, Data of appropriate of joint administrative receivers: 20 October 1992. Name of person appointing the joint administrative receivers: County NatWest Limited. JOHN PREDERICK POWELL and IAN NAPIER CARRUTHERS, Joint Administrative Receivers (Office holder nos 249 and 814) Cork Gully, 43 Temple Row,

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N J Vooght

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in the High Court of Chancery
Chancery Division No. 009276 of 1992
IN THE MATTER OF JEYES GROUP

IN THE MATTER OF THE
COMPANIES ACT 1985
NOTICE IS HEREBY GIVEN that the Order
of the High Court of Justice, Chancery
Division, dated the 14th day of Couber 1992
confirming the reduction of the Share
Premium Account of the above named
Company was registered by the Registrar of
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Strength Through Strategic Alliances

Toshiba Corporation was founded in 1875. Over the last 117 years, the company has made "Electronics and Energy" its special area of expertise, and today is a recognised leader in information and communication systems, electronic components, heavy electrical apparatus and consumer products.

By James, C. Abeggien



Abegglen: How important is Europe

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Sato: Very important. Toshiba Group's total turnover in Europe on a consolidated basis was ¥250,000 million in 1987 and this rose steadily to reach 1428,000 million in our 1990 business year. The recession in Europe pushed down results in 1991, when our consolidated turnover was ¥365,000 million, some 15 per cent lower than the previous year. But Europe remains a key market we value very highly. Looked at by sector, most recently information and communication systems and electronic devices accounted for around three quarters; consumer appliances and heavy duty electrical equipment contributed about

Abeggien: What plans do you have to manufacture locally and to 'localise' the component supply chain?

Sato: We have always had a policy of local manufacturing, in order to ensure our responsiveness to the market. As a result, we have forged strong contacts with local suppliers, and the local content in some of our consumer products approaches 80 per cent.

Abegglen: As we all know too well, the world is in economic recession. What are the strategies that will guide Toshiba through this tough period?

Sato: It is a challenging time. We stand on the verge of the 21st century, around us a new world order is emerging. Technologically, the integration of the

translating into a new generation of products that will find wide application. Our reputation for innovation in portable personal computers is well known, and we lead the world in innovative and powerful notebook computers.

To spur our efforts towards global-

To spur our efforts towards globalisation in this international society, we will try to promote harmonious relations with the communities in which we operate, and to secure social development. Our specific targets are an expansion of our overseas production bases and increased overseas procurement, as well as to cement cooperative alliances with major international companies, while remaining competitive.

Lastly, we wish to harness the full potential of the Toshiba Group. There are now some 800 subsidiary and affiliate companies, and we wish to enhance their interactions to build a synergy in their operations.

From our position of leadership, we are able to help define the mission of each company in terms of its relations with Toshiba and other group companies, in order to most effectively utilise the resources of each. We try to conduct technical development as a group, and so strengthen the power of the group as a whole. We also offer human resources training and education as a group.

In the Basic Commitment of the Toshiba Group, which we introduced in April 1990, we have stated the philosophy around which we wish to unite group companies and which underpin Toshiba Group activities. This is summed up in our corporate alogan, "Committed to People, Committed to the Future".

Abeggien: How does this translate to improved efficiency on the assembly-line?

Sato: Production is a critical area for us and one to which I have paid particular attention. I was given responsibility for production in 1984, and decided to devote a year to visiting all Toshiba's plants in Japan. In 1985, I started a movement for production innovation, the "TP Movement", aiming for Total Productivity.

Technological changes and product model changes are now extremely rapid and our customers' needs are very diversified. To sell more, you must offer more

variety and a bigger range of models.

The traditional way of selling—to hold inventory and sell to the market—is no longer efficient. To change this, we started the "TP Movement". In principle, this means that when we sell something today, we produce a replacement that is in the market tomorrow. We adopted this system seven years ago and today our production planning is basically a one week cycle. It is difficult to achieve the daily renewal cycle—we are a little far from the ideal—but that is our goal.

Abegglen: How does this raise efficiency?

Sato: Well, take the production of washing machines as an example. In the past our minimum production lot was 500 units. Today that is down to 50. Because of this, on one line we have to make more than ten set-up changes a day, while maintaining production speed. We have achieved this by ensuring that the set-up change takes only one minute. Another example is our notebook computers. They are produced at our Ome plant, where three lines can produce up to 20 different models a day.

Three Lines, 20 Different PCs

Our lead time for PCs has been cut to a quarter of what it was, and our plant inventories have been clipped dramatically. This is efficient plant management combined with effective logistics management.

Abegglen: What is Toshiba doing in the area of environmental protection?

Sato: Quite a lot. Our corporate principles state that Toshiba will work to realise a better global environment. This means paying attention to environmental issues in our business activities and contributing to the world through developing technologies for environmental protection. We observe strict environmental standards in all our operations—often exceeding the statutory standards of countries in which we operate.

Before becoming president I was responsible for drawing up our policy for environmental protection, and I appointed people in each division and plant with responsibility for the environment. Our environmental concerns are also reflected in our products.

Abeggien: Could you give some examples?

Sato: I can give several. We are making a major effort in power generation to produce clean energy. Toshiba is already leading the way in advanced generating techniques. We are seeing great progress in fuel 'cells, which generate electricity without producing carbon dioxide, and have already proved the potential of fuel cells with a very successful experimental plant. On a more conventional level, our combined cycle power plants point the way to greater energy efficiency and relatively cleaner exhaust from power generation.

We are also carrying out R&D in connection with environmental protection. Toshiba's Environmental Engineering Laboratory was established in 1989, one of Japan's first corporate laboratories dedicated to this kind of work. Some 90 engineers work there on wide range of environmental projects. One of their key tasks is to analyse the safety of the chemicals we use in our plants.

Ambitious Plan to Cut CFC Use

They are also involved in specific projects such as trying to identify substitutes for CFCs. CFC consumption in our semiconductor manufacturing has now been cut by 88 per cent, and we are on target for their complete abolition from all our operations by 1995—and that includes use in refrigeration. We have already developed a leadership role in substitutes for CFCs in industrial cleaning, with our Techno-Care cleaning agents.

We have a stringent programme for cutting industrial waste. Our target for 1992 is a level that is 85 per cent of 1990's, falling to 70 per cent by 1993.

On the finished product side, we are making these easy to disassemble, which will aid recycling. Our first refrigerator designed in this way is already in the market. Since it is difficult to reduce large industrial waste, we are actively promoting recycling.

Abegglen: Through these policies Toshiba is trying to achieve harmony with nature. What about achieving future strength in business?

Strength through Strategic Alliances

Sato: We are achieving this through alliances with other companies. With to-day's rapid advances in high technology, product development costs in the electronics industry, not to mention the risks involved, have grown enormously. To reduce these, shorten development time and to develop advanced technologies, Toshiba is actively involved in international alliances.

For example, in electronic components we have a very successful joint venture with Motorola to produce DRAMs and microprocessors in Japan. More recently, Toshiba and IBM Japan began producing 10.4 inch TFT-LCDs for use in PCs.



Moreover, Toshiba purchases 1-megabit DRAM wafers from Motorola's facility in Scotland, which are then assembled at our semiconductor facility in Germany for sale in the European market. With Siemens and IBM, we have entered an agreement to jointly develop the process technology for 256-megabit DRAMs, which will have the capacity to store the entire works of Shakespeare and Goethe, together with such Japanese literary masterpieces as 'The tale of Genji', the 'Manyoshu' and the 'Kokinshu'—with enough space left for a typical edition of the Financial Times.

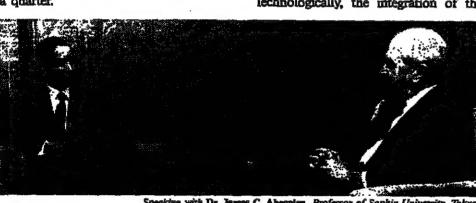
We have also joined with Apple Computer to develop a CD-ROM-based multimedia player, and have a limited partnership with Time Warner for films, cable TV and software.

In alliances with European companies, Toshiba has established a joint venture company with Ericsson for digital mobile telecommunication systems in Japan. We also have a joint venture with Thomson in Singapore for production of VCRs.

I must point out that alliances like these would not have been formed without Toshiba first cultivating its own technology. Business Week recently ranked Toshiba first in the world for strength in high tech. Despite the present depressed economic situation, we are fully committed to continuing the basic research necessary for future growth, and I would like to keep R&D expenditure at a level sufficient to maintain long-term technological advancement.

Abegglen: To end on a personal note, I also understand that you have a great love for 'Shogi' or Japanese chess. How does this help you in your business decisions?

Sato: It is not just the strategy and tactics that make Shogi an interesting game. It is also the enjoyment one gets from spending time with a good companion. Just as success in Shogi presupposes careful attention to detail and the ability to devise a systematic plan to see you through to a strong finish, I believe that similar qualities of mind are helpful in implementing a successful plan to manage a company.



Abegglen: Could you give a little of the background to Toshiba's activities in Europe?

Sato: We made our first move into Europe in 1963—almost 30 years ago—when we established an office in Zurich. This was transferred to Dusseldorf, where it became the core of our first company in Europe, Toshiba Europa, which we established in 1969.

Toshiba Stock is Traded on Nine European Exchanges

As early as 1970, Toshiba shares were listed on European stock exchanges, beginning with Luxembourg. Today, Toshiba stock is traded on nine European exchanges—Luxembourg, Amsterdam, London, Paris, Frankfurt, Dusseldorf, Zurich, Geneva and Basel.

We now operate a network of 37 subsidiary and affiliate companies throughout Europe, which together employ about 5,000 people. We have eight production bases. In Germany, we have a semiconductor plant at Braunschweig, manufacture PCs and printed circuit boards in Regensburg and VCRs in Monchengladbach.

In the UK, we produce colour TVs in Plymouth and recently started producing air-conditioning equipment as well. We have three plants in France, all of them joint ventures. We have linked up with Rhone Poulenc to manufacture plain paper copiers; with Thomson and AEG to manufacture microwave ovens; and in heavy electrical equipment, we produce vacuum bottles for circuit breakers with GEC Alsthom. We employ more than 2,000 people at these plants.

Abegglen: Toshiba established the Toshiba Corporation Europe Office (TEO) in London in 1989. What are TEO's functions?

Sato: First of all, it is Toshiba's corporate representative in Europe. Secondly, the office advises operating companies on strategies for the European market; and thirdly, TEO offers individual support to each local company in such areas as advertising and corporate communications, personnel and other staff functions.

Abeggien: One of the major points of Toshiba's strategy in Europe is the promotion of localisation and harmonious relations with other European companies. How are you achieving this?

Sato: One way is by focusing on the human resources we have in our companies. Of the 37 companies we have established in Europe, 21 have a European as president or managing director, and most top executives are local people. We are working to increase this further.

information age is accelerating. I think that Toshiba's strength in depth, our diversified business range, which we refer to as "Electronics and Energy", or "E&E", will see us through the current period and put us in a good long term position.

Electronics and Energy are Toshiba's Core

On a practical level, considering the current trends and our own goals, we are implementing a "Three G" policy with the aim of strengthening ourselves for the times shead.

The first 'G' relates to Growth, the strategy of directing resources to expanding business in promising areas. The second 'G' refers to Global, the promotion of further globalisation. The third stands for Group, and here we are strengthening the capabilities of group management.

Abeggien: Could you explain what you mean by these Gs?

Sato: To achieve Growth, we have invested considerable resources in information and communications systems and electronic devices, and these products today account for more than 50 per cent of our total sales. We have enjoyed great success in memory devices, and are among the industry leaders in ASICs. Our commitment to advanced LCDs, a key technology for the future, is now

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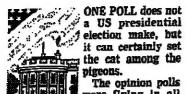
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In Touch with Tomorrow
TOSHIBA

Bush narrows the gap, but the college rules

US Editor, in Washington



it can certainly set The opinion polls were flying in all directions at 4.30

on Wednesday

afternoon, when CNN announced that its latest "tracking" poil, conducted for it and USA Today by the Gallup organisation, had Governor Bill Clinton leading President George Bush by a mere two points (40:38), to all intents and purposes a dead-

Not since early July had the president been so close to the Democratic challenger. He seized on the news with joy, claiming the opposition could now see victory "slip-plng away." Mr Clinton went on a television talk show that night to

"slipseemed to have peaked.

National polls may be misleadquestion the changed methodology of this particular poll.

By yesterday morning, Mr Clinton could breathe a little more easily, while conceding that the race was, as he expected, narrowing. A Washington Post poll of likely voters, published yesterday, had him still up by 10 points, with 44 per cent, to Mr Bush's 34 per cent and Mr Ross Perot's 19 per cent, almost identical figures to those in a Los Angeles Times survey out on

The NBC/Wall Street Journal survey put the score at 43:36:15 among likely voters (but 44:33:17 among those registered). ABC's version had it 41:34:21. Mr Clinton's own pollster estimated his lead at 7-9 points, and Mr Bush's expert couceded a deficit of 4-7 points.

Both the polls and their takers

ing, since the election is determined by the electoral college in which each state delegation awards all its votes to whoever has carried that state (except for Maine and Nebraska, which apportion their votes by Congressional district).
A total of 270 in the college is

needed for victory. Here Mr Clinton's edge remains very large, though with increased volatility in the critical mid-western states. An NBC-TV estimate yesterday had the Democratic incontestably leading in states with 245 college votes, with Mr Bush sure of only about 140, including Texas and Florida. It concluded that the president would have to win all but one of the 15 competitive states to retain office. The latest electoral scoreboard of

state polls compiled yesterday by

The Hotline, a political newsletter, puts Mr Clinton ahead in 37 states with 392 votes, Mr Bush in 12 with 106, with ties in two states (Texas and Oklahoma) worth 40 votes. In 25 states, worth 274 votes, Mr

Clinton's edge was outside the standard polling margins of error, with Mr Bush only enjoying such com-fort in two states (South Carolina and Utah) with ten votes.

But, the newsletter noted, 32 of these state polls were taken a week or more ago and therefore may lag behind the national tracking polls. This seems to be reflected in Mr Perot's standing if, Indeed, it is now on the wane. In 17 states he was accorded 20 per cent or more, up from only three a week ago, and in two states (Idaho and Massachu-setts) he had moved into second

All the national polls give Mr Chinton a bigger lead among regis-tered voters than among likely vot-

ers (six points in the controversial CNN survey). The nub of Mr Clinton's criticism was that new screening methods had been adopted by Gallup to Identify "likely" voters, which tilted the survey in favour of older white males and against the young first-time voter and working

Without these two categories, he conceded the race would be much closer. But, he argued, citing indeident surveys of increased registration, that voter turn-out this year would reverse a 30-year decline in the US, mostly because of greater participation by the young and the economically disadvan-

Mr Frank Newport, Gallup's poliing editor, disputed yesterday that changed and said that his organisation historically switched from reg-istered to likely voters for its "tracking" polls in the final days of

involves a rolling sample of daily interviews, with results combined and released every day or two. They tend, as Mr Newport acknowledged, to be liable to bigger swings.

This approach was contested by the NBC/Wall Street Journal pollsters - one a Republican, one a Democrat - who wrote: "There is no accurate way to predict whether people who voted in the past will vote this time, or whether people who don't habitually vote will decide that this election is impor-

tant and so will turn out." The volatility of recent polls also reflects when they were taken and the size of the sample.

Gallup's poll for CNN was taken on Monday and Tuesday, and covered 1,217 likely voters, with a margin of error of plus or minus 3

ABC's sample, also taken on the first two days of this week, was

a campaign. A tracking poil smaller at 898 with a 4 per cent margin of error. NBC/Wall Street Journal surveyed 576 likely voters on Tuesday and gives its findings a five-point variability.

All reflect some impact of the controversy surrounding Mr Perot's charges of dirty tricks against the Bush campaign, lev. elled on Sunday. The Washington Post and Los Angeles Times polls, taken with bigger samples on Fri-day-Tuesday and Saturday-Monday respectively, were probably less influenced by this new factor. Both carry 3 per cent margins of error. Polls are, of course, a snapshot of

opinion on the move - and opinion is moving, for whatever reasons, in Mr Bush's direction. But, as Mr Newport repeated yesterday, it would even now be "unprecedented" for him to catch up and

Precedent, of course, is not an infallible guide.

The president crows, but the economic news is not all good

Michael Prowse weighs up the latest US statistics

FTER months of that GDP has finally surpassed President George Bush finally had something to crow about this week: official figures indicating that the US economy grew at an annual rate of 2.7 per cent in the third quarter, far above the projections of

As Mr Bush correctly pointed out, this was the "sixth straight quarter of growth". following a brief nine-month contraction triggered by Saddam Hussain's invasion of Kuwait in August 1990.

Is he right to complain that the US media are unfairly exaggerating US economic weakness? Is a strong recovery finally under way?

The growth figures certainly should not be taken at face value. Few analysts believe the Bush administration tried to massage the numbers, but most agree that various special factors accounted for much of the increase. The advance estimate of gross domestic product is based on incomplete data only one month in the case of some components of GDP -

and is often heavily revised. The main driving force was consumer spending, which grew at an annual rate of 3.4 per cent after a 0.1 per cent fall in the second quarter. This was well in excess of growth of family incomes and reflected a sharp decline in the savings ratio - from 5.3 per cent to 4.5 per cent. It thus does not look sustainable, particularly in the light of extremely weak consumer confidence figures this

Other anomalies included an increase in defence spending at an annual rate of 7 per cent (which cannot be maintained, given the medium-term plans to cut the military budget), a blin in business equipment spending, mainly on computers, and optimistic assumptions about the September trade deficit.

Growth was also lifted by a rebuilding of corporate inventories at a pace that may not be sustained this quarter.

Allowing for distortions, the economy probably grew at an cent in the third quarter, roughly in line with the average growth over the past six quarters. The good news is its pre-recession peak; this means the National Bureau of Economic Research should shortly be able to specify the month when the recession officially "ended". The betting is that this will be April or May

of last year. The bad news is that the recovery since then has been the slowest since the second world war, with GDP expanding at about a third the average rate. Confidence is down because employment has failed to recover in line with output: about 1.5m fewer workers are employed in non-agricultural businesses than before the recession began - a startling change after the rapid employment growth of the 1930s. The official unemployment rate is 7.5 per cent, substantially higher than when the economy stopped contracting last

The figures, moreover, confirm the popular impression that people are not better off than when Mr Bush was elected four years ago. Real per capita disposable incomes the best guide to living stan-dards - have been static since 1989, a sharp contrast after growth of 16 per cent in the

`aving made a sluggish recovery, where does the economy go from here? The economic data are still hard to read. A modest revival of monetary growth, fitful signs of life in the housing market and an erratic decline in weekly claims for unemployment insurance are good omens. But they appear to be offset by negative trends.
Industrial production has
fallen in three of the last four

months. Employment fell in August and September. The Purchasing Managers' Index, a guide to the health of manufacturing industry, has dipped below 50 per cent, signalling contraction of factory output. Durable goods orders have fallen in the latest three months. Retail sales have flatand consumer confidence is close to historic lows, having declined for four months run-

Most economists expect a poor fourth quarter, thereafter of rapid, sustained growth.

expectations differ sharply. Mr David Levy, a forecaster at the Jerome Levy Economics Institute in New York state, says the economy will slip back into outright recession next year. "We are looking for a con-traction of GDP in the first

half, possibly a quite steep fall." Mr Levy believes the economy was supported this year by a modest fiscal stimulus, reflecting an extension of unemployment benefits and Mr Bush's decision to reduce income tax withholding rates. The effects of this stimulus, however, are fading while US exports are being hit by a global economic slowdown.

Mr Levy's views may sound extreme but, last December, he was one of very few econo-mists to predict a troubled year for the economy in 1992. Mr Levy believes the US is caught in a "contained depression" that will last much of the

Ms Gail Fosler, chief economist at the Conference Board, a business analysis group, takes a diametrically opposed position. She predicts a weak fourth quarter but expects a sharp rebound next year. "High operating rates and

exceptionally low inventories and backlogs have set the stage for a radical reorientation of the economy toward growth and inflation, in response to tax cuts and spending increases after the election." However, Ms Foeler concedes that the US "does not have the investment base in place" to achieve sustained increases in living standards.

Most forecasters occupy a middle ground. Mr Edward McKelvey, a senior economist at Goldman Sachs, believes corporate restructuring in the face of intense global competition will continue to sap consumer confidence and restrain job growth. J P Morgan, the New York bank, takes a similar view.

Both of these blue chip forecasters are thus predicting sluggish growth at least until the second half of next year. Wags say the US is experiencing an economic form of purgatory. It has emerged from the hell of recession, but its past sins seem to preclude an early admission to the heaven

AND THE STAR-SPANGLED BANNER: Allison Jones, aged eight, national anthem as Democratic candidate Bill Clinton visits Augusta, Georgia It's aloha to four sure

> Party is as much a part of the scenery as surfers and palm trees in this Pacific outpost of US politics.
>
> That the Democrats' presidential candidate, Mr Bill Clinton, will win in the archipelago has long been reckoned a a virtual certainty, so much so that neither he nor President George Bush has campaigned here. Indeed, no presidential candidate has kissed Hawaii's

made the trip during the 50th state's first national election. He lost the presidential race that year to John F. Kennedy. "If the Republicans are going to win Hawaii, well, they're going to win anyway," Republican party official said. Hawaii has just four of the nation's 538 electoral college votes, and the odds against those few votes being decisive are long. The state has deviated from the Democrats only as part of national landslides

babies since 1960, when

Vice-President Richard Nixon

THE DEMOCRATIC Ronald Reagan in 1984. Mr Clinton's wife Hillary and daughter Chelsea made a campaign stop in August, en route to an island vacation. They were met, floral leis in hand of course, by Governor John Waihee. He is rumoured to be

votes for Clinton

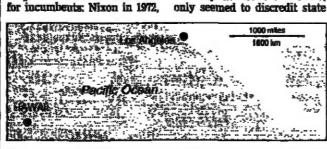
a Special Correspondent in Honolulu

Hawaii's islands in the sun are assessed by

on the Clinton list of cabinet Mrs Marilyn Quayle, wife of Vice-President Dan Quayle, came in September, but only to see the aftermath of Hurricane Iniki as an advisory board member of the Federal Emergency Management Agency. She made no campaign appear-

All four members of the state's delegation in Congress are Democrats; none of the three up for re-election faces a

real challenge.
One of the state's two US senators, Mr Daniel Inouye, is running for his sixth six-year term. Allegations that he pressed his barber into bed with him 17 years ago, and has sexually harassed her since,



can challenger who publicised the woman's story. She said she was tape-recorded secretly by a former Reed campaigner. Mr Inouye denied the allegations, and local Republicans raced to distance themselves from Mr Reed's advertise-However, the Republicans have not always been on the outside looking in. Before

senator Rick Reed, the Republi-

statehood was achieved in 1959, they dominated what was a federal territory with power inherited from missionaries and plantation owners. But the legacy turned into a burden, as their party came to be per-ceived as elitist. Plantation labourers, and their children and grandchildren now working in hotels, have opted for

their alternative. Hawaii residents, along with many other Americans, are also looking for change. The national recession has blown ill trade winds for the state's biggest moneymaker, the \$9.9bn tourism industry.
This year's count of visitors

is expected to drop by 4-7 per cent from that of last year, according to the Hawaii Visitors Bureau. The state, long a big social spender, is fumbling with budget cuts. Its 1992-93 budget of \$2.8bn was based on projected overall growth of 1.1 per cent, but that has been

price rules, writes George Graham OREIGN companies with subsidiaries in the US are waiting anxiously for the result of Tuesday's presidential election, expecting a new assault on their US profits pay any corporation tax. if Governor Bill Clinton wins. Regardless of who wins, the

Foreign groups

fear tax assault

New Congress may tighten transfer

by Democrats

next Congress is expected to try to raise more revenue from foreign corporations by tightening the rules on the transfer prices at which companies ship goods to their US subsidiaries. But Governor Clinton has used the assumption that he can raise an extra \$45bn over four years from foreign companies as one of the cornerstones

of his \$50bn a year investment Mr Clinton is not alone in eyeing this source of new revenue. Mr Ross Perot, the independent candidate, has pen-cilled in \$21.4bn of additional revenue over the five years

from 1994 to 1998 from tighter transfer pricing rules. Bashing foreign corporations is good politics, but the target may be more tempting than realistic. Mr Harry Gutman, chief of staff of the non-partisan congressional Joint Committee on Taxation, told a recent tax seminar in Belgium that his committee does not

consider the Clinton figure accurate. Tax lawyers and accountants, as well as officials from the Internal Revenue Service, agree that both Mr Perot's and Mr Clinton's estimates wildly exceed any realistic expectation. Their forecasts range from \$168m to a maximum of

\$3bn a year.

If Mr Clinton is exaggerating the jackpot by between 10 and 50 times, as these officials calculate, the basis of his budget plans starts to look very shaky. Complaints that foreign companies are abusing the transfer pricing rules to evade US taxes have been based largely on studies showing that foreign companies pay lower taxes, as a proportion of their sales. Particularly galling to congressmen is the fact that around 72 per cent of foreign businesses in the US do not

The Organisation for International Investment (Ofii), a Washington-based group of foreign companies, argues that taxes paid by foreign companies as a proportion of net worth or of assets are as high as or higher than those paid by **US** companies

Even if the whole discrep ancy were attributable to transfer pricing abuses, IRS figures show that closing the tax gap would only provide an additional \$3bn a year - not the \$9bn Governor Clinton expects in 1993.

A more aggressive approach towards taxing foreign compa-nies is sitting on the table in Congress in the shape of a draft bill floated as a discussion document last summer by Congressman Dan Rostenkowski, chairman of the House of Representatives Ways and Means Committee, and Mr Bill Gradison, the senior Republican member of the committee.

lhat bill suggests arbi trarily taxing foreign companies on the basis of the average profitability of US companies in their sector. This has drawn howls of outrage from a number of European countries as well as from the Organisation for Economic Co-operation and Development (OECD), the Paris-based group-

ing of industrialised countrie "The across-the-board, minimum profit approach of the Rostenkowski bill is too much of a blunt instrument. It moves too far in sacrificing fairness for simplicity," argues Mr Carr Ferguson, a tax lawyer at the New York firm of Davis, Polk

Mr Clinton has not backed the Rostenkowski approach, which could invite retaliation against US companies.

Injectable 'birth pill' drug given go-ahead

By Karen Zagor in New York

UPJOHN, the US pharmaceuticals group, yesterday received approval from the US Food and Drug Administration (FDA) to market its Depo Provera drug as an injectable contraception, nearly 15 years after the company first applied for

Although Depo Provera has been on the US market for many years as a treatment for endometrial and kidney cancers, the FDA initially rejected its application as a contraceptive after animal studies suggested it might be linked to cancers of the breast, cervix and liver.

Further studies suggested that Depo Provera's link with cancer was minimal, and the drug is already on sale as a contraceptive in about 60 other countries. Analysts estimate the drug's US sales at \$108m, while revenues from non-US markets stand at about

Each injection of the synthetic hormone, similar to the natural hormone progesterone, protects women from pregnancy for three months. On Wall Street, shares in at mid-day yesterday.

Explosions black out Chilean capital

By Leslie Crawlord in Santiago

BOMB attacks on Chile's electricity grid blacked out half the country on Wednesday night, with much of Santiago, the capital, remaining without electricity yesterday.

Police said the bombs had blown up three high-voltage pylons in southern Chile. Explosive devices were also hurled against a police station and army buildings in Santiago during the black-out, No one was injured.

Police yesterday blamed the attacks on the Manuel Rodríguez Patriotic Front, a small Marxist guerrilla group that refused to lay down its arms after Chile's return to democracy in March 1990.

Police suspect the attacks were meant to draw attention to some 40 political prisoners in Chile. Six guerrillas have been on hunger strike for a month in protest at their prolonged captivity. Chile's political prisoners are

one of the unsolved legacies of General Augusto Pinochet's 16year dictatorship. Many have been in jail for years awaiting trial, while others were convicted in military courts on the Upjohn had risen \$1/2 to \$31% basis of confessions extracted under torture.

Security Council seeks troops for peacekeeping

By Michael Littlejohns, UN

THE UN Security Council yesterday proposed that member states offer peacekeeping troops to the world body for rapid deployment in international emergencies.

This was the first substantive response to detailed recommendations made by Mr Boutros Boutros Ghali, UN secretary-general, at the request of council members at their summit session last January, which was presided over by Mr John Major, UK prime minis-

Since then, various states have offered rapid deployment forces, including a 1,000member elite contingent from France, while some other member countries have continued to have reservations about the

The number of peacekeepers round the world has increased from 11,000 to 50,000 in the past year alone, with the majority

stationed in Cambodia and the former Yugoslavia. But the UN presently recruits peace keepers only after authorisation by the Council and approval of the financing of such operations by the UN General Assembly. That has led to lengthy delays in their deployment, as in the case of

Yugoslavia and Somalia. In the statement which it adopted yesterday, the Council urged members to inform Mr Boutros Ghali "of their general willingness to provide forces or capabilities to the UN for peacekeeping operations and the type of units or capabilities that might be available at short notice."

Stressing that the provision of standby troops should be voluntary, the Council recommended that members hold talks with the secretary-general so that he could determine what troops might be available for particular operations and over what peri-

The council endorsed Mr Boutros Ghall's view that the UN needed more military staff in its secretariat.

He was urged to consider creating an enhanced peacekeeping planning unit and an operations centre.

Member nations should also make available experienced military and civilian staff for a fixed period to train personne for peacekeeping operations. President George Bush, in his speech to the General Assembly last September, said the US could help train personnel at US military bases.

The current head of peace keeping is Mr Marrack Goulding, the highest ranking UK national in the secretariat, with the rank of under sec-

retary-general Concerning the effect of sanctions in peace-keeping measures, the council promised to discuss special economic problems created for third parties, as was the case with the embargo on Iraq.

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Shuttle tests robotic vision system

COLUMBIA'S astronauts yesterday hoisted a domino-like aluminium panel on the US space shuttle's mechanical arm, then rolled and waved the panel to test an experimental robotic vision system, AP reports from Houston.

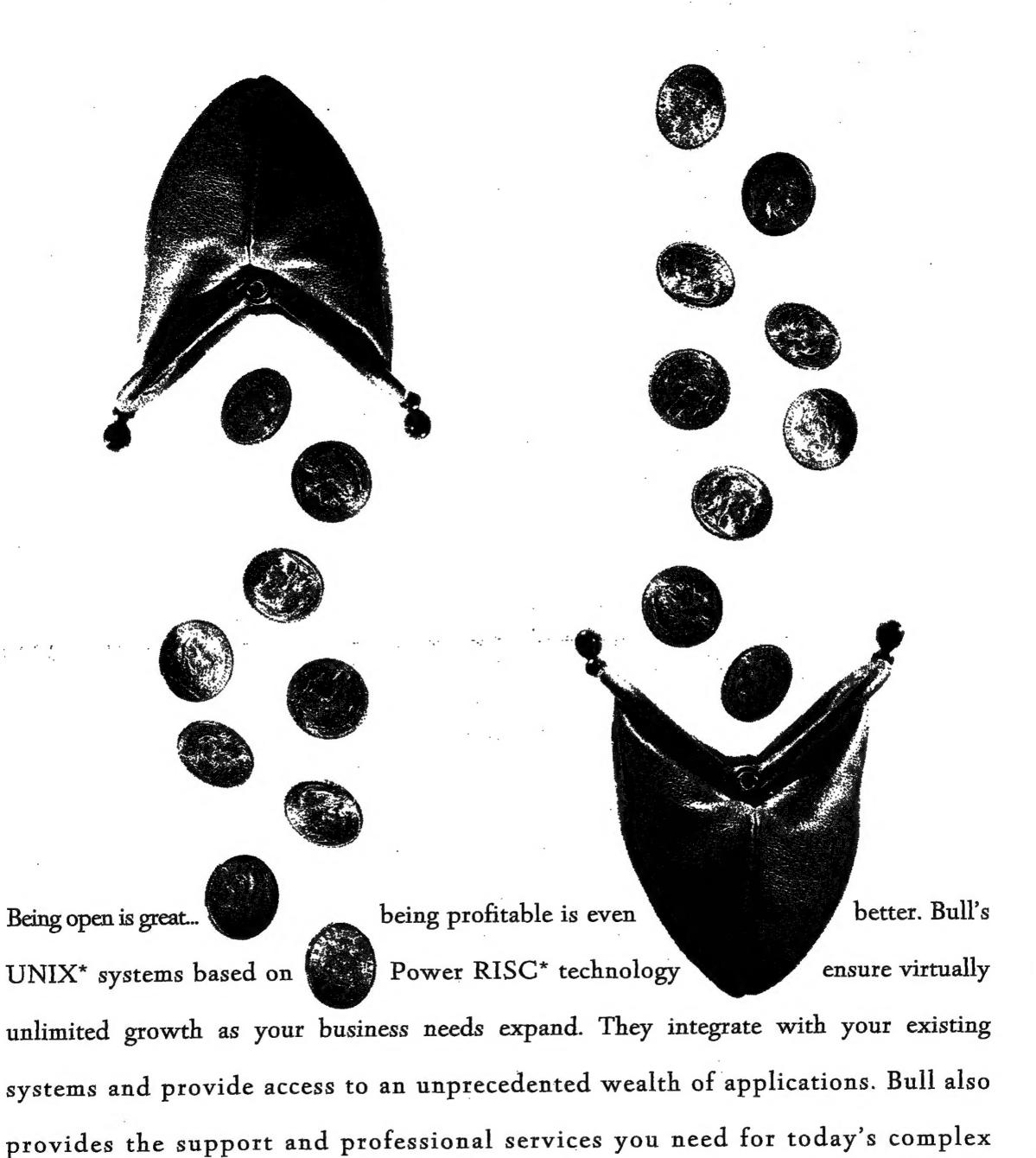
Crew member Charles Lacy Veach grabbed the 4ft-by-8ft (1.2metre-by 2.4metre) target panel with Columbia's 50ft (15-metre) crane and lifted it above the payload bay. He slowly manipulated the target, turning it, pulling it from side to side and moving it up and down, relying on the Canadian space vision system of computers and

TV cameras to operate the crane. Canadian astronaut Steven MacLean aligned the system by targeting sets of white dots on the black panel. The vision device seemed to work well, but it took the astronauts two hours longer than planned to latch the panel back in the cargo bay because of a minor problem with the jointed mechanical arm.

Ms Barbara Schwartz, spokeswoman for the US space agency Nasa, said the delay was not expected to affect further tests planned with the machine vision system over the next two days. Researchers hope the computerised eye will give them more precise control of the shuttle

arm, which may someday be used to build the

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Nobel award is just one more problem for President Serrano, says Edward Orlebar

HE award this month of the Nobel Peace Prize to one of the most vociferous opponents of the Guatemalan government has added to an array of problems faced by President Jorge Serrano.

The government has been sharply criticised for its handling of the award to Ms Rigoberta Menchu, a human rights activist and an energetic critic of successive Guatemalan governments since she fled to Mexico in 1981, following the death of her father, mother, and brother at the hands of the armed forces.

The government, seemed tobe caught unprepared, and was quickly forced into an embarrassing U-turn. Days after several prominent government officials publicly stated their opposition to the award, President Serrano scrambled to invite her for a meeting in the National Palace. minutes before she left for Mexico where President Carlos Salinas had organised an offi-

This is the latest in a series of difficulties for Mr Serrano, which has left his government isolated and has pushed him closer to the powerful armed

Twenty-one months into his term, the president has failed to deliver the peace he promised in his election campaign: to end 32 years of armed conflict. Negotiations between the government and the left-wing National Guatemaian Revolutionary Unity guerrillas (URNG) have stalled on the issue of human rights, the first point of an 11-point agenda

agreed in Oslo 18 months ago. The president's initiative to recognise Belize, which the Guatemalan constitution states is part of Guatemala, continues

Fly to Chicago once.



hn waves to supporters: her award shocked an establishment which has repressed the indigenous tribal people

to be blocked pending a Supreme Court decision on whether his action was consti-

While most Guatamalans have little interest in the Belize issue, most leading newspapers have attacked the government for its handling of the matter.

Two weeks earlier the human rights performance of the armed forces had been criticised by a United Nations expert on Guatemala. A German professor, Christian Tomushcat said that the presidential staff was "totally discredited" over its stance on the killing of Guatemalan anthropologist, Ms Myrna Mack, whose death has become Guatemala's most prominent human rights case. Ms Mack's eister has called for a case to be opened against General Edgar Augusto Godoy, chief of

her sister's death two years Mr Serrano has turned increasingly to the army for

Fly to Johannesburg once.

esidential staff at the time of

support, as an antidote to an unreliable congress, and a coalition cabinet which has

lost the semblance of unity. The influence of the army grew significantly after it took over security in Guatemala City following a widespread bombing campaign in April and May, believed to be the work of right-wing extremists and drug traffickers

The Nobel prize is being seen some as a chance to elicit change in the attitude of a political and economic estab-

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lishment which has largely marginalised and repressed Guatemala's majority indigenous tribal population.

"It was a shock to the upper crust of our society ... which was needed for people to finally realise some realities of this country," Mr Edmond Mulet, congress president, said. For the indigenous popula-tion Ma Menchu's victory is being seen as a chance for greater political participation and recognition of their cul-

struggle for power

Sarita Kendall on why power cuts have hit a country rich in energy resources

COLOMBIA abounds in energy resources. It has oil, gas, coal and a large choice of well-watered Andean valleys with hydro-electric potential. Its 8,600MW of electricity generating capacity should more than meet local demand.

In spite of all this, power cuts averaging six hours a day have plagued the country since April, knocking at least 1 per cent off economic growth this year and damaging badly the government of President Cesar Gaviria.

Guerrilla attacks on power facilities, labour problems and a six-month drought from last December all contributed to the electricity shortage. The main cause howeverwas financial and administrative chaos in the electricity companies.

A government-appointed sion concluded that 80 per cent of the rationing could have been avoided with proper planning, information and maintenance. Now, the sector faces radical restructuring.
Colombia is over-dependent

on hydro-electric power. Thermal plants contribute barely 22 per cent of the country's generating capacity, and at the criti-cal moment only about half of this was operable.

The government says that reservoirs were down to 54 per cent of capacity at the start of the drought and the six regional electricity companies had delayed bringing the thermal plants into service in an attempt to keep costs down.
Things look unlikely to

improve much soon. The reservoirs, now at an average 37 per cent of capacity, will start the dry season in December considerably emptier than last year. The rainfall problem has been exacerbated by deforestation and failure to manage the watersheds. Power rationing will probably continue at least until April 1993.

Many of the sector's problems stem from the policies of the 1970s and early 1980s, when the World Bank and Inter-American Development Bank were deeply involved. The two banks loaned \$3.6bn to the electricity companies under government guarantee, equiva-lent to some 80 per cent of the capital invested in expanding power supplies. Generating capacity quadrupled, the num-ber of subscribers tripled, and the sector's debt grew to more

than \$5bn. "The banks - they share responsibility for all this," said Mr Rudolf Hommes, the finance minister. Unusually, the World Bank agrees. The World Bank evaluation, concluded in 1991, of its role in the Colombian power sector found

many faults.
It found a lack of vision and flexibility, inconsistencies and between sectoral policies and macro-economic policy, laxity on quality control and performance standards. Furthermore, lending terms changed abruptly in the late 1970s, so that capital repayments started before hydro-electric plants came into operation. Exchange risks were never discussed and rapid currency devaluation in the mid-1980s expanded the companies' debt burdens. The World Bank and the government argued throughout over tariffs; the rates still average out at 75 per cent of cost, with many residential users receiv-

ing 50 per cent subsidies.
The biggest embarrassment has been the ill-starred El Guavio project, north-east of



Gaviria: badly damaged.

Bogotz, five years overdue and absurdly over-budget at \$2.5hn. The World Bank admits that when El Guavio was approved in 1981, the wisdom of such big, expensive schemes should have been questioned. The geological risks of tunnelling through the eastern Andean mountains were also known and proven during 10 years of

If El Guavio had come line as originally planned, rationing would not have been necessary. As it is, the attorney-general's office is investigating some 30 cases of negligence and irregularities in connection with the project. Landslides, financial bottlenecks, land purchase problems, contractual irregularities and bad management contributed to the delays.

After tortuous negotiations. the IADB has approved a \$150m loan for El Guavio and the national grid, a sum that will be matched by the government, which will issue bonds to raise the funds. The government is also taking over the debts of the bankrupt electricity companies and recapitalising them. The aim is to give the companies more indepen dence; they could eventually bring in private investors.

The government's plans also include a programme to boost gas production and distribu-tion to homes. Residential consumption accounts for 50 per cent of demand in Colombia, since electricity is widely used for cooking and heating.

Mr Hommes also plans to reduce subsidies and make them transparent, and to cut the high electricity losses. Twenty-one per cent of electricity is lost or stolen, because of billing problems and piracy which follow from inadequa distribution equipment and

The emergency programme this year included repairs to thermal plants, the construction of a link to Venezuela, speeding up El Guavio and bringing into operation floating power-stations. Urra 1, a 340MW hydro scheme, near the Caribbean coast, is also being

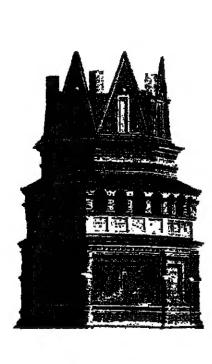
However, the programme is not going smoothly. The con-tract for the floating power stations has been rescinded after the first barge, supposed to deliver 20MW, generated only a fraction of this after weeks of delay. Meanwhile, electrical engineers are warning that Kl Guavio will not start up until mid-1993, behind even its most recent schedule.

For the longer-term, the National Social and Economic Council, the government's policy making body, has approved a new 2,500MW expansion plan, and legislation to restructure the electricity sector is going

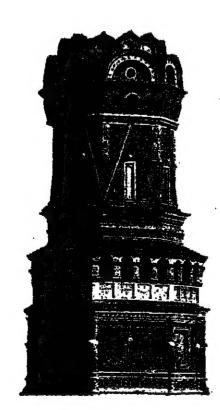
through congress.

The expansion plan, with an estimated \$2.7bn cost, raises the share of thermal power to 30 per cent, outlines many smaller, more flexible projects, and stresses distribution, neglected in the past. The multilateral banks are expected to resume lending to Colombia

for some of these schemes. However, financing the expansion plan is proving diffi-cult and there could be rationing again in 1995 and 2002 if the projects fall behind. On top of that, the measures only partly address the long-standing lack of a coherent energy framework with clear objec-



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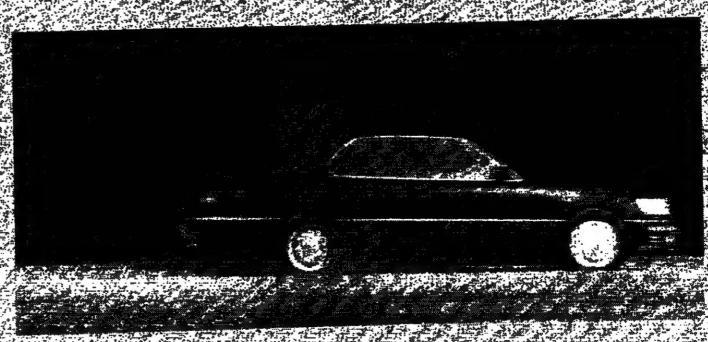


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As a consequence, the LSA(II) has a drag coefficient of past 0.30. Nontonly is this the lowest of any fuxtury sedan, but a also betters many species cars. Even the underside taking out-one from taking out-one from taking out-one from taking out-one from taking early derodynamics. Elsewhere, we use another Leasts inches vation. Noise Sandwiches Leasts inches vation. Noise Sandwiches Leasts inches composed of two-shires of sized wait a chaptosed of two-shires of sized wait a chaptosed of two-shires of sized wait where it befores out of the passenger compartment. Might-layer composition

flooring does a similar job with road noise. And anto hidden structural passages, which are a common conduit for noise, we inject sound absorbing foam. Mean winds, under the bonnet, there is a 40 line VR engine that's winsper quick, it has 4 gaives per cylinder and 4 camshafts and instead of being seated on the usual solid rubber mismits, it has special fluid filled minuses which commons gibragion.

Again with peace us much we developed a reveluponary-drivetram for the Lexus less in one straight line from the engine crankshaft right through to the two piece dewestafe. And because its m one straight line it reduces subgation andiso in turn, it also reduces noise. But the 1 SAID of course doesn't just sound ingurious With deep expense, softly writtled leather upholatery California malante trim and an air conditioning system winth quickly but quietly creates your rical dimate, it distanty leels it no. And of your rather nor in in allenge. it's the perfect authorium for the seven spiedcer CD system All of which you can experience when you visit adexes dealer and discover for yourself the supheart of league we've gove to



CLEXIE

biggest conglomerate had little chance of being elected, his

candidacy would have reduced

support for the DLP and possi-

bly delivered the election to Mr

Kim Dae-jung, leader of the main opposition Democratic

The withdrawal of Daewoo's

Mr Kim, who indicated earlier

this week that he was inter-

ested in a presidential bid, may

also be a fatal blow to a revolt by dissatisfied DLP members

against Mr Kim Young-sam,

now the leading candidate in

Party.

By John Burton in Seoul

MR Kim Woo-choong, chairman of South Korea's

Daewoo business group, yester-

day abandoned plans to stand

in December's presidential

The announcement came as

a relief to Mr Kim Young-sam,

candidate of the ruling Demo-

cratic Liberal Party (DLP), who

feared the Daewoo chairman's

candidacy could cost him the

Although the 56-year-old

founder of the country's fourth

Daewoo chief backs out of presidential challenge

the Daewoo chairman's entry

would help swing the election

ties with the Roh administra-

tion. Political opponents have

referred to the president as

Roh Daewoo because of the

favouritism he has shown to

Daewoo, for example, has

been given special government

support in developing business

government might try to stop

There was concern that the

contacts with North Korea.

Daewoo has enjoyed close

to Mr Kim Dae-itting.

the conglomerate.

The DLP dissidents last week formed the New Korea Party

(NPK), but have had difficulty

in finding a credible presiden-

tial candidate. The Daewoo

chairman was considered one

of the last available prominent

Mr Kim Woo-choong said he

decided not to enter the elec-

tion because he needed to con-

centrate on his business activi-

ties. But he may also have

bowed to pressure from President Roh Tae-woo, who pub-

licly criticised Mr Kim's

planned election bid.

figures to lead the party.

LDP faction split opens up again

THE split in the largest faction of Japan's ruling Liberal Dem-ocratic party (LDP) widened again yesterday when the fac-tion's new chairman, Mr Keizo Obuchi, excluded his opponents from executive positions.

Mr Ryutaro Hashimoto, a former finance minister, was chosen as Mr Obuchi's deputy and other loyalists were given senior positions, while their opponents sought to garner members for a newly-formed "policy-study group", which remains within the faction, but which could become a new fac-

The LDP will be put to the test today at a special sitting of the Diet, Japan's parliament, which must approve an emergency economic package.

It is likely to call a former

prime minister, Mr Noboru Takeshita, to give evidence about his alleged dealings with

extreme pressure, it could further destabilise the leading faction and the LDP, which has been paralysed since the factional struggle began two

The LDP has yet to settle a dispute with opposition parties over whether Mr Takeshita will give evidence under oath, and these parties could delay the passage of the emergency Y10,700bn (£54bn) economic package to revitalise the flag-ging economy if their demands for an oath-taking are not met.

The parliamentary session could also serve to focus public attention on Mr Takeshita, who has become the main tar-get for criticism since the resignation two weeks ago of Mr Shin Kanemaru, who had been leader of the party's largest faction

Mr Kanemaru had violated political funding laws and was also condemned for his deal-

Japan offers to give financial help to industry

By Steven Butter in Tokyo

THE Japanese labour ministry yesterday responded to Japan's deepening industrial recession by offering financial help to 12 industries, including electronic parts, which are suffering from

overcapacity.
Subsidies will be used to encourage companies to make permanent cuts in capacity by retraining workers and deploying them in other lines of business. Up to 392,000 workers will be covered by the scheme.

The subsidies, the cost of which is not known, can be awarded for up to a year.

The subsidies are especially notable because they cover a range of suppliers to Japan's most successful and internationally prominent manufacturing industries, such as automobiles and electronics

Those industries qualifying for subsidies from next month include makers of printed circuit boards, condensers, resistors, connectors, switches, magnetic heads, tuners, speaker and microphone parts and fuses. Also covered are makers of a range of metal and wire manufacturing equipment for supply to the automobile and electronics industries.

Subsidies will be used to encourage permanent cuts in capacity

Companies in these industries are allowed to apply to the labour ministry for subsidies of up to two-thirds of the

salary of affected workers. The ministry will allow subsidies when operations in a particular company have been suspended, when workers are being retrained, or when workers are redeployed to other

Japan has a long history of using government subsidies to aid industrial rationalisation, and has earlier used subsidies to reduce capacity in the ship-building and steel industries. national resources to promote industrial change is often cited as an underlying factor in the country's continued economic

companies to make

which erupted in April, has resulted in 15 arrests, the liqui-

other financial institutions.

stockbroker accused of fraud.

trades were permitted only in Mr Mirdha said Grindlays also admitted infringing regu-lations on the investment of funds placed by clients in portfolio management schemes. These rules said funds should be deposited for at least a year. there should be no guaranteed return and there should be a

in accordance with "oral instructions" from Mr Mehta. This, Grindlays said, had been in line with market practice.

Most of the cheques were issued by the National Housing Bank, a central bank subsidiary which suffered heavy losses in the scandal and is now demanding the return of Rs5.06bn from Grindlays.

Grindlays, which claims it

Somalia envoy

By Michael Littlejohns in New York and agencies

MR BOUTROS Boutros Ghall. the UN secretary-general, yesterday accepted the resignation of his outspoken special envoy in Somalia, Mr Mohammad Sahnoun, further complicating already difficult international

peace-making efforts there. Mr Sahnoun, a highly regarded former Algerian Paris, incurred the UN chief's

In a recent television interview, he said the tardy UN response as Somali children were dying by the thousands in a country racked by famine, anarchy and civil war, should be the subject of a full-scale

UN relief officials protested at his remarks and Mr Boutros Ghali, who has himself criticised the delays, was forced to reprimand his representative.

eager to defuse the row it had been hoped that he would withdraw his resignation.

Mr Sahnoun confirmed his departure at a tearful news conference in Mogadishu and

TROOPS of the former rebel movement Unita blocked all entrances to Angola's second city Huambo yesterday and

years of M\$40bn. The government realises that it cannot possibly bear the cost of all these projects.

Financial backing from the private sector, both domestic and foreign, is vital.

In the past Malaysia has confounded those who accused it of running too fast. There is very little talk of

any slowdown or notice being taken of the chill economic winds blowing from elsewhere. And the construction crews are already at work building those new symbols of success Mr Kim's candacy by applying the same lessure to Daewoo that was neted out to Hyundal, the ition's largest conglomerate, elier this year when its chairin, Mr Chung Juyung, decide to stand for

The governmer campaign against Hyundai hich ended in August withou forcing Mr Chung to aband his cam-paign, involved rate-sanctioned credit squees and tax penalties.

Daewoo is believe to be less able to withstand cret restric-

among its 22 subsidiarles total Won7,000hn (25hn).

Even if official retribution had not materialised, Daewoo would have been weakened by the departure of Mr Kim, who has largely concentrated decision-making in his hands throughout the group's 25-year history.

Investors reacted to Mr Kim's announcement yesterday by sending the share prices of Daewoo companies climbing on the Seoul

Israeli budget faces bugh time in parliament years, is running at 11 per ISRAELI'S finance minis Mr Abraham Shohat, h defied critics and presented budget to parliament which emphasises cutting the budge to 9 per cent by 1995.

deficit rather than public works spending to cut unem-The 1993 budget proposes an the former Soviet Union.
increase in spending on intratructure and education, tax
inflation will stabilise at about

cuts and a fall in spending on public housing projects, mainly in the occupied territories.

The \$38.4bn budget is intended to reflect the reordering of national priorities under the new Labour government. The budget deficit is equiva-

lent to 3.2 per cent of GDP, compared with 6.2 per cent in the 1992 budget proposal. "I hope we have the wisdom and the strength to pass the budget without increasing the deficit," said Mr Shohat.

Several ministers and MPs

have criticised the budget, saying it does not do enough to They have argued for heavier spending on public works projects rather than cutting

the budget deficit. As it appears now, unless job-creating measures are introduced, Mr Shohat will not obtain a majority in parlia-ment for the budget. The bud-get comes up for a first reading next week, and it must be approved by January 1, the start of the new budget year. Unemployment, which has

risen in each of the past six

casts, this trend will be reversed in 1993, coming down The main cause of growing unemployment has been the huge increase in the workforce cause of immigration from

per cent nest year. In addion, it expects that business tivity will grow at 4 per cent, s than in the previous two ars, mainly because of the arp cuts in government shding on housing. Exports autorecast to rise by 8.5 per ce a year over the next three

parliament will be asked to prove, along with the budgetta series of proposals desiled to open the market, incree competition and break monolies and cartels.

 Isel yesterday asked for an et o economic boycotts and she build-ups in the Mid-dle Et as multilateral talks involve 40 nations on developmenin the region opened, AP repts from Paris.

The o days of discussions come ther the framework of the Mile East peace talks that oped in Madrid a year

Mr Yav Frankel, head of the Israe delegation and the Bank of rael, said: "Joint co-operatil between the peo-ples of thisgion could be the decisive fabr".

Relief worker in Somalia mourned his derture and

said he was a catalty of the very bureaucracine blamed

for failing to saveundreds of

Sahnoun has becop a victim

"He was open in is criti-cism, all of which was stiffed.

and now the UN ishitting

back. He's not the lost Soma-

"It was no wish of line to leave Somalia and all to won-

derful people who havelven, and continue to give, agreat risk to themselves, the time

and energy to save the les of

the starving populatios of Somalia," Mr Sahnoum sa on

He said he had vainly oared

"despite bitter experieces

with the UN" to stay on temo-

rarily to help deploymen of

departure from Mogadish

lia is," said one diplont

thousands of lives "Like millions

chief accepts resignation of

left for Keny after eight months as sped representa-

of the UN system said Mr Mike McDonagh, he of Soma-lia's Irish Concern lief char-

ambassador to Washington and displeasure for his critical remarks about the alleged mis-handling of the Somalia trag-edy by the international community.

With the US, Britain and France, all admirers of Mr

UN relief guards in Somia Sahnoun's political skills,

and a national reconciliation conference he was organisis. He said he would continued work with private relief orgaisations, whose trust he coard back after a period in which relations with the UN wes

Unita troops blockade Angola's second city

shelled the nearby town of Caala throughout the day, Portugal's TSF radio said, Reuter reports from Lisbon.

Huambo airport was closed and local businesses shut down, the radio said in a report from the Angolan capital Luanda. Civilians in Huambo were looking for safe places in the event of possible fighting and some had gone to the airport in the hope of leaving the city, it said.

Angolan state radio said the attack on Caala was part of a

Unita, led by Mr Jonas Svimbl, lost last month's UN-upervised general elections that were due to set the seal ona peace agreement last year ening 16 years of civil war.

MPLA to pave the way for a peace summit between Mr Savimbi and President Jose Eduardo dos Santos have reached an impasse.

ulatory guidelines. But the bank's executives. done business with Mr Har-Japan's policies are often contrasted to Europe, where subsi-dies have frequently been used appearing before a parliamenshad Mehta, a leading Bombay tary committee investigating separate account for every clithe affair, said they had folto prop up ailing industries According to Mr Ram Niwas Mr Mirdha said the Grind-lays team had admitted creditthat have become uneconomic. lowed "normal market prac-Mirdha, the parliamentary committee chairman, Grind-Japan's willingness to use

Malaysian economy

ANZ GRINDLAYS BANK, the

Australian-owned group

involved in the Bombay stock

market scandal, has admitted

its Indian subsidiary broke reg-

By Stefan Wagstyl

tice" in the fast-growing and loosely-supervised inter-bank securities market. The Rs35bn (£800m) scandal,

dation of two small Indian banks and heavy losses at including Standard Chartered Bank of the UK. Grindlays was summoned by

MPs probing the affair because it was active in the securities market and because it had lays executives admitted the bank had broken Reserve Bank of India guidelines by engaging in forward trading in non-gov-

ernment securities when such

ing cheques with a value of Rs5.34bn to Mr Mehta's account even though they had been made payable to Grind-lays itself. Grindlays execu-

has not suffered any signifi-cant losses, has been ordered by the central bank to repsy National Housing Bank. Grindlays is resisting and wants the dispute settled through arbitra-

rates is likely. Hints have been made that Mr Anwar may announce the phased introduction of value added

Cuts in some areas of

But the government is

committed to an increase in development expenditure next year – to M\$10.1bn from

M\$8.6bn in 1992. The range of projects being undertaken in

the coming years is extremely

Between M\$8 and M\$12bn will be spent on a new international airport

outside Kuala Lumpur.

Malaysia Airlines, which is

more than 50 per cent owned

by the government, is purchasing M\$10.6bn worth of

Infrastructural facilities are

being built in preparation for

the Commonwealth Games, to

be held in Kuala Lumpur in

1998. Plans are being finalised

for a second home-produced

To meet projected economic

growth targets - set at 7 per

cent in each year up to 2020 -

there are plans to increase

power supplies fourfold at an

estimated cost over the next 10

car manufacturing plant.

new aircraft.

government spending are

likely to be announced.

Malaysia hell-bent on maintaining rapid growth

Tajik police were yesterday rounding up rebels loyal to ousted communist president Rakmon Nabiyev as gunmen perched on tanks

and armoured personnel carriers to guard the Tajikistan capital against communist attack, Reuter reports from Dushanbe. "We do

Grindlays admits breach of rules

not want war, but if communists attack our town we will fight to the end," said a teenage volunteer at a checkpoint at the northern approach to Dushanbe. Cumakey Buydukof, a commander of the Dushanbe self-defence forces, said 7,000 men were guarding the city, with co-operation from the Russians. Communist fighters were said to be 30km from Dushanbe. At least 20 people were killed last weekend when several thousand pro-communist gummen attacked the capital of the former Soviet republic.

Kieran Cooke looks at the problems raised by six years of economic success

Malaysia's prime minister, launched what was described as the single largest property development in the world - a new city centre for Kuala Lumpur, with two 85-storey office towers as the main feature.

The development, which will cost M\$3bn (£730m) in its initial phase, is seen by some as a symbol of Malaysia's new-found economic confidence. But to others it is a questionable prestige project – another sign that Malaysia is bedazzled by its own economic Today Mr Anwar Ibrahim, the Malaysian finance

minister, delivers his 1993 budget to parliament. Mr Anwar is in a position that most finance ministers would envy: Malaysia has one of the world's fastest growing economies. For a sixth year, the

economy will grow by more than 8 per cent in 1992 government projections suggest 8.5 per cent for 1992 and 8 per cent for next year. Though export growth has slowed as a result of the downturn in Malaysia's main markets in Europe, the US and Japan, exports are still likely to grow by nearly 11 per cent this year. The country

industrialising fast. In the early 1970s more than 80 per cent of exports were commodities - mainly rubber, tin and petroleum products. In 1992 nearly 70 per cent of exports will be manufactured goods.

According to government projections, per capita GNP will rise 11 per cent this year to M\$7.554. Unemployment problems of a few years ago have given way to serious



Anwar Ibrahim: 'happy problems' of inflation and labour shortages may lead to belt-tightening measures in today's budget

is the main problem facing Mr

been restraining economic growth to prevent overheating. But serious infrastructural and other strains are increasingly evident, raising doubts about

uala Lumpur's traffic jams are rapidly becoming as bad as those in Bangkok or Manila. There are growing power shortages and supply

disruptions. A power failure in September Malaysia for several hours. airport earlier this month disrupted air traffic for more



Managing economic success

The government says it has the government's growth management policies.

blacked out most of peninsular A fire at Kuala Lumpur than two weeks.

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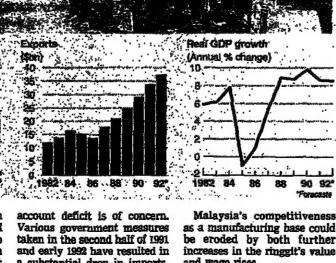
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bit cavalier in going for growth above everything else," said one economist. "It refers to 'happy problems' of inflation and labour shortages. But these are very real and have to be tackled effectively. If not future growth will be

Last year Mr Anwar, newly appointed and seen as the likely successor to Dr Mahathir as prime minister, surprised many by delivering a mildly expansionary budget. Finance officials insist they

have not been reckless but some government projections have gone seriously awry. At the beginning of last year the ministry of finance forecast a current account deficit of M\$4bn for the year. By the end of 1991 the deficit had reached

M\$12bn. The government now "The government has been a .concedes that the current of the community the most.



a substantial drop in imports. However, a growing deficit in services, which includes "invisibles" such as substantial profit repatriations by foreign companies, will result in a projected M\$7.9bn current account deficit this year.

Inflation is another problem. Earlier projections were for an inflation rate of below 4 per cent this year. Despite various monetary measures, including high interest rates which in turn have driven up the value of the

ringgit, the Malaysian dollar, the final inflation figure for the

year is likely to be close to 5

per cent. Sharp rises in food prices have hurt the poorer sections

Malaysia's competitiveness as a manufacturing base could be eroded by both further increases in the ringgit's value and wage rises.

Wages in the manufacturing

sector increased by 9.6 per cent

in the first half of 1992 against

6 per cent a year earlier. In the public sector wages are going up by between 8 and 10 per cent this year. While Malaysia continues to be a favourite destination for foreign investors, the

slowdown in the industrialised

world has caused a drop in inward investment. Government officials predict a fall of 7 per cent in foreign investments this year to M\$10.4bn.

A degree of belt tightening is likely in today's budget. Some incentives for foreign investors might be withdrawn and a drop in corporate tax in central Kuala Lumpur.

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Unita attempt to lay sige to Huambo 12 miles away. The ruling MPLA (Poular Movement for the Liberation of Angola) has accused Units of massing troops in the intrior

and occupying several torns since last month's elections.

Talks between Unita and the

challenge

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leading forecaster

By Peter Marsh, Economics Staff

BRITAIN'S most accurate economic forecaster during the recession is Mr Paul Turnbull, chief UK economist at stock-brokers Smith New Court according to an FT survey.

The Treasury only manages 19th place out of 41 forecasting groups, in the FT analysis which measures the accuracy of growth projections in the

The FT's survey coincided with the announcement by Mr Norman Lamont, the chancellor, of an independent forecast ing panel to help with official Treasury projections.
The FT's assessment, which

has taken in more than 3,000 individual forecasts, is based on records of what individual economists said about the economy on a monthly basis over the past three years.

While virtually all UK economists have performed poorly in predicting the extent of the casting record is significantly worse than other groups. Four of the top 10 forecasters are members of the "Liverpool Six" group of monetarist economists who warned early last year that the recession would be protracted and that Britain might have to leave the European exchange rate mecha-

Wooden spoons for inaccuracy go to the organisations at the bottom of the FT's list. These include City University Business School, Nomura and

Credit Suisse First Boston. Mr Turnbull, who is 39 and has worked at Smith New Court since 1986, said yester-day: "It's no surprise I have come out top in the survey. My forecasts have been bloody good." His latest forecast for 1992 is that the economy will contract by 1.1 per cent, followed by weak growth of 0.6 per cent next year.

FT survey names UK's Major sways doubters on Europe

By Ivo Dawnay

A FIGHTING speech by Mr John Major seemed last night to have convinced many Tory Euro-sceptics to back the gov-ernment in next week's crucial debate on the Maastricht

In a frank but conciliatory performance that won widespread compliments from all sections of the party, Mr Major was reported by several MPs to have reestablished his leader-ship credentials and put many of his opponents to flight. It remains unclear, however, whether the prime minister's

the so-called 1922 committee of backbenchers will prove enough to ensure that Wednesday's vote will be won by the

Mr Major stressed that he would not try to "ram" the Maastricht bill through the Commons. But he emphasised the need for party unity and insisted the government's European policy was "central" to its efforts to achieve economic recovery.

The party's backing was also essential to help the governhead-on confrontation over the ment in tough negotiations to come with Britain's European

highly personal appeal to the loyalty of a packed meeting of necessity to remove the uncertainty of the European issue," he said.

> Mr Major also pledged that next month's Autumn Statement would include a package of economic measures that would raise the morale of the Tory backbenches and admitted learning "a salutary lesson" from the coal debacle. His speech came after the cabinet threw down the gauntlet to his Conservative Eurosceptic rebels by opting for a

motion now set to be debated at next week's debate. His face-to-face meeting with of tabling a substantive motion

for the debate. Earlier the anti-treaty faction continue to claim that some 60 backbenchers are ready to defy the leadership and vote against their leaders. Lord Tebbit, the former

party chairman, also returned to the fray, using a speech to Henley Young Conservatives to call on the rebels to defeat the government or force a postponement of the ratification process until after the Edinburgh summit in December. Ministers took their decision

loyalists and critics came after the cabinet had unanimously backed the high-risk strategy leader, had pledged in a letter to order his 20-strong party to back a motion that "advances the Maastricht process".

But the letter also warned Mr Major that he would be opposed if he presented "any motion in terms of confidence in yourself or your govern-

Senior Conservative strate-gists are calculating that, for the same reason, Labour's public declaration that it will vote against the government whatever its terms will aid Mr Major's high-pressure battle for hearts and minds.



Row grows over BA deal for Dan-Air

Sir Colin Marshall, chief executive of British Airways, has hit back at airlines which criticised British Airways' agreement to rescue Dan-Air, the severely troubled British

He said if British Airways had not stepped in Dan-Air would have folded completely last week. Every other rescue plan for the airline had been exhausted and there were no other interested buyers or investors, inside or outside the

airline industry.
The rescue, under which British Airways will buy Dan-Air from Davies & Newman Holdings for £1, has been hit-terly attacked as anti-competitive by rivals such as Virgin Atlantic and British Midland, The Norwegian carrier Bran-thens, meanwhile, announced it will start a London Gatwick to Oslo service from November 11 taking up the route follow-ing the demise of Dan-Air and the recent collapse of Norway

Warnings on 999 computer

Mrs Virginia Bottomley, Health Secretary, was warned that the software house which installed the London Ambulance Service's troubled com-puterised dispatch system for 999 emergency calls was small, virtually unknown and might prejudice the success of the

project.
Mr Robert Jones, the Conservative MP, issued the warning last year in a letter to Mrs Bottomley. The London Ambulance Service, replying on her behalf, said all the computer companies involved had the

necessary experience.
The new system, installed by Systems Options of Aldershot, has been all but abandoned while a review is carried out wholly unfounded allegations, made here and abroad, that the Bank was and the ambulance service has returned to manual call-logsomehow party to a cover-up, or col-luded with BCCL, or even that our ging. Mr John Wilby, chief executive of the LAS, resigned on Wednesday.

Coal threat to environment

Environmental considerations may have to take second place in the government's review of energy policy which has been prompted by the recent row about coal pit closures. Ministers admit that the

UK's commitment to reducing harmful emissions, which was signed by Mr John Major at the Rio summit only last June, is incompatible with trying to save more of the coal industry. In common with other EC countries, the UK has pledged to reduce its amissions of car-bon dioxide to 1990 levels by the year 2000. But this was based on the assumption that the power generation industry

would steadily switch from coal to gas in the years shead DTI concern at Iraqi exports

Rmbarrassing "dirty washing in the Department of Trade and Industry would be discovered by an investigation into the exporting of equipment for the Iraqi defence procurement programme, a senior government official warned his col-

Mr Michael Coolican, an assistant secretary at the DTI, in June 1990 after Customs began investigating both the super-gun affair and the exporting of other equipment to Iraq. In a memo, read out in court, Mr Coolican said: "The dirty washing liable to emerge from the actions of Customs and Excise will add to the problems posed

Three former Matrix Churchill directors, Mr Paul Henderson, Mr Trevor Abraham and Mr Peter Allen all deny breaching export regulations in exporting machine tools to Iraq. The trial continues today.

Freight carriers fear surcharges

British freight carriers have lodged a formal complaint with the Office of Fair Trading alleging that cross-Channel ferry operators are colluding in the introduction of currency surcharges on cross-Channel

"clear signs of concerted prac-tice" in the decision to impose the surcharges. The ferry companies deny the allegation.

In the last few days, all the biggest ferry operators including P&O European Ferries, Sealink Stena Line and Brittany Ferries - have nnounced the introduction of identical scales of surcharges from November 1 for customers paying in sterling. They say devaluation has made the surcharges necessary because the value of their sterling receipts has fallen in relation to their cost of their foreign currency outgoings.

World Service seeks flexibility

The government should give up the right to tell the BBC World Service which languages to broadcast and also move towards greater flexibility on

the frammiscions.

The plea for further de-coupling of the World Service, which broadcasts to a global audience of 120m, from its paymasters the Foreign and Com-monwealth Office was urged by Mr John Tusa.

Starting or stopping language service should be as much a part of the World Service's managerial freedom as extending the time they are on the air." Mr Tusa said.

Weak pound helps oil output

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A weaker pound against the dollar boosted UK North Sea oil revenues by 6 per cent in September, according to the latest monthly oil index from the Royal Bank of Scotland. Revenues rose from an average of £19.2m a day in August to £26.4m in September, despite a fall in output of 1.4

Pay deal agreed at Jaguar

Manual workers at Jaguar, the loss-making luxury car manufacturer, have agreed to a twoyear pay deal worth a mini-mum of eight per cent linked to continuing widespread changes in working practices. Union officials described the deal as fair and realistic given the current economic climate.

Warning on traffic growth

Mr Michael Howard, environ-ment secretary, has warned that Britain's traffic growth would have to be curbed if it was to be reconciled with envi-

commental concerns. Speaking at a European Environmental Bureau seminar in London, Mr Howard said the time had come to ask whether the forecast trends in traffic growth were sustainable - and strongly hinted that they were not. "We must stand back and seek to promote changes in patterns of transport use - both the amount of travel undertaken and the mode which people use," Mr Howard said.

Further talks planned at ITN

Shareholders of Independent Television News are to hold further talks with the consortium offering to take it over and inject £30m to cover a property deficit. No alternative has come forward which makes it more likely that at least a modified form of it may succeed. The consortium consists of television groups Carlton, Central and LWT plus Reuters news agency.

Office workers to be laid off

One thousand office contract workers engaged by British Nuclear Fuels to help get its new £2.8bn Thermal Oxide Reprocessing Plant into commercial operation are being told this week they are to be laid off in a month's time. BNFL, which recruited the specialist contractors, including engineers and planners, earlier this year, had set a Decemher 1992 target for beginning Thorp's active commissioning, when radioactive material will be fed into the plant for the

Employers still have vacancies

In spite of the recession, employers still have vacancies which are hard to fill vacancies, according to a Department of Employment survey. About 16 per cent of employers reported having hard-to-fill vacancies at the time of the interviews - which were between April and early July 1992.

Aerospace workers take to the streets

By Paul Betts, Aerospace Corresponden

MORE than 2,000 UK aerospace workers from all over the country yesterday marched to the Houses of Parliament to lobby for government interven-tion to save jobs in the hard pressed aerospace industry.
Union leaders warned the
whole industry, Britain's biggest exporter of manufactured goods, was now at risk. After losing 40,000 jobs during the

jobs could now disappear unless the government took argent action to support the industry, the unions claimed.

With the slogan "keep serospace flying", the aerospace
unions urged the government to proceed as fast as possible with the European Fighter Air-craft project even if Britain's three other partners including Germany, Italy and Spain pull

The unions are also asking the government to launch a plan to help the defence sector diversify into civil activities and the retention of British Aerospace's regional jet manufacturing operations in the UK.



Flying the flag: Aerospace workers march through central London yesterday in protest at cutbacks in British aircract manufacturing

Governor of central bank defends supervisory role

MR ROBIN Leigh-Pemberton, the Governor of the Bank of England, last night denied that the Bank is timid in using its powers to prevent bank fraud and he also defended its overall approach to the supervision

He was responding to Lord Justice Bingham's recent report into the Bank's role as supervisor of the Bank of Credit and Commerce Intenstional

The report criticised the Bank for on occasion being unaware of the scope of its powers to intervene in BCCTs affairs and wrong not to have taken responsibility for monitoring BCCI's worldwide activities many years before the bank was closed.

Speaking last night, however, Mr Leigh Pemberton said he did not accept that the Bank is "timid in the

had used its powers under the Banking Act to close down 17 unsound banks and restrict the activities of 28 potentially unsound banks. "These are not the acts of a timid supervi-sor", he insisted.

In a further 35 cases, the Bank has instigated "remedial programmes" at banks, to force those banks to restructure their businesses or

change their management. At BCCI, the Bank attempted just such a remedial programme in 1990, rather than closing it down. Mr Leigh-Pemberton insisted that this was the correct strategy on the basis of the information then available to the Bank.

The Bingham report, however, shows that the Bank had information about the massive fraud at BCCI at the beginning of 1991 which should perhaps have led the Bank to close it down earlier than July. Mr Leigh-Pemberton also said he

officials took bribes". Nonetheless, he accepted that "we

do have lessons to learn and learn them we will". He pointed to a "major strenthening of our team and our structures" and said the Bank would be "more alert to signs of pos-

Lamont sets out agenda for British economy



yesterday Mr Norman Lamont, chancellor of the exchequer, said: It is just six weeks since we left the

ERM. But it is already clear that the decision marked a watershed. We are now in an entirely different policy environment. We are outside the ERM and are likely to remain so for some time. And with a floating pound we have had more flexibility to reduce interest rates without prejudice to our goal of permanently low

But the wider world has

changed too. Events in Europe have been dominated by Germany's unique economic circumstances. Having faced exceptionally high real interest rates over the last year as Germany dealt with the consequences of reunification, we are now having to contend with a rapid

Here in Britain, the frustrated hopes of the last year have led to a decline in business and consumer confidence. A deteriorating world environment, political uncertainties, a spate of industrial redundancies and the removal of a central pillar of the government's monetary policy - this is an extraordinary set of events. So it is not at all surprising that the surveys of business and consumer opinion that we have seen since 16 September have revealed confidence to be

weaker. I want to set out why the new conditions can be turned to Britain's advantage and at long last bring us out of reces-

Rebalancing policy

Our first priority has been to re-establish a stable and predictable policy framework. Since sterling was forced out of the ERM, we have re-emphasised the continuity of the government's objectives - sound money, low taxes, open mar-

kets and free trade.

The significant depreciation

in sterling seen over the last six weeks - not just against the currencies of Europe, but also against the dollar - gives British exporters greater opportunities to win business

in foreign markets. And the greater flexibility we now have outside the ERM. together with the reduction there has been in German market rates. has also allowed me to take a further two points off interest rates. British industry now has interest rates which are the lowest in the European Community.

These developments have undoubtedly enhanced the prospects for recovery.

Soon after we left the ERM, I aid monetary policy had been tighter than was required to keep inflation on a downward track. That does not mean that the painful war we waged against inflation over the last few years was not worthwhile. Far from it - that was a war we had to win.

But the goal of the government's macro-economic policy has never been simply to defeat inflation. Low inflation is not just an end in itself; it is also the means to sustainable growth and secure employment. It is the vital precondition for the economic stability upon which a nation's future prosperity ultimately depends. But we have always recog-

nised that policy can become

Leaving the ERM was a setback, but it has given us the opportunity to rebalance our policy to take greater account of the risks to the world economy. This does not mean that the government has gone soft on inflation. But the dramatic progress we have made in getting inflation down does allow me now to give greater weight to securing an early resump-tion of growth.

Out of recession

And the second second

Government and industry need to work together to re-build

What the government can do is to set out as clearly and precisely as possible how we intend to steer the economy

want to see.

I have drawn attention already to the relaxation of monetary conditions I have made over the last few weeks. That was fully justified by the excellent medium-term prospects for inflation; and in making decisions about further cuts in interest rates, I shall continue to take no risks with our long-term inflation goal But if slashing interest rates were all that was required to generate growth, there would not be a single poor country left in the world. But let me assure you - I have no desire to keep interest rates any higher than is necessary to meet the government's infla-

Over the medium-term the prospects for interest rates in this country will depend as much on fiscal policy as on the monetary stance. And that is why the new public expendi-ture plans I shall be announcing in the Autumn Statement

are so important. But if capital programmes are to come first, government has to take a lead from industry and keep a firm grip on its current expenditure. And I have also been determined to find ways of giving the private sector a greater role in financing capital projects. I shall be announcing my proposals in the Autumn Statement.

I know that many people have been concerned, over the years, that the government does not adequately distinguish between current and capital spending. There are good reasons for this, but having looked at this issue again, I have concluded that the time has come to make a change. From the first Unified Budget in December 1993, government accounts will be drawn up in a way which makes a proper distinction between current and capital transactions.

Growth

The key to improving the economy's growth performance over the longer-term is continuing supply-side reform. So the government will be

back towards the growth we all pressing on with our programme of deregulation and privatisation; with our reforms of education and our policies to promote fair competition both at home and abroad. A successful conclusion of the GATT round and the completion of the Single Market will provide enormous opportunities for British industry. British firms must be fully involved in the European market. That is why the government attaches so much importance to ratifying the Maastricht Treaty. We cannot afford to be left on the fringes while our partners make the rules.

But the government cannot press a button and see the economy spring to life. But we can examine every policy option and ask ourselves does this support industry? Will it help confidence? Will this get the economy going? That is what we shall be doing in the weeks and months

Forecasting

Much of the criticism of the Treasury's forecasting record has been misplaced. The last few years have been extremely difficult ones for forecasters who have been getting it wrong all over the world.

Forecasting means trying to

predict the decisions of mil-

lions of individuals, all with

the freedom to spend, invest or save as they chose. With these forces to contend with, the surprise is not that forecasters sometimes get it wrong, but that they ever get it right! I propose to invite a number of independent forecasters to join a new Forecasting Panel, to meet at regular intervals,

and then publish an assessment. This would include the full range of forecasts made by individual panel members, as well as some summary of the central view and the risks attached to it. The Treasury will, of course, retain its own forecasting capability. But my proposals will

underline that the Treasury

forecast is only one of several

icy decisions.

which inform Government pol-

This change should help to strip the mystique which surrounds forecasting and in this way, lead to a better elucidation of policy itsalf.

Monetary Policy

I set out a few weeks ago how monetary policy will operate now the pound is floating. This contains an important innovation: a target range of 1-4 per cent for inflation. The government aims to get inflation in the lower part of that range by the end of this Parliament.

In judging whether we are on track to meet that objective, we will take account of the behaviour of the monetary aggregates, narrow and broad of asset prices, particularly house prices; other indicators of inflationary pressure; and of course, the exchange rate. Overall, policy will operate broadly in the way that it does in many other countries, such

as the US, Japan and Germany.
There are three aspects of
this policy which are worth
elaborating. One is that prospective, not current, inflation will be our guide. Monetary adjustments take time to have effect, and a low inflation rate today is not in itself a reliable cue for a relaxation of policy.

Another issue is the role of the exchange rate. Some people insist that movements in the exchange rate are just a change in relative prices which need not affect the rate of inflation. Others argue that disinflationary forces are currently so strong, that such pressures pose no threat.

I am not persuaded by either of these arguments. The first might apply to a large, relatively closed economy, but it certainly does not hold for Britain. And those who blithely contemplate an ever lower exchange rate clearly have not understood what import higher costs mean for business. It would be a brave man who totally discounts the risk of these being passed through to domestic prices.

Finally, there is the argument that this set-up is too judgmental Sometimes I think that this charge is level led mainly by people working in the financial markets, who would simply like me to make

their lives easier. We are moving from a largely rules-based system to one that is more discretionary. The need for judgment is obviously greater outside the ERM, which makes it all the more important that it is exercised in a consistent way. I propose, therefore, to implement three changes to make the for mation of policy more transparent and our decisions more

accountable.
First, I intend to publish a Monthly Monetary Report following the regular meetings which take place between the Governor and myself. This will, apart from certain market sensitive items, set out the information on which our policy judgments are based, showing the bad news with the good, from month to month. Second, whenever a change

in interest rates takes place, we will provide an account of our reasoning, much as we did when I cut interest rates on 16 October. By comparing the accounts over time, the mar-kets will be able to make up their own minds about whether or not a consistent approach is being applied. Finally, I have asked the

report on the progress being made towards the government's inflation objective. This will be published in the Bank's Quarterly Bulletin. Together with my initiative on forecasting, these changes mark a shift away from the excessive secrecy which has up to now shrouded much of the

Governor to provide a regular

policy-making process. Openness and accountability. Clear policies, steadily pursued. Sound money, low inflation, a firm approach to public expenditure and a determined attempt to ensure that resources are allocated to programmes and projects that will support Britain's recovery. These are the objectives the government has set itself and these are the objectives we will continue to pursue, with purpose, vigour and determina-

leagues, a London court has been told. The warning was given by

by the gun."

freight tariffs.

The Freight Transport Assoclation, a trade body representing carriers, says there are



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in the road that is.

system

Porsche, who had a hand in

articulated lorries the 850

also charms snakes. Snakes

with a Delta-link suspension

tached on trailing arms which

are joined by linked struts

and mounted on rubber bushes.

forces that are exerted on a

car in a tight corner to actually

turn the rear wheels in the

additional flexibility.

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The rear wheels are at-

its development, often do.)

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We call it passive rear steer. It makes the car stable, responsive and a whole lot more fun to drive.

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Statistics show that one in four accidents are now side impacts.

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This effectively moves the passengers away from the accident, creating a survival space. The force of the collision is absorbed by metal, not people.

Tests have shown the system reduces the risk of chest injury by 50%.

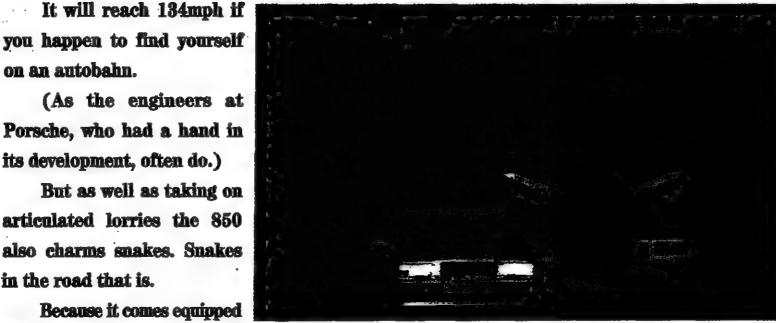
There are also selfadjusting front seat belts which ensure a safe positioning regardless of the size of the occupant.

And in the back ordinary lap belts will not do; everyone who sits in the car gets a three point seat belt.

However, in an effort to render all these measures unnecessary, anti-lock brakes are fitted to all four wheels as standard.

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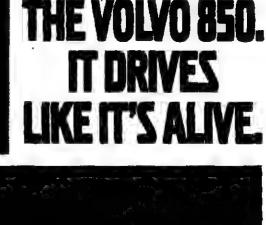


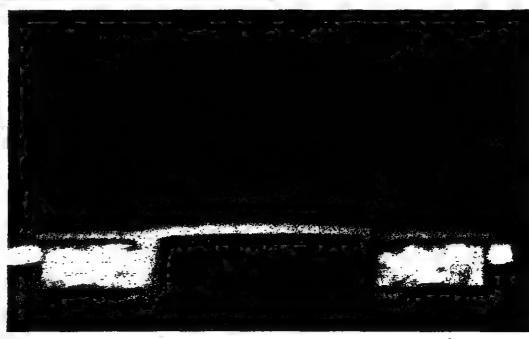
we'll be happy to send you a

very complimentary issue.)

But do all these sporty innovations mean that Volvo's traditional values of safety and durability have been left in the 850's impressive slip stream?

Well, the engine is designed to run for 200,000 km without a visit to the scrap-





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Stamping out food poisoning

this week in the battle for improved food safety with the launch of a £7m scheme that uses computer models to predict the growth, death and survival of common food-poisoning bacteria.

The new product, food Micromodel, could make a major contribution to the food industry's competitiveness by speeding up development times in fast-growing product sectors such as convenience foods. It is already generating worldwide interest.

The scheme, funded by the Ministry of Agriculture, could also allay public worries about potential health hazards from ready-to-cook and other foods following recent outbreaks of poisoning by Salmonella or Listeria bacteria.

Nicholas Soames, the food minister, said the product offered "huge benefits" to the food industry. It would not have been possible without collaboration between the food industry and the public sector,

The aim of the scheme is to reduce the need for the food industry to use time-consuming "challenge-testing" to measure the bacterial safety of food. These are only relevant to the foods and conditions trafed.

In contrast, Food Micromodel will use a comprehensive database drawn up from tests over the past three years, along with commercial and academic data, to generate predictions for how a particular bacteria would behave in a wide range of foods and conditions.

The system could be used by a food manufacturer to discover quickly the microbiological consequences of, for example, reducing a product's sait content. Alternatively, a user could check which formulation for a new product most effectively inhibited the growth of

food-poisoning bacteria.

The ministry has licensed Food Micromodel to the Gloucestershire-based Campden Food and Drink Research Association which, along with five other research organisations, will provide expert centres for users to contact by telephone.

Soames made clear that Food Micromodel will be self-financing from 1994, when the ministry's five-year involvement in the product ends. A Food Micromodel hot-line has been set up on 0386 840274.

Andrew Baxter

ohn Young is vacating the corner office on Hewlett-Packard's "executive row" this week, but he is not giving up his 10-year crusade to boost the international competitiveness of US indus-

"Securing America's technological leadership is one of the most critical issues we must address in order to ensure the health of our economy and our nation's competitiveness," says Young.

It is a message that the HP president and chief executive has delivered many times over the past decade. Young's calls to make technology leadership a national priority have been given a new edge, however, by his recent decision to publicly endorse Bill Clinton, the democratic presidential candidate.

A life-long republican, Young shocked colleagues when he joined Clinton at a campaign rally in Silicon Valley last month. It is now evident, however, that Young has been instrumental in shaping Clinton's "private sector-led, government-encouraged" National Technology Policy.

By choosing sides, Young has made competitiveness an issue in the race for the White House. His action has also sparked rumours that he may be slated for a role in the cabinet of would-be president Clinton.

This is not the first time that Young has been viewed as a prospective candidate for political office. In the past, however, he has defused such talk by insisting that he "aiready has a job".

No more. Young, 60, retires after a 15-year stint at the helm of Hew-lett-Packard during which the company has been transformed from a manufacturer of electronic instruments and calculators into one of the world's leading computer suppliers. Annual revenues have grown from \$1.3bn (£200m) at the beginning of his tenure to an expected

\$16m this year.
Yet as he ends his career at HP, it is Young's dogged efforts to persuade successive US administrations to recognise the critical role that technology could play in putting American industry back on to a grown track that are command-

Young began his mission in 1983 when he was drafted by President Reagan to head a commission on industrial competitiveness. Although the commission succeeded in drawing attention to declining US technological leadership, its call to action was rebuffed by the Reagan administration.

Bitterly disappointed, but determined to move forward, in 1985 Young formed the Council on Competitiveness, a private-sector, hipartisan group which includes industry leaders, academics and labour repJohn Young, who retires today as head of Hewlett-Packard, gives Louise Kehoe his thoughts on US industrial competitiveness

Man with a mission



resentatives. (Not to be confused with Vice President Dan Quayle's council of the same name, which critics charge is a "haven for special interests" because it has halted the implementation of numerous environmental and other regula-

In a seminal report published last year, the council called for Bush to "announce his intention to increase dramatically the share of federal research and development expenditures that support critical generic technologies". The president responded by approving joint pro-

jects between industry and the federal laboratories.

Young also gives the president credit for "some real progress in moving from a science policy to a science and technology policy," and hails the administration's acknowledgment of the role of the government in supporting generic pre-competitive research and development as a "landmark change".

as a "landmark change".

Young regards much of the competitiveness agenda as bipartisan.

He has been won over, nonetheless, by Clinton's enthusiastic response.

"America cannot continue to rely

on trickle-down technology from the military to maintain competitiveness in its high-tech and manufacturing industries," argues the democratic cardidate.

Clinion has pledged to refocus the work of the federal laboratories on technologies that enhance industrial performance, establish education and training programmes for highly skilled jobs, create a civilian research and development programme, and offer tax incentives for private-sector research and development.

development.

One democratic proposal that has excited Young is the plan to invest public funds in a "21st century infrastructure", a national communications network that would serve as a "technology driver". This would set a fast pace for related developments in the private sector.

Yet isn't there an element of self-interest in an electronics company executive championing technology? Technology is key to winning the competitiveness battle," Young maintains. The health of America's high-tech industry isn't because technology has benefits that cut across different industries and drive national productivity and economic growth."

The whole country, rather than just the high-tech industry, or indeed HP, would be the beneficiaries, he asserts. Declining competitiveness has a direct impact on individuals, Young stresses. "Our ability to increase our standard of living and that of our children is at risk," he says.

With republicans and democrais

With republicans and democrais apparently agreed upon the importance of pursing industrial competitiveness, why is Young backing Clinton?

"It is not just a matter of technology policy, it is a matter of leadership," says Young. Clinton, he believes, has the ability "to get over this gridlock that we have in Washington [between the administration and Congress] and make changes,"

Little wonder that some people in

Little wonder that some people in Washington believe Young will be invited to join Clinton's cabinet, if he is elected. Betraying at least a mild interest, Young observes that "the worst thing that could happen would be for Clinton to win and the liberals to take over his agenda. The best thing we in the business community could do would be to give him our support for a centric position."

So will Young go to Washington to help Clinton be a "centric" president? "It is hard to comment on something that is so speculative," he demurs. After 15 years on the firing line in the electronics industry, Young says that he would like to take six months to decide "what I want to do with the rest of my time".

Worth Watching · Andrew Baxter



Putting the fizz back into soda

The relentless search for new ways to package consumer products has taken a new turn with the launch of a revolutionary system intended to put the fizz back into bottled

sods water.

LMG Fibrenyle, part of the Canadian packaging company Lawson Mardon, has developed a patented system for Coca-Cola Schweppes Beverages which combines the appearance of a glass soda syphon with a 1.5 litre PET (polyethylene terephthalate)

Instead of the traditional glass soda syphon, the system is based on a "petasol", LMG Fibrenyle's pioneering plastic aerosol. The system maintains the fizz until the syphon is empty, unlike the immediate loss of carbonation when a conventional bottle of soda water is opened.

soda water is opened.
The PET container is lighter
and safer than glass, and can also
hold twice as much liquid. LMG
Fibrenyle: UK, 0502 713700.

Smelly shoes get marching orders

Smally shoes will be controlled within five years under the new UK Environmental Protection Act, writes Daniel Green. The problem is not sweaty feet

but solvent-based adhesives used to gine soles and uppers. The solvent escapes into the atmosphere during manufacture, contravening rules on emissions.

Green alternatives have problems: hot melt adhesives require new and expensive specialised machinery, while traditional water-based glues slow the production line so the water can evaporate, and can fail when the shoe gets wet.

Adhesives-maker Kvode thinks it has come up with a solution. Its Aquadur footwear gine is a

suspension in water rather than a solution so once it has set it resists water.

resists water.

A test hatch of 100 dozen pairs
of ladies shoes using Aquadur
will go on sale at Marks and
Spencer before Christmas. Evode:
UK, 0785 57755.

Top marks for polymer pencils

It takes about 30 manufacturing operations to transform graphite, wood, gine and paint into pencils. But where wood is in short supply, polymer pencils could be an attractive alternative.

That is the view of Krupp Bellaform, a German manufacturer of extrusion lines, which has developed a process for the continuous production of pencils made of graphite, polymer compound and paint.

polymer compound and paint.
About 7,000 pencils 168mm
long and 7.5mm in diameter can
be produced an hour using the
new process — which is simpler
than that for wood pencils —
leading to reduced production

But it also opens up lucrative market opportunities, says Krupp, because the polymer casing can be formed into all manner of shapes — grooved, serrated, heart-shaped. Krupp Bellaform: Germany, 06132 7880.

Squeezing videos down to size

A high-definition digital videocassette recorder that uses cassettes about three-quarters the size of a standard VHS tape and has a playback time of two hours has been developed by NEC of Japan.

of again.

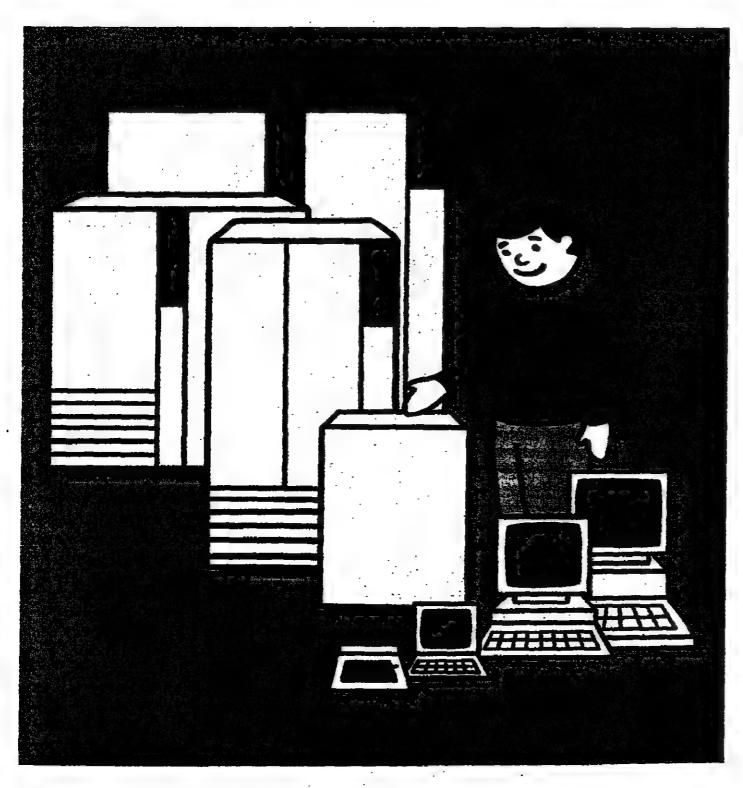
Previously, digital VCR gave high-quality recording but lacked superior compression technology, so the machines were large and combensous.

NEC's new Hi-Vision digital VCR uses a picture compression tachnique that achieves very high compression rates without spoiling the picture; a magnetic head for which NEC claims the highest recording density in the industry; and new ultra-thin (11 micron) tape.

In combination, these

In combination, these technologies compress the signal to about one/fifth the conventional rate. NEC sees applications in the home and for large screen displays. NEC: Japan 63 3798 6511.

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Andrew Baxter Secretary of the party of the p f the definition of a company A CAST SELECT OF THE MENT OF THE SELECT OF T perk is a benefit mutually useful to both company and employee then the provision of corporate sporting facilities has long fallen within this category.

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Top marks for

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What originally started as a social idea designed to weld team spirit between employee and employer is now coming to be seen by employees as a right rather than a privilege. Established UK companies such as ICI and Midland Bank have sports grounds and social clubs with histories almost as old as those of the companies.

The US craze for squeezing wor-kouts into every waking hour, however, has spawned a new type of facility - the in-house fitness centre. The centres, which usually comprise a multi-gym, aerobics centre and cardio-vascular unit, are becoming increasingly popular among City institutions and large company headquarters as an alternative to corporate membership of

Most in-house corporate fitness clubs are run on a membership basis requiring an annual subscription. These are often subsidised which is where the perk comes in though the Inland Revenue has not yet decided to tax the subsidy. "I don't think the taxman would try to tax something which is improving a company's bottom line when he's also getting corporation tax," said Don Genders, managing director of Corporate Gymnasia, which designs and builds gymnasiums.

Some companies are moving away from the provision of old-style recreational centres and sports fields located miles from the workplace at an out-of-town site. General Accident recently sold its sports ground in Surrey to a local football club and Standard Chartered Bank has put its own sports ground on the market

Thomas Cook has bucked this trend by building a £4m leisure centre at its 22-acre headquarters site employing 1,900 people at Peterborough. The centre is designed to complement the outdoor cricket, bowls, football, tennis and croquet pitches. It includes three conference rooms and a day-nursery for up to 50 pre-school children.

More typical of recent corporate trends is the installation of on-site fitness centres managed by outside contractors. The two main operators of managed centres in the UK are Fitness For Industry (FFI), a subsidiary of the Forte Group, and Orion, part of the Coverwood

Both companies have been around for about 13 years and they are still operating in a small though expanding market.

Ann White, operations manager at Orion, said that providing a perk for employees was often the motivaPERKS: Richard Donkin looks at in-house corporate gyms

Pushing pens and pumping iron



Staff work out at London market-makers Smith New Court: the company has so iaah couris, a pool and several exercise rooms

tion for establishing a company fitness centre. But, she argued, com-panies were seeing benefits for themselves across the workforce. "The companies with in-house cantres are finding that a wider group of people is using the facility including people who wouldn't normally excercise," she said.

Some 800 of the 1,000 staff at Freshfields, the London legal practice, have had fitness assessments at the firm's in-house gym run by FFL Of those, 400 now use the gym twice or more every week. Companies such as Ford Motor Company, Wellcome, Rank Xerox and Mercury Communications have gyms operated by Orion which now has 30 in-house gym-management contracts. FFI has 21 clients, including the House of Commons, Robert Fleming, American Express and Air Products.

FFI runs two centres for Air Producta, the US industrial gases and chemicals manufacturer. The company installed the centres when it moved some of its operations to Basingstoke from its Hersham European headquarters. Air Products has had a large sports centre at its parent headquarters in Allentown, Pennsylvania, for some years so management took little persuading about the merits of in-house gymnasiums in the UK.

The centres are run like a club and staff who pay a 248 subsidised rience. "If you ask most people here annual membership fee undergo fit- I think they would say their work

ness assessments before they start work on cardio-vascular equipment. All are given V02 ratings - the standard fitness rating based upon a calculation of oxygen intake during excercise

Paul Waldoch, a 31-year-old engineer manager, is one of the Hersham fitness success stories. He joined in January, weighing in at 16% stones with a VO2 of 33 and a blood pressure rate of 166 over 68. Now he is down to 14 stone, his V02 rating is 57, his blood pressure is 127 over 66 and his resting pulserate is down from about 75-80 to 60. He has taken up rowing, eats lots of fruit and feels sharper for the expehas benefited by being involved in this. You don't get to lunchtime and say I wish the day would finish," he

Alan Carver, director of human resources who introduced the fitness centres, said that the 355 members of the club at Hersham, out of a workforce of 800, had acheived a 20 per cent increase in fitness in its first six months. He said: "People at all levels use the facility and it does break down barriers."

The centre is open three times a day ~ 7am to 9pm, 12 noon to 2pm and 5pm to 8pm. All sessions are supervised. Fitting out the centre in a 1,600ft pre-fabricated building in the grounds of the headquarters cost £38,000, A further £50,000 was spent adding showers and flooring. Annual running costs to the company are about £50,000.

When you consider the benefits for staff from that sort of outlay I think it is a very attractive proposition." said Carver.

The fitness centre is only part of a wider promotion of health and fitness at Air Products which includes an almost evangelical approach to safety. The company believes its policies have paid measurable dividends. In 1975 it had 110 incidents across Europe that resulted in staff needing time off; 4,000 working-days were lost as a result. Last year Air Products had just eight such incidents resulting in a loss of 50 man-

An internal survey of FFI's chents showed that, on average, from a total sample of 800 scores the fitness ratings of those taking part had risen by more than 16 per cent between six-month assessments.

Little UK data is available to ssess the benefits of corporate fitness programmes. Reports in the US, where the high cost of health care has generated enthusiasm for such programmes, indicate lower absenteeism, reduced health-care costs, increased morale and improved efficiency among workers. Coverwood looked at 97 of the US

reports and found that, while all the surveys showed positive results, the findings varied widely and benefits tended to be overstated. On one of its own managed sites, however, Coverwood said that its fitness programme had seved more than \$300,000 in working days lost because of back pain.

Coverwood is now introducing programmes to take corporate fitness into the management training field. "We are trying to develop a new way of looking at things. We want corporate financial management to use fitness centres as a training base," said Barry Morgan, chief executive of the group.

This is the third article in a series on company perks. Others appeared on October 14 and 28.

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Run your business by the book

Michael Cassell on how a company benefits from good documentation

WHO needs paperwork? Anyone who wants to get the most out of their buildings and plant, according to Maurice Ault, who believes technical documentation should be recognised as an invaluable

management tool. Too many businesses, he contends, operate even state-of-theart premises by the seat of their pants, never having properly conducted an audit of the physical assets they control or setting down best-practice guidelines.

"All too often, managers have

no clear understanding of what they have under their control, how it works and how to get the best out of it. The result is that ousinesses can be run sloppily and even dan-

geronsly,™ One of the keys to safe, profitable business operations, savs Ault. is high-ouality

book, a set of manuals exposing the nuts and bolts of every operational facility, can guide an ever-changing cast of managers through training to the operation and maintenance of plant.

"Only when you describe a plant in detail can you under-stand what it is and what it does. Then you have to explain how you operate it. Many of those responsible simply do things as they have always been done, without any idea of whether it is the

"Done properly, documentation will optimise any company's tech-nical and financial performance. Without it, costs and inefficiencles can escalate, losses will mount and there is even a danger of physical risk to personnel,"

As the man responsible for mar-keting Technical Publications Management Services (TPMS) purchased recently from National Power by shipbuilding and engineering group Vosper Thorneycroft. Ault has a vested interest in

getting his message across. But it is being taken on board by British companies in search of competitive edge, not least because technological developments and statutory safety and environmental requirements increasingly demand standards

440

which can be met and maintained only with reference to formal documentation. Given

nower industry roots, the recent has been largely based on its suc cess in offering a documenta tion service to highly technical, complex plant – such as power stations

documentation. Committed to paper: Maurice Aust and offshore installations although it is now branching out into the water treatment and supply, defence and aerospace indus-

But Ault believes the need for quality documentation is becoming paramount in far less technically-oriented businesses - such as hotels, theatres and cinemas and manufacturing facilities, where safety and health standards have to be based on a proper understanding of a building's working characteristics.

Technical documentation may look like a Cinderella activity but it involves a fundamental management discipline of increasing importance, Walk around any factory or plant and you can identify those which have already got the message and those which are inviting big trouble."

PEOPLE

Steve Morrison, formerly

director of programmes, has

broadcasting at GRANADA TELEVISION; David

Liddiment, formerly deputy,

becomes commercial director;

promoted from deputy to sales

Peter White, formerly md

of Colorgraphic Imagekraft,

Systems.

Ray Peters, formerly director

appointed md of McKECHNIE

Packaging; he replaces Nick Searle who is to head a new

business unit at McKechnie's

vehicle component division.

appointed president of TIME

Inc Europe.

Trevor Chadwick has been

appointed sales director for the Court range of CARRINGTON VIYELLA.

Curt Vishranz has been

has been appointed and of KALAMAZOO Business

and general manager of McKechnie Polutop, has been

programmes; Kate Stross,

formerly finance director,

and Michael Despand is

becomes director of



Michael Reron, 58, a director of Unilever responsible for personnel worldwide and with regional responsibility for the UK and the Republic of Ireland, is to be the new chairman of the Post Office from January 1 next year. This is a three-days-a-week post; he will be working with Bill Cockburn whose appointment as chief executive was announced in July and came into effect

Bodies politic



Meanwhile, Sir Bryan Nicholson, the departing Post Office chairman, has been appointed chancellor of Hallam University, Sheffield. He is familiar with both Sheffield and the academic world having served as Sheffield-based Manpowe Services Commission and of the Council for National

Academic Awards.

Bichard May-Hill, joint md of S A Brain, has been appointed a member of the HEALTH PROMOTION AUTHORITY FOR WALES. Ralph Green, md of McIntosh Donald, and Colin Jay, chief executive of FMC, have been appointed commissioners of the MEAT AND LIVESTOCK COMMISSION Str Michael Quinlan,

formerly permanent secretary at the Ministry of Defence, and director of the Ditchley Foundation, and Joanna Kennedy, senior engineer, Ove Arup and Partners, have been appointed trustees of the

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II ERNST & YOUNG

Finance moves



■ Ian Nicol (above) has been appointed the first group md of ALBERT E SHARP HOLD-

Stephen Clasper, formerly finance director of the Mortgage Corporation, has been appointed a director of BAINES OWINNER.

Donald Marr, former chairman of Dunedin Fund Managers, has been appointed a direc-tor of DUNDEE AND LONDON INVESTMENT TRUST. ■ Mowbray Whiffin, formerly a

director of Greenwell Montagu, has joined QUILTER GOODI-SON as a director of the portfolio management division. ■ Alan Eiliot has been appointed a director of FOR-EIGN & COLONIAL HIGH INCOME TRUST; Sir Richard Pease has retired as chairman. ■ Hugh Nash, head of corporate finance in Scotland for GREIG MIDDLETON, has been

Robert Halls (right) has taken over as managing director of High Wycombe-based Hurco Europe, subsidiary of the big US machine-toolmaker Hurco. Halls, a 49-year-old Briton, was previously working in the US as vice-president of manufac-turing at Hardinge Brothers, another well-known US

machine tool group. He has succeeded John Nicholl, who is returning to his native US to become vice-president of Hurco International. Halls will be reporting to Nicholl, who will be responsible to the main Hurco board for European and other over-seas markets.

Powerful moves at Rolls-Royce



Less than six months after being appointed managing director of Northern Engineering Industries (NEI), part of Rolls-Royce, Richard Maudslay has been promoted again.

From November 1, he will be managing director of Rolls-Royce Industrial Power Group, reporting to the man he succeeds - Terry Harrison, the newly-appointed chief executive of Rolls-Royce.

Maudslay, a 45-year-old engineer, began his career in 1969 with NEI Peebles in Edinburgh. This May, after seven years as md of NEI Parsons, he was named md at NEL

His responsibilities will now

Industrial Power Group's three other main businesses, R-R Industrial & Marine Gas Turbines, R-R Nuclear Engineering and R-R Industries Canada. He also joins the Rolls-Royce corporate executive committee.

Maudslay's move brings two further appointments. His successor as md at NEI will be Andrew Perkins, md of R-R Nuclear Engineering since early 1992.

Perkins in turn is succeeded by Tony Roulstone, currently general manager for performance and engineering systems at R-R Aerospace

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THE PROPERTY MARKET

New act on the fringe circuit

Vanessa Houlder on opportunities beyond the Square Mile

he shabby, historic fringes of the City of London pro-vide as telling evidence of the property crash as anywhere in the UK. When the buoyant property market started to reverse into recession in the late 1980s, an immediate visible result in areas such as Southwark and Clerkenwell on the City fringes was street after street of boarded-up offices, derelict sites and brand-new but empty

developments.

But the City fringes are not just a unpleasant reminder of the severity of the property slump. They also present opportunities for a fundamental rethink about land use in central London. Housing, rather than offices, could become the favoured choice for empty sites in

The case for converting offices into housing is persuasive. In Islington, 181 sites which have been granted planning permission for offices remain undeveloped, according to Applied Property Research (APR), an Independent research company. Given the bleak outlook for the City's office market, it is unclear whether these schemes will

Last summer, APR visited and photographed all 181 sites and

including:

graded them according to their office potential. They concluded that 20 per cent of the sites would never be a good office site, 63 per cent had little hope as an office site. 15 per cent could be an office site in 10 years and 2 per cent could be an office site within 5-10 years. None of the sites fell into the category "good office site, developable within 2-5

"Much of the borough will be blighted by vacant and derelict sites until the end of the century and beyond," says APR.

The plethora of planning permissions that were granted in the 1980s bear witness to an extraordinary transformation in the perceptions of the City's fringe area over the past decade. Between mid-1982 and 1987, the rents of fringe City properties increased by 125 per cent, compared with 100 per cent in the central City area and 50 per cent for the west end, according to Hillier Parker, chartered surveyors. At its peak rents were bid up to as high as £40

The fortunes of the fringe areas were closely linked with those of the City. In the run-up to Big Bang in 1987, an unprecedented level of property activity in the City forced developers to look beyond the

Square Mile's traditional boundaries. The overspill went into the fringes.

With the emergence of screen-

based trading in the 1980s, financial institutions no longer felt bound to huddle together within the Square Mile. The need for modern offices to house the banks of computer screens also persuaded banks, brokers and related service companies to move outside the confines of the City. Some moved to the City fringes, which in turn displaced existing tenants.

The pressure on the fringes provoked mixed reactions from neighbouring left-wing boroughs. These boroughs were eager to maintain their strong industrial base. But they were forced to relax their posltion because of a combination of factors: the decline of industry in central London; successive Conser-

The City fringes present opportunities for a rethink about land use in central London

vative victories in general elections; and a substantial easing of the plan-

The planning changes came about as a result of the 1987 Use Classes Order, in which offices, research and development and light industry were combined under a single category for planning purposes. These changes, prompted by a desire to boost businesses' flexibility and cut local government red tape, often resulted in an upturn in the number of new offices at the expense of workshops and manufacturing sites.

For the councils, the attraction of granting office planing permission was the prospect of some community benefit being provided by developers, a quid pro quo which suited both sides. In the absence of any overall strategic planning in London, councils had little reason to turn down planning requests since this would probably have

But this no longer holds; for over the past few years, the surge in demand for offices has reversed. The central London service sector has lost almost as many jobs in the past three years as it created in the previous six. And the financial services sector, which fuelled the rise in demand for offices in the City fringes, has suffered among the biggest job losses in the service sector. Rents in the City fringes have virtually halved since their peak in May

resulted in the loss of potential

business and jobs locally.

1990, according to Hillier Parker. Yet the prospects for the better City fringe office developments are not hopeless. Some buildings will attract tenants by letting individual floors; others will become serviced offices offering flexible leases to the small businesses that have always been an important part of the Lon-

But the majority of tired, obsolete office buildings and vacant sites may never have a useful future unless their use is reconsidered.

The oversupply of offices in the capital is matched by an undersupply of housing in its centre. The long commuting times endured by most London office workers and the high cost of housing point to an underlying shortage of residential property, even though the market is currently hard hit by recession.

APR calculates that 72 per cent of

the Islington sites with office planning permission were suitable for housing, if not for private residential property, then for housing associations and student hostels.

Converting offices to residential uses is neither cheap or easy. The problems are greatest in the air-conditioned, glass blocks built in the 1980s, with large floor spaces and wall-to-wall sealed windows. Windows need to be blocked out and new wiring, plumbing and independent heating systems installed. Moreover, refurbishment on commercial buildings attracts value added tax, unlike residential property. It is frequently cheaper to demolish an office building and start again, rather than convert to residential property.

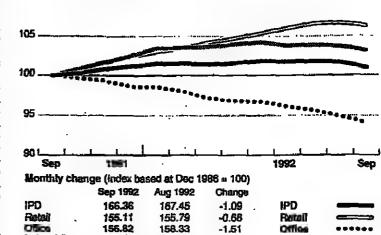
Obtaining planning permission for office conversions can also be a problem. Residents, fearful of noisy parties, often object to planning permission being granted for student accommodation; developers warm to this type of conversion because offices divide easily into bedsits and the absence of gardens and car parking present no problems. Fur-thermore, councils are sometimes reluctant to allow a change of use because commercial buildings ttract jobs.

Conversions are not confined to Clerkenwell: similar office-to-housing changes of use are taking place in Mayfair, Battersea and even the Docklands

But what makes the City fringes more appropriate for such conversions is that the area already has the infrastructure of launderettes, shops, cafes and post offices which serve the existing community, Unlike the office ghettos of the City centre, the fringes already have a life outside the hours of nine to five.

IPD monthly index

Total return (Index based at September 1991 = 100)



Decline gathers pace

158.33

here was a marked worsening of the property outlook last month, as reflected in September's IPD property index. For the market as a whole, the decline in total return accelerated to 0.7 per cent, the worst performance since January 1991. Yields shifted outwards across the board to touch nearly 10 per cent overall – and capital values dropped 1.4 per cent over the month, the biggest monthly drop for more than two years. Year-on-year total return fell to 0.9 per cent for the 12 months to September.

All three sectors covered by the index did poorly. Offices did worst, with a 1 per cent negative total return, down from -0.8 per cent the previous month. Year-on-year total return was negative, at -6.0 per cent for the year to September. The deterioration was most

marked, however, in retail properties, which swung from a positive total return of 0.1 per cent in August to a negative return of 0.4 per cent in September. "Despite these results," says IPD, "the retail sector is still attracting the bulk of such modest new investment as is avallable."

Industrial properties fell from the August return of -0.2 per cent to -0.6 per cent in September. Yearon-year total return for the sector, which recovered to 8.6 per cent in March, has since been falling and reached 3.1 per cent in September.

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LECTURES

UNIVERSITY OF LONDON

The 1992 Stamp Memorial Lecture entitled "The Permanent Way" will be given by Sir Bob Reid (Chairman of British Rail, formerly Chairman and Chief Executive of Shell UK Limited) at 6.00 pm on Wednesday 18 November 1992 at the University of London, Senate House, Malet Street, London WC1E 7HU. Admission free without ticket.

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Inspirational images

cardinal's hat and a charming lion. However, as a new exhibition at London's National Gallery shows, merely being able to identify this white-bearded old saint does not take one very far. St Jerome features more often in later medieval and Renaissance art than any other personality of the Early Church. His popularity survived the Reformation. Ribera, the 17th-century saint-specialist, painted no less than 45 St Jeromes. What was it about St Jerome that for four centuries secured his honoured place in

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Catholic art and piety? Theme and Variations: Saint Jerome is the first of a new series of National Gallery exhibitions which will "examine themes" in paintings within the collection - iconography, in other words. This is an extremely good idea and one becoming fashionable as museum curators try to bridge the gap between an atheistical, plain uneducated public and the standard repertoire of Christian imagery and symbol-

Not that an understanding of the reperioire is by any means the only key to the apprecia-tion of religious art. Think of the blatantly erotic appeal of countless Venetian and Spanish images of female saints; knowing their legends or even their names hardly matters,

although it may add piquancy. And yet, it would be perverse to deny that greater familiarity with iconography leads to a keener enjoyment of the Old Masters and, almost as importantly, of pedestrian or straightforwardly inept artists. At a glance we recognise St Jerome (thanks to the lion, without which we could be looking at St Augustine) as the great Doctor and Father of the western Church, working on his Latin translation of the

t Jerome's distinguish- Bible. But only certain artists could create an inspirational image - the man of intellect who, oblivious to worldly distractions, is totally wrapped up

in the Word of God. Antonello da Messina was one such artist. In his perfect brown study of a painting we see St Jerome's study framed within a monumental stone arch. The scholar is seated in profile, a pose which conveys a certain hard-edged disciplined quality of mind, one strengthened by the orderly arrangement of books and implements on the shelves behind.

Putting this very famous

Patricia Morison visits St Jerome the penitent in the National Gallery

painting with another "St Jerome in his Study" by the Venetian artist, Vincenzo Catena, helps us appreciate this far less familiar painting as another wholly successful variation on the theme. Here, too, are beautifully realised details - the slippers neatly placed by the raised platform, (did Renaissance scholars take their shoes off because they used footwarmers?), the curtain at shoulder height to take the chill off the stone wall. Whereas Antonello put the saint's study inside a church, Vincenzo has created a real room, but made the most prominent object within it the crucifix. Head bowed on his hand, the intellectual is Christ's humble servant to

Giovanni Bellini (or someone in his workshop) looks back to St Jerome's few years spent as a hermit in the Syrian desert. Here is the lion, to be sure, but not the anachronistic cardinal's hat. The saint in his sky-blue tunic is sitting on a rock, blissfully engaged in reading. However, that was Jerome on a good day in the

The saint's other main occupation, as he testified in his celebrated letter to Julia Eustochlum, one of his female admirers, was bruising his flesh on the hard ground, fasting, letting his skin turn black as an Ethiopians and beating his breast all night as he sought to extinguish the fires of lust which still flickered in his aged loins.

For Jerome, one of the early Church's most ardent proponents of chastity, the Devil lived in the loins and the navel (his euphemism for female private parts). Many of the images in the exhibition showing Jerome the penitent would, to the educated Christian who knew the letters, recall Jerome's victory over his loins.

With such a rich theme and a smallish gallery, hung with no less than 16 St Jeromes (there are 30 in the Gallery) some elements are missing and there are some ellipses. It is not correct that Jerome went to the desert because of his famous dream, in which he was punished for his attachment to reading Cicero. We should have been told more about Jeronimite monasteries of the 15th century, and more about the saint as a symbol of penitence in Counter-Reformation, especially in the light of the one, quite magnificent loan to the exhibition: Georges de la Tour's "St Jerome in Penitence" from Stockholm.

This is a delightful exhibition, one ideal for children and bound to tell almost everyone something new about St Jerome, I wish we could have had at least a panel on the Jerome subjects not in the collection, for example, dictating the Vulgate



'St Jerome in Penitence' by Georges de la Tour: the saint believed that the devil lived in the loins

to his pupils (a scene found in a delightful panel in Dublin by Niccolo Fances). And was there ever an artist who showed the scene described in the Golden Legend when the saint's enemies, determined to stop

him becoming pope, left a woman's clothing on his bed? St Jerome, the absent-minded scholar, put on the dress and went to church, which dished his papal chances for ever. St Jerome the unwitting

transvestite - now that would have been a spicey variation on a much-loved theme...

Until December 13: admission tree. Sponsored by the Bernard Sunley Charitable Foundation.

words. Only now and then were the tender, even wistful moods of Storace's music given time and space to assert themselves. The set designed by Russell Craig was in a now surely outdated buffo style: tilted houses, many stairs, Mediterranean pinks and whites; and the staging of Giles Havergal, though it kept everyone on the move, was fairly predictable. But the signers did work together admirably. The staging may not have been

great, but like the musical pre-

sentation, it had a welcome convincing coherence. Among the non-operatic events of this year's Wexford festival, one was particularly exciting: Elgar's Dream of Gerontius in the massive Church of the Immaculate Conception. John Lubbock conducted the visiting Ulster Orchestra and the combined choruses of the Belfast Philharmonic Society and the Wexford Singers, supporting a trio of fine soloists: Yvonne Howard, mezzoso-pranc; Justin Levender, tenor; and Anthony Michaels-Moore, bass, in a performance that glowed. Lavender sang with unhistrionic intensity, conveying the impace of Newman's soul-bared text. The other soloists equalled it and Lubbock brought out the grand architecture of the music with the profound participation of his players and the joined choirs. That musicians from both parts of

Jazz/Garry Booth

Brecker Brothers are still kicking

They're back and they're still bad – or "kicking" as their fans would have it now. It is ten years since The Brecker Brothers last crossed horns to create their gangsterised fusion of rock and jazz. And judging from the air of antici-pation that filled a packed Festival Hall, they have been sorely missed. A new contract and a new album, The Return of The Brecker Brothers (GRP 96842), is the reason for a world tour. The inclusion of fusion guitar hero Mike Stern and a pulverising rhythm section in Dennis Chambers (drums) and James Genus (electric bass) is the added appeal for the GTi

driving classes. The atmosphere created by Breckers, Randy on trumpet and younger Michael on tenor, both miked up and roving around the stage among a bat-tery of pedal effects, is that of a rock concert. The performance, punctuated by whoops from the crowd, is a dazzling showcase of heroic solos and echnological firepower. Both Brothers have a cold metal tone, Randy alternating between a trashy mute sound and synthesised Donald Duck voice; Mike busier, squiggling and almost Ornette-like.

"We're having a great time," said Michael pleasantly after opening with two crushers from the new recording and an old crowd pleaser in "Skunk

boards, on a foundation of heavy funk backbeat, sets the scene for each number. Randy peep-peeping tantalisingly, Michael pigeon-toed, knees together and wringing out the notes and wearing out reeds. When Mike Stern embarked on another incandescent, spiralling and squealing solo effort with the CD single (single?), "Big Idea", some headbanging even broke out in the stalls. "Song for Barry" was the

sort of technological tour de force of which stablemate and technocrat Chick Corea would be proud. A tribute to trombonist Barry Rogers, the piece begins with Michael blowing into an innocuous looking device called the ewi (electronic wind instrument). It looks like a melodica but in brother Michael's hands is more like a latter day horn of Jericho, Blowing into it gently at first conjured up the sounds of an African village, bass mumbling and shouts, then a booming orchestra of didgeri-doos. More vigorous applica-tion set the walls of the Festival Hall shaking dangerously.

Exchanging the ewi for a walkabout with the tenor and some caustic notes, however, heralded the return of Stern and a spinning coda held down by Chambers' bludgeoning bass drum. Yes, they're back alright.

Dance/Clement Crisp

The bell tolls for this 'Don Juan'

Faced with something as nonumentally awful as La Légende de Don Juan, with which the Groupe Emile Dubois infested the Royalty Theatre on Wednesday night, etv show. what can one do? Flee into the night, certainly - which is what I did after 85 minutes of tenth-rate rock, frenetically

ally movement, and even more desperate inadequacy of dance ideas. Wonder if one could manufacture a hand-grenade from the programme sheet provided by Dance Umbrella, under whose segis this catastrophe was shown, and blow the cast to smithereens. And wonder, and wonder again, whose misbegotten idea it was to bring this frightful troups

and here is where the mind reels - is based at the Centre Chorégraphique in Grenoble. and master-minded by Jean-Ciaude Gallotta, I presume that lots of French government money is spent in supporting this enterprise, and I can only suppose that it is a not-so-secret weapon to be used in some unimaginably terrible war of the future. The French "new dance" is, for the most part, a dreadful thing, as pretentiousness balances with several other intellectual devils on the head of a pin of uncertain

The Groupe Emile Dubois

Gallotta's contribution - ha was unforgettably, alas, at the Oneen Elizabeth Hall a couple of years ago - looks to me like dance-therapy for optimistic amateurs. His dancers vary from the competent to the curious (he has brought two chaps whom I privately identify as Mad Vet) and this Don Juan does nothing for any of them, except set them rushing about as if auditioning for a TV vari-

The witless theme in that the Don becomes a rock star, vocalist and saxophonist, and across the 1950s, 60s, 70s he is seen performing (and frightfully, at that) while interludes show four girls succumbing to his charms. I left before, as I sincerely trust, he was carried off to Hell, but I can report that the noise was brutal, that the dance was vapidly energetic, that his loves were rather solid maidens wearing gold lame dresses and disportfrom a mild attack of the Deuishawns. (They skipped and romped like the earliest American free dancers to weedy

piano tinklings). Pascal Gravat was the Don. Character was suggested by a knee-sagging, pigeon-toed stance, and occasional inaudible bursts of chat. Sexuality was represented by some desul tory paddling in the girls' akirts. I have rarely seen a performer less communicative, less interesting. The rest of the cast had the harried air of people fleeing a burning botel.

I record with disbelief that the piece was commissioned by Expo '92 Seville and by the French Ministry of Culture's dance delegation, exported by the Association Française d'Action Artistique, and sponsored here by the European Arts Festival Send not to know for whom the bell tolls: it tolls for

Theatre/Andrew St George

A Little Older

Summer fare from the gay. Eventually, his affection Edinburgh Festival, like August grouse, often becomes autumn fodder in London. Now A Little Older, proudly bearing "The Independent Fringe Award", has arrived at the Hampstead Theatre. It is a good play - curt, serious and funny - but never an awardwinner; perhaps no other candidates of sufficient merit presented themselves. Still, it makes an absorbing evening, intelligently acted.

John Binnie's text typifies the British way of drama: the journey backward to find the way forward. This resembles nothing so much as Freudian psychoanalysis, a search for scenes in childhood to cure the adult. Denis Potter perfected the form in The Singing Detective (1989) and the same burden of the past weighed on Rodney Ackland's play The Dark River

A Little Older, serious and considered, centres on Isla, an amnesiac and aphasic carcrash victim. Her friend Sandy visits her in hospital. When she fails to recover her speech. action and memory, he prompts her with shared school experiences from 1960s Glasgow. She responds.

Their past emerges: she is a wild roly-poly vicar's daughter, eager for experience, and he is a quiet boy discovering he is

and perseverance return her to normal life.

The play has moments of cliché ("What are har chances, doctor?") and patches of dark humour ("You've had an accident" – "Really?"). Its poignancy lies in showing the inability of the once able-bodled, the tiredness of the infirm. But when action in the play means lala's memory is working, the plot relies too much on the telling and not enough on the showing. The best scene better than Sandy's. She remembers snow falling one Christmas Rve. That incident

completes the therapy. Stephen Docherty and Mari Binnie as Sandy and Isla maintain close rapport throughout They have unerring confidence in each other, as befits an invalid and friend. They make scenes turn on a gesture, a shrug. Both extract judicious humour from a serious situs-

Robert Rabey's bare set needs Tariq Hussain's inventive lighting to shift focus between past and present while John Binnie directs with verve. Like a good therapist, he finds a reason for every detail in the text.

Hampstead Theatre, Swiss Cottage (071-722-9301)

Wexford Festival's chamber opera this year is a fascinating rarity of 1786. Gli equipoct by the Italo-English composer Stephen Storace, who was born in London in 1762 and died there, after a short and not very happy life, in 1796. Son of an Italian musician and his English wife, Storace was the younger brother of a gifted soprano, Nancy Storace, who has earned a place in operatic history as the creator of Moz-art's Susanna. It was probably Nancy, much admired also by the Emperor Joseph II, who procured for her brother a commission to compose a comic opera for Vlanna's Burg-Da Ponte decided upon Shakespeare's Comedy of Errors and produced an agile, spirited text, rich in comic situations and in varied musical opportunities. Da Ponte wrote it in Italian and the opera was presented in 1786 as Gil equivoci (The Misunderstandings). The young composer's sister naturally played a leading role.

libretto by Lorenzo Da Ponte. Storace scored a considerable Success, and while remaining for some time in the Vienna repertory, Gli equivoci was given also in Leipzig, Prague, Dresden and Pressburg. Virtually forgotten during the last century and for most

theatre, to be written on a poser, young as he was, had a finales). of this, Storace's opera needed a thoughtful, lively revival, and Wexford has provided the perfect occasion. The Theatre

A 'Comedy of Errors' after Mozart

Wexford Festival/William Weaver

the audience to grasp the words. The opera was given in English, with its Shakespearean title The Comedy of Errors, while the translation - by Arthur Jacobs - restored, insofar as the music permitted, the Shakespearean words.

Inevitably, Storace's score reflects the influence of Mosart. But the London-born commind and a talent of his own; the arias are stylishly shaped the orchestra is inventively used, the voices are tellingly combined (the work is rich in ensembles, and the eight leading singers are employed in numerous different combinations and all together in the two extended, scintillating The four leading male parts

belong to the two pairs of separated twins (tenors, the masters; and baritones, or basses, the buffo servants). There are three female roles: a wife each for one Eufemio and one Dromio, and a future wife for the other Eufemio. The master and servant couples from Syracuse are perhaps a bit more important musically, and the roles were senerally wellhanded by the tenor Kip Wilborn (who lost timbre, however, when he attempted to sing softly) and the bass Kurt

Link (whose relentless mugging became tedious in the second of the two acts). As their Ephesian counterparts, the tenor Gary Harger and the baritone Christopher Trakas seemed, at the outset, a little less imposing, but as the evening progressed proved pleasing in their measured approach and their confident musically. As Adriana, the bewildered wife of Enfemio of Ephesus.

Koriisa Uecker, a bright and pretty American soprano, was charming, crystalline of voice and sparkling as actress. Her randering of the "Scottish" air that Storace adapted and inserted for his sister (based on a familiar tune, "The Yellowhair'd Laddie") was one of the most affecting moments of an always-enjoyable evening. Her sister, Luciana, was played by the young British soprano Sarah Pring, also full of vitality and sensibility. In the third, lesser, but not insignificant female role, the Irish mezzosoprano Kate McCarney carried out her not always grateful assignment (Lesbia, her character, is something of a nag) with flair and conviction.

The brisk conducting of Mark Shanahan kept singers and orchestra together admirably, but at a price; there was little suppleness or variety;

divided Ireland were performing, in unity, an English masterpiece, inevitably enhanced the emotion of the event.

made by the Moche people of Peru. Ends July 4. Closed Mon Museum of Modern Art Matisse: major retrospective. Ends Jan

12. Closed Wed (call

Ticketmaster 212-307 4545)

Guggenheim Museum Robert Rauschenberg: the early 1950s. Ends Jan 24. Also the Great Utopia: the Russian and Soviet Avant-Garde 1915-32. Ends Dec 15. The SoHo site has the set of murals which Chagali painted for Moscow's Jewish Theatre in 1920. Ends Jan 17. The main museum is closed on Thurs, the Solice on Tues PADIS

Musée d'Orsay Sisley: the first ever retrospective retraces in some 60 paintings the role played by Sisley in the Impressionist movement. Ends Jan 31. Closed Mon. late opening Thurs (qual Anatole France

Petit Palais Fragonnard's illustrations of La Fontaine are at the centre of an exhibition of French drawings of the 18th century, including Watteau's poetical study of nine heads and Vien's virtuoso drawing of a mufti. Ends Feb 14. Closed Mon (ave Winston Churchill) Louvre Pannini (1691-1765): a painter of town perspectives and chronicler of ceremonial festivities, Pannini influenced the next generation with his theatrical vision of antiquity. Ends Feb 15. Also Drawings by Liotard (1702-89): 100 works by the Swiss pastellist who ranks as one of the most sensitive if least readily classifiable of

rococo artists. Ends Dec 14. Closed Tues (Pavillon de Flore) Orangerie Les Nymphéas Avant et Après: the confrontation of Monet's waterillies with canvases by Delacroix or Jackson Pollock brings out their shared lyrical abstraction. Ends Jan 25. Closed Tues (place de la Concorde) Grand Palais Picasso et les

Choses: 150 still-life oil paintings, collages, gouaches and sculptures from all periods in Picasso's career. Ends Dec 28. Also Etruscans and Europe: pottery, bronzes, wall paintings and jewellery illustrating the harmonious civilisation which formed a link between ancient Greece and Rome, Ends Dec 14. Closed Tues, late opening Wed (ave du General

Eisenhower) Champs Elysées Fernando Botero: 30 monumental sculptures on the city's grandest boulevard, plus 50 pastels, drawings, watercolours and 20 small sculptures in the Didier Imbert Gallery (19 ave Matignon, closed Sun and Mon), Together they pay homage to the Latin American artist obsessed with joyfully deformed obesity. Ends

ROTTERDAM Museum Boymans-van Beuningen Impressionism: an exhibition drawn from the museum's own rich collection of French ImpressionIsts, Ends Nov 29. Also Wout van Heusden (1896-1962): prints and paintings highlighting the wide-ranging oeuvre of the Rotterdam artist.

Ends Jan 3. Closed Mon SAARBRUCKEN Swarland Museum Emil Schumacher (b1912): 60 works by the German abstract painter. Ends Nov 22. Closed Mon VIENNA

Kunsthistorisches Museum The Portuguese in India: the conquests of Dom Joao de Ends Jan 10. Closed Mon WASHINGTON **National Gallery of Art Elisworth**

Kelly (b1923) in France 1948-54: 40 rarely seen works from a seminal period in the American artist's career, tracing his dramatic shift from figurative art to his distinctive invention of multi-coloured panel paintings. Ends Jan 24. Contemporary Drawings and Prints from the Permanent Collection: 123 works, dating from 1970 to 1989, by 12 American and European artists, including David Hockney, Jasper Johns and Sol LeWitt. Ends March 14. Daily Arthur M Sackler Gallery The Golden Age of Sculpture in Sri Lanka: 52 bronze masterpieces, including Buddhist sculpture from the 3rd to the 12th century

and Hindu art of the 11th and 12th centuries. Ends next Sep. Daily ZURICH

Kunsthaus Gustav Klimt (1862-1918): a major retrospective of the Austrian Jugenstil designer and decorator, with 50 paintings and 130 drawings. Ends Dec 13. Closed Mon



Denied the use of its Munich home because of an overhaul of stage hydraulics, the Bavarian State Opera is making good by visiting Japan next month. On November 8, the company will inaugurate the opera house at Nagoya with a new production of Die Frau ohne Schatten, staged by the Kabuki actor and director Ennosuke Ichikawa and conducted by Wolfgang Sawallisch. The next day, Sewallisch and the Baverien State Orchestra will open Nagova's new concert hall, which along with the opera house forms part of the newly-built Aichl-Art-Center

Die Frau ohne Schatten will be repeated at NHK Hall in Tokyo on November 15, 19 and 22. The tour programme also includes Le nozze di Figaro (Nov 10 and 12 at Nagoya, also 17, 20 and 23 at Hitom! Hall in Tokyo), Der fliegende Holländer (Nov 26, 28 and 30 at Bunka Kaikan in Tokyo), a Wagner and

Straugs concert with soloists including Julia Varady and Janis Martin (Nov 18 and 21 at Suntory Hall, Tokyo) and Brahms' German Requiem with Lucia Popp and Dietrich Fischer-Dieskau (Nov 27 and

29 at Suntory Hall). Sawallisch also accompanies Flacher-Diestau in two Lieder recitals at Art Space, Tokyo (Nov 16 and 24). This will be Sawallisch's third visit to Japan with the Munich

company, of which he has been music director for more than 20 years. Of all western musicians visiting Japan, Sawaliisch's association is the closest and the longest (dating back to 1964, when he first conducted the NHK Symphony Orchestra). In future, his Japanese tours will be with the Philadelphia Orchestra, with whom he takes up the post of principal conductor next year.

The new music director in Munich is Peter Schneider, who will conduct Oleter Dom's new production of Cost fan tutte at the Cuvilliés-Theater in January. Munich's National Theater will remain closed until the opera feetival next July.

EXHIBITIONS GUIDE

BALTIMORE Museum of Art Friends and Neighbours: the art of John Ahearn and Rigoberto Torres displays the sculptures of the people of the south Bronx in a collaboration of film-maker and artist. Ends March 14.

Closed Mon and Tues BASLE

Royal is just the right size.

allowing the singers to present

their music without forcing

and, at the same time, allowing

Kunstmuseum Jürg Kreienbühl (b1932): paintings, drawings and prints by the Basie artist, evoking his experience of down-and-out life in Paris in the 1950s and 1960s. Ends Jan 3. Deliy

Kunst-und Ausztellungshalle From Cézanne to Pollock: 70 masterworks from the collection of the Museum of Modern Art in New York, including paintings by Van Gogh, Picasso, Beckmann, de Chirico and others. Ends Jan 10. Closed Mon

Tate Gallery Grand Manner

Portraiture in Britain from Van Dyck to Augustus John. Ends Jan 10. The Painted Nude. Ends Dec 27. Also Turner's Use of Perspective. Ends Jan 31. Daily Royal Academy of Arts Sacred Art of Tibet, Ends Dec 13, Daily Hayward Gallery Art of Ancient Mexico. Ends Dec 6. Also Bridget Riley: paintings 1982-92 by one of Europe's most authoritative abstract painters. Ends Dec 6. Dally British Museum Ükiyo-e paintings: 100 images of bawdy society in feudal Japan. Ends

Nov 29. Daily MALAGA Archbishop's Palace Picasso Clasico: this exhibition, in Picasso's birthplace, brings together 100 drawlings, etchings and sculptures, examining the impact of myth and legend, poetry and drama on his art.

MANNHEIM

Kunsthalle Manet Moments of History. The exhibition focuses on Manet's career as a political artist, and brings together his three paintings of the execution of the Austrian Archduke Maximilian In Mexico In 1887. Ends Jan 17. Closed Mon MUNICH Neve Pinskethal: The Collection

of Count Raczynski: Paintings

of the Late Romantic Era. The collection of the 19th century Polish aristocrat and diolomat consists largely of works by German and other Europe masters from the period 1830-70. Ends Nov 29. Closed Mon Villa Stuck African Sculpture In German Private Collections: 200 objects from all over the African continent. Ends Jan 10. Closed Mon NEW YORK

Metropolitan Museum of Art Ribera: 400th anniversary retrospective. Ends Nov 29. Also Magritte retrospective. Ends Nov 22. Masterworks from Lille: 100 paintings and drawings spanning the period from the Renaissance to the 19th century, including celebrated works by Rubens, Goya, Delacroix, David, Courbet and others, Ends Jan 17. Also Alexander Jackson Davis: great romantic of American 19th century architecture. Ends Jan 24. The Century of Tung Ch'i-ch'ang: paintings and calligraphies by the revolutionary 17th century Chinese master. Ends Jan 10. Loma Negra, a Peruvian Lord's Tomb: 3rd century adornments

FINANCIAL TIMES

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Friday October 30 1992

One cheer for the chancellor

economic policy on September 16, it was necessary for the government to start afresh. It had to do so in the worst possible circumstances: a discredited government. a slump at home and dismal economic conditions abroad. Everything that has happened since then has made the task more difficult and more important.

With his new monetary targets and indicators, first set out in early October, yesterday's "Man-sion House" speech and the autumn statement, which is to be delivered on 12 November, the chancellor is setting out the government's new stall. The question is whether he will manage to deliver either a plausible economic policy or a credible policy framework. What he has given so far auggests that he will succeed only up to a point, the problem being more with what he has not said than with what he has.

The chancellor's position on fiscal policy is persuasive. It would be a mistake to embrace too naively the prejudice that so-called current spending is bad and so-called capital spending good. But Mr Lamont is right to propose a separation between capital and current spending for the first unified budget, due in December 1993. He is also right to insist on the maintenance of economically valuable capital spending in a recession, both for the short-term boost it can give to employment and for the long-term support for economic growth.

Sustainable growth

The monetary policy framework is more worrying. The key sen-tences are those in which the gov-ernment's old emphasis on reducing inflation and its new one on growth are reconciled: "the goal of the government's macro-economic policy has never been simply to defeat inflation. Low inflation is not just an end in itself, it is also the means to sustainable growth and secure employment...But just as prosperity can be jeopardised by too lax a monetary policy and too high a rate of inflation, so too, we have always recognised

that policy can become too tight." Loosening can be justified. The danger is that, probably too slowly and too late, loosening will go too far and last for too long. The host of monetary indicators the chan-

AFTER THE collapse of its cellor has chosen allows a discredited government machine too much discretion. Confirmation that the exchange rate still matters is, given past experience, not enough of a comfort. That the inflation target is prospective inflation, though rational in itself, also has its worrying side, in view of the uncertainty surrounding all forecasts and the unavoidable lags between policy and outcomes.

Stop-go cycle

The main bulwark against yet another deeply damaging stop-go cycle must be institutional reform. The chancellor proposes a new forecasting panel. The idea is good enough, though how much forecasting has to offer is unclear. The question now is who will be on the panel. Will it include mavericks like Liverpool's Patrick Minford and Cambridge's Wynne Godley and perhaps some foreign forecasters as well, or just the great, the good and the habitually wrong?

The chancellor has a few other sensible notions: a new monthly monetary report, fuller justification of interest rate changes and, potentially more interesting, a regular report from the governor of the Bank of England on how far the government has progressed towards its inflationary objectives.

Where has Mr Lamont failed? On policy, he has not made the fundamental point that if a devaluation is to work, prices of tradable goods and services must rise in relation to wages. Temporarily higher overall inflation than otherwise is how the reduction in the real cost of labour will in practice occur. But the combination of the needed reduction in the relative price of labour with the aim of low overall inflation demands far lower increases in earnings than those a supposedly desperate corporate sector continues to grant to

its employees. No less important is the chancellor's continued failure to understand how deeply damaged is the credibility of both the government and of the whole government machine. What is needed is comprehensive reconsideration of the roles of the Treasury and the Bank of England. Mr Lamont wishes to persuade the world that the citadel on Great George Street still knows best. It does not, as the whole world now knows all too

Trouble at the regulators' ball

Issue on which to go to war. Yet there has been no hiding the passion generated at this week's meeting in London of the Interna-tional Organisation of Securities Commissions (Iosco). Mr Richard Breeden, the chairman of the US Securities and Exchange Commission, says that a proposed interna-tional standard for the capital to be held by securities firms and banks is imprudent in the extreme, and could lead to financial disaster in the event of a sharp stock market setback.

The European reaction to this idea has been apoplectic, not least because the standard has already been enshrined in the EC's capital adequacy directive. Is Mr Breeden right to be so gloomy? Probably not. The directive imposes tougher standards across the Community than were in place on Black Monday, 1987 - a drama which did not lead to spectacular failures among European securities firms.

Does it matter that securities regulators have so far been unable to agree on so basic an issue as capital adequary? Again, the answer is probably not. There are benefits to be derived from a harmonised approach to such regula-tion, but there are dangers as well.

Basle model

Although some members of losco think otherwise, the Basle model for bank regulation, which lays down centrally agreed standards for capital, may not be appropriate for the securities industry. Securities firms and banks have different regulatory requirements. If a bank gets into difficulties, it is likely face claims that are hard to meet because its main assets, loans, are not easy to sell. A securities firm, by contrast, holds its assets in marketable securities, so there is less risk of a collapsing securities firm causing a liquidity crisis in a financial system. On the other hand, because securities firms trade in vast volumes of securities, there is a risk of systemic problems from any large-scale failure to deliver stock to purchasers or payments to vendors. Thus international agreements on payment and settlement systems may be more important to reduce systemic risk in the securities industry than are capital agreements.

tional agreement on the supervision of securities firms and banks would be threefold. It would prevent financial centres seeking to gain advantage by lowering regulatory standards; it would reduce duplication of effort; and it might help to limit the risk of contagion, where trouble in one part of a financial firm or market leads to disaster in another,

Against that, monopolles in regulation have the same drawbacks as they do in other spheres of life. They reduce competition and innovation and encourage complacency. It is healthy that the Europeans have had their assumptions about capital adequacy tested so roughly this week.

Inherent trade-off

The main public policy issue is the trade-off which exists between the need for orderly and properly regulated markets on the one hand and for competition and choice on the other. If regulators seek to establish standards which apply across a broad front, how do they set them at the level which underwrites the one without damaging the other? And if they push things too far, they will be held accountable for market failures over which in reality they may have had little control. That in turn will lead to demands for ever more stringent regulations in order to protect the regulators'

jobs and the taxpayer's pocket. So unless there is a clear danger that the absence of such standards presents a threat to the system, a more pragmatic approach seems sensible. As it happens this is just what losco has achieved in its principles for the supervision of financial conglomerates, also published this week. These set out what is described as a spectrum of possible approaches to group-based risk assessment, and leave it up to individual regulators to

decide which position to adopt. Over time, regulations covering the workings of the securities industry are likely to converge across national borders. But for the moment, Iosco serves a useful purpose in debating the main issues and in improving contact and co-ordination between regulators across the world. It does not have to be a standard-setting

short, crisp memo, containing good news and a warning, will be delivered over the next few weeks to every staff member of Goldman Saths, one of the largest and most successful New York investment banks.

The good news will be the size of employees' annual bonuses, which should be particularly generous since Wall Street is nearing the end of its most profitable year ever.

But Goldman's management is also expected to caution staff against making extravagant changes in lifestyle, pointing out that fat years on Wall Street eventually give way to lean.

The warning is especially timely, just after the fifth anniversary of the stock market crash of October 1987. For while the US securities industry is flying high now it faces three unsettling questions:

First, how long can the current strength of profits last? Second, to what extent has the industry protected itself against cyclical downturns through a series of management initiatives taken since 1987?

And third, which securities firms

will be squeezed hardest over the next decade by intensifying competition, coming from three directions: the increasingly global character of the securities industry; the growing importance of technology; and the encroachment on the domestic securitles industry by US banks, notably blue-chip J P Morgan? Certainly, the best US securities

firms seem better placed to with-stand any impending difficulties than they were in the bullish 1990s, which ended in a succession of traumatic shocks that changed the face of Wall Street. The 1987 crash scared individual investors away and forced the retail brokerage firms serving this market to cut operations. Then the collapse of the junk bond market in 1990 brought an end to the takeover boom, destroyed the upstart investment bank of Drexel Burnham Lambert, and left several other large firms notably First Boston and Shearson

Lehman – in financial crisis.

These events, combined with the complexity of a business growing increasingly global and reliant on computer technology, have forced Wall Street firms to adopt a more professional approach to management, "Managements didn't get religlous about planning until after the '87 crash and they then became essed with it during and after 1990," says Mr Michael Flanzgan of consultancy Lipper Analytical The elements include

• More formal management structures, imposing better checks and balances on policy decisions, often coupled with devolution of responsibility down the line to executives. Probably the last big firm to undergo such a change was Salomon Bros, where the new executive team installed after last year's Treasury bond trading scandal has updated the company's outdated management system.

 Better management reporting and cost controls. Mr Herbert Altison, executive vice-president for finance at Merrill Lynch, the securities house, notes that in 1985 the firm "could produce only one bottom line for 90 per cent of our business. We had no way to determine where we were earning or losing money. Now we have 3,000 bottom lines and can quickly spot variance

from budget and take action."

Staff constitutes the largest alement of Wall Street's costs – about 75 per cent in many cases – and the industry's headcount has dropped sharply over the past five years, from a peak of slightly more

More secure on Wall Street

Five years after the crash, the US securities industry is less vulnerable, say Martin Dickson and Patrick Harverson

The road to higher profits

than 262,000 to just below 224,000. Salaries remain high by the standards of other industries, but are now more closely related to an individual's performance. Many of the job cuts have been in support staff, increasing the ratio of revenue pro-

ducers to non-producers. All this has been accompanied by rise in the status of managers handling budgets, expenses and computer technology - traditionally referred to rather contemptuously as back-office staff. Goldman Sachs, for example, recently moved three partners from its investment banking operations to add clout to the firm's financial administration.

Mr Stephen Friedman, co-chair-man, explains: "We said to ourseives: 'We are a complex multinational business like many of our clients. Should we not give ourselves the kind of resources we would employ for them?"

 Better management of balance sheets and an improvement in asset quality. Wall Street learned a harsh lesson about liquidity when crises at Drexel, First Boston and Shearson left the firms short of new capital, and in some cases dissuaded their regular lenders from rolling over short-term borrowings.

This would not have been a problem if assets could have been sold quickly. But the three had trouble either raising new capital or liqui-dating their inventories, packed with high-yielding but difficult-to-sell securities such as junk bonds. In the end, First Boston had to be rescued by its largest shareholder, Crédit Suisse, and Shearson by its parent, American Express. Drexel, lacking a deep-pocketed associate went into benkruptcy.

Fearful of similar problems, other securities houses fortified their belance sheets with more equity capital, and with higher-quality, easily disposable assets - such as government bonds, municipal bonds and mortgage backed securities.

The importance of better liquidity was underlined last year when Salo mon Bros became embroiled in financiai scandai. Over a period of just three weeks it raised about \$50bn to pay lenders who had refused to extend short-term loans.

The rush to improve asset quality, however, has a downside. The returns from trading higher quality assets such as government bonds are smaller than those from higher yielding securities. Because of this aged up" - increased borrowings against their equity - in an effort to maintain their return on assets. That said, firms are also devoting

greater resources, including computer programs, to analysis and control of the financial dangers, whether of poor credit risks or the trading of complex derivative products such as swaps and options. Yet, however elaborate these precautions, human fallibility will

securities companies have "lever- institutions which don't understand

Kildder Peebodi

J P Morgan

Seer Steams

PalneWabber

In addition to management changes the US securities industry has also adopted new strategies, for example, the diversification of business. The securities industry has always been cyclical, with revenues tied closely to factors it cannot conirol such as stock prices, interest rates and investor demand. In response, Wall Street has been seek-

Broker rankings Net income Merriti Lynch 7.28 6.91 454 Shearson Lehman 5.43 4.40 207 93 3.54 2.30 507 516 . PaineWebber 2.11 1.66 151 72 1.24 143 173 Morgan Stanley 2.86 0.85 A G Edwards ' 0.52 54 0.57 0.24 32 Smith Berney 1 1.34 0.88 Year and Jun 35, 1990 and Apr 30, 1987 ** 12 months to Nov 30, 1991 and Feb 28, 1987 Year ended Mar 198. Top 10 US underwriters Investment-grade debt* Men'il Lynch 48.59 20.18 242 (t) 40.10 16.78 351 107 30.67. 7.11 Laborer Brothwa 361 48 Morcum Stanley 23.62 22.65 165 152 First Boston 20.99 65

ing to move away from volatile always leave traders open to large losses, and US regulators fear that the risks inherent in complex derivative products are not fully appreciated. "If we get a sudden market drop there are going to be some big their exposure," warns one promi-

convertible bonds and funk bonds

15.50

5.66

4.75

1.98

1.87

2.40

0.44

1.86

fields where revenues are relatively stable, and preferably fee-based. A good example is asset manage-

trading-related businesses and into

87

16

16

15

90

75.

16

71

ment, where Marrill Lynch has been particularly successful. By the end of last year it was managing \$345bn of client funds, making it the largest custodian of individual assets in the US. One of the firm's goals is to cover fully its fixed costs with "stahie revenues" (such as asset management) by the year 2000, "so that we'll be assured of profitability in almost any environment", according to Mr Allison.

Even at the most diversified firms, however, asset management

still accounted for not much more than 10 per cent of non-interest revenues last year, and securities houses remain highly dependent on traditional sources of income investment banking (advising firms on takeovers and underwriting issues of securities); using the firm's own money to trade securities and foreign exchange; and taking commission from clients for buying and selling securities on their behalf.

The various management and strategy changes have strengthened the industry. This is perhaps just as well, for after two years in which a buoyant stock market, falling interest rates and low inflation have ensured strong profits, the outlook may be turning harsher.

Stock market activity has slowed, demand for equity and bond underwriting services appears to have peaked and interest rates may start climbing again next year.

This comes, moreover, as the industry is facing increasing competition from many directions. The Glass-Steagal Act, which has divided commercial banking and the securities industry since the early 1930s, is still in place, but is becoming fuzzier and may be swept away before the decade is out.

In the retail field, the large, established brokers are facing pressure from cut-rate houses such as Charles Schwab, from mutual fund managers and from commercial banks. For example, Nationsbank, one of the country's largest regional banks, this week announced a joint venture with brokerage Dean Witter to offer securities at its branches.

n the wholesale field - providing services to large institutions and corporations the main challenge comes from a handful of well-capitalised banks which has been given permission by the Federal Reserve to underwrite issues of securities.

None is more threatening than JP Morgan. Its new securities arm has aiready leapt from nowhere to number seven in the list of corporate bond underwriters over the past few years.

What remains unclear is whether the inroads of J P Morgan and other banks will inflict most damage on the top half dozen Wall Street houses - the integrated firms with a wide range of services and big international operations - or the middle-rankers just beneath them. Certainly, the middle-rankers are likely to suffer from lack of financial and human resources in an industry which is becoming increasingly globalised and more and more reliant on expensive computer capi-

tal equipment. By contrast, the handful of top US investment banks that has already established strong global operations – notably Goldman Sachs, Morgan Stanley, Merrill Lynch and First Boston - are significantly more powerful international players than their would-be European and Japa-

nese competitors. In some cases their international operations are growing much faster than their American business. Mr Richard Fisher, chairman of Morgan Stanley, predicts that one of the firm's top five officials will need to be located outside the US before too long. He also argues that, since securities markets are by nature volatile, there is limited value in trying to predict which products are going to sell best.

"The important thing is to be able to respond to market changes and move people quickly. That is one of the keys to managing a global investment bank."

PERSONAL VIEW

How to avoid a slump By Bryan Gould



Britain's humiliating departure from the exchange rate mechanism seems to have left the government bereft of an economic strategy. The prime minister talks of expansion-

ary policies, but the assertion that the country can now benefit from the forced change smacks more of making the best of a bad job than conviction. Notwithstanding yester-day's long-awaited Mansion House speech, the uncertainty remains.

Labour, too, has yet to find its voice - partly, perhaps, because of lingering embarrassment about its own past support for the failed policies and partly because its continuing need to seem more papist than the Pope induces an unnecessary degree of caution. The danger is, therefore, that a

government short of ideas itself will listen to the only political voices raised on the question of what to do next. The Thatcherite right is in no doubt that massive cuts in public expenditure are now needed, despite the obvious risk that this will simply intensify the recession by encouraging it to feed on itself. Yet there is surely no absence of

a coherent strategy with which to extricate Britain from its present predicament. Parallels are never exact, but there is a striking similarity between the present plight as we pay the price of two years of the ERM - and the recession which accompanied and followed our adherence to the gold standard.

The Keynesian remedies then adopted offer a guide to what should now be done. The first step must be to understand and acknowledge the truth about the exchange rate and its impact on

The second of th

Britain's competitiveness. The government must now

renounce the self-delusion which that, in the short term, the governled it to believe that, with a massive trade deficit in the middle of a deepening recession, the UK was com-petitive with the Germans at DM2.95 to the pound.

It should assert that the depreciation is not just a happy accident. but is an essential precondition of recovery and that henceforth industry can have the assurance, on which it can safely base its investment plans, that a competitive rate will be maintained.

This will enable the government to bring down interest rates much further than it has so far contem-plated. Interest rates at 8 per cent are still very high in real terms, and they seem even higher to those who are feeling poorer as a consequence of the savage asset deflation of the past two or three years. Low interest rates and a competi-

tive pound will raise demand for British goods at home and abroad and will stimulate output. That will be reinforced by the third element in the necessary package of measures - a substantial counter-cyclical increase in public investment, to build the houses that are needed, provide and restore the infrastructure that has been neglected, and stimulate a productive sector that

has been starved of activity.

But how, it will be asked, is such an increase to be financed? Surely the public sector borrowing requirement is already spiralling out of control? Is it not necessary to do precisely the opposite of what I propose - to cut spending or raise taxes or both?

And if my advice were followed, would not increased public spending inevitably lead to increased borrowing, thus forcing up interest rates and negating the benefits of escaping the exchange rate imperative of keeping interest rates high? The answer to this dilemma is

ment should not attempt to fund the extra spending. After all, in the Thatcher years there was a fivefold increase in the banks' creation of private sector credit, a credit explosion which flowed directly into asset inflation, consumption and imports. Surely a government pre-pared to preside over that irresponsibility could now essay a modest credit expansion of its own, especially when it would be put to so

much more constructive purposes.

A deliberate policy of underfunding in the short term would provide a stimulus to industry and keep cumstances of high unemployment and low business confidence are exactly those in which a cheap money policy is not only appropriate but could be expected to work. As soon as it did work, and circumstances changed, a change in that policy would also be required.

There will be those who cry that monetising the debt in this way would be to take unacceptable risks with inflation. But why should we shy at ghosts? Only ideologues could argue that the UK's most pressing problem is inflation, when it is teetering on the brink of a disastrous slump. When that danger has been averted, there will be time enough to give priority to inflation. And as this package of measures does its work, it will also bring with it a solution to the PSBR problem. The evidence from the 1980s boom is that the revenue is remarkably buoyant when economic activity is at a high level. The most effective solution to the problem of the deficit - and to the problems created by the government's failures and now faced by the whole country is to end the recession.

The author is a member of parliament and former member of the



Joe Rogaly

Nowhere else to go



RIDAY OCTOBERNIN

may be said about the prime minister. and much of it has been said here, his determination to press ahead

tion of the Maastricht treaty is wholly to his credit. He deserves, on this matter, total support, starting with a Yes vote at the end of next Wednesday's debate. He is doing his best to achieve this, by using a combination of charm and whips' threats to reduce the number of Tory rebels.

Mr Major's detractors might argue that he has no option, that his personal future depends on his being able to demonstrate that he can reassert his authority over the Conservative party. To that end he *must* get the wretched ratification bill through. Agreed, but there is a more noble reason for voting Yes. It is, simply, that Britain is in Europe whether it likes it or not. That means taking part in whatever games the big nations, particularly France and Germany, are playing at any given time. This perception has informed the policies of every prime minister since Harold Macmillan conceded, in July 1961, that the British-inspired European Free Trade Area, a ring of seven dwarfs around the then European Economic Community, was no substitute for the real thing.

Yes, I did say "every" prime minister. Lady Thatcher would doubtless oppose the Single European Act with all the force at her command were it to be introduced today. As Mrs Margaret Thatcher she whipped it through with a determination at least equal to the stubboroness of which Mr Major is accused by the Europhobes when it comes to the Meastricht bill.

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The prime minister's answer to a question in the House on Tuesday summarises his approach. "I believe that we have had three historic mistakes over the last 30 years in European policy," he said.
"The first was when we failed to join the Community at the outset," In fact it was Anthony Eden, a failed prime minister to whom Mr Major has over recent weeks been compared, whose government declined to send even an observer to the Messing enthering of foreign ministers of the six in 1956. It was there that work began on the Treaty of Rome, while Britain dreamed on, tossing and turning as it relived its

imperial past. The Rome treaty was signed on March 25 1957, 10 weeks after Eden's departure. Its signatories' mission, contained in the opening words of the preamble, was to "lay the foundations of an ever closer union among the peoples of Europe". The other two "historic misMajor deserves total support in next week's Maastricht vote despite the treaty's flaws



Trevor Humphries Self-confidence: promises motion to be debated 'on its merits'

takes" referred to by the prime minister on Tuesday were, of course, the French vetoes exercised in 1963 and 1967. "Today," said Mr Major, "we have more of a chance than ever we have had before of building a European Community in the image that we in this country wish to see."

Had it not been a poor sea-son in which to do so, he might have concluded with words penned in 1989 by the president of the Board of Trade, Mr Michael Heseltine: "The conditions which made it possible for Britain to be semi-detached from Europe for so long have

I suspect that it is this kind of thinking that led Mr Kenneth Clarke to accept the Maastricht deal without reading the fine print. The home secretary had no need to strain his eyesight. Having given negotiation its best shot, the government, including all its ministers, can only accept the deal that at least 10 of the 12 members of the EC are willing to sign. I have ploughed through the treaty and, like many others, wish that some of the things that are there were not. The dread Commission pope its prying head into every sub-clause that matters, including those

'Very well, alone' was a brave battle-cry 50 years ago; today it is the pathetic bleat of the self-deluded

vanished forever. There is no from which it is asked, in this empire to sustain us: we are no longer an industrial superpower; we can no longer pretend that Britain is in any sense an equal partner of the US. There is nowhere for us to go except as part of a European consortium." Mr Major is no wordsmith. But he did quite well yesterday, pointing out that "people who work in Sony factories in Wales and Nissan factories in the north would not regard it as sensible to call into question the UK's commitment to Europe.

or that main clause or elsewhere, to exclude itself. Subsidiarity is a wonderful concept, but a proper definition

This kind of thing greatly exercises the Euro-phobes, who have learned to quote chapter and verse at every stage of every argument. The threats thus conjured up certainly are frightening. Some government ministers attempt to soothe us by asserting that the Europeans take little notice of the legalities, so there is nothing

to fear. Some pro-Europeans sigh and ask whether anyone has thought of the spirit of

European integration.
All of this is beside the point. There is one unanswerable argument for ratifying Maastricht: Britain has nowhere else to go. When even the Swiss knock on the door of the future European Union, opponents of British membership have lost their last rational objection. "Very well, alone" was a brave and stirring battle-cry half a century ago; today it is the pathetic bleat of the self-deluded. We would be well advised to stay with our partners even if the Maastricht treaty had been expressly federalist in intent. If the exchange rate mechanism is seen to be still in working order in a year or so, we will be begging to rejoin that. In the highly unlikely event of a single currency being established, we will, sooner or later, be on our knees pleading to

It may be protested that if Denmark can reject the treaty, as they have done once and may do again, then Britain should have the same opportu-nity. But Denmark is not one of the great powers of Europe. It is not burdened by a long history of obstructive opposi-tion to every step the others take. It does not need to prove its commitment. Britain does. If it rats on Maastricht now it will pay a high price. Mr John Smith is well aware

of all this. He has been a strong European since at least October 1971, when he defied the whips and voted for entry. Yet the leader of the Labour party has chosen this week to hide behind quibbles over the Danish position in an effort to justify a No vote next Wednesday. Lest that be seen through, Labour is arguing that what will be on offer is a vote of confidence in Mr Major, which they feel obliged to oppose. Every vote these days is a vote of confidence in the prime minister, but Labour's position is pure humbug. It has moved from being the party of Europe to being the party of Europe If there really was a possi-

bility of forcing a general elec-tion Labour's position might be defensible. Mr Smith knows as well as anybody that this is not on. Yesterday the prime minister promised a substantive motion to be debated "on its merits". That should retain the support of the Liberal Democrats while shaming Labour. Mr Major's personal position is primarily dependent upon how quickly the recession is conquered. A defeat next week might finish him. A Yes vote would boost his authority, and ease the passage of the ratification bill. It would not clear away the blizzard of misfortune which has struck the prime minister since Black Wednesday. That may run right through the winter.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

and 'hazy' reputation

From Mr Adrian Williams, Sir, Andrew Jack, in his objective overview of the present management consultancy scene (FT Survey, "Focus has to sharpen", October 21), com-ments that some larger firms see professional associations as "a waste of time".

I am bound to accept that his comment is accurate. And that is regrettable because, without the involvement of the large-firm consultants, the profession can number only one in four of practitioners in the UK. There are at least 6,000 consul-tants practising ethically and competently beneath the banner of their firm's commercial reputation. If those consultants were to

join their independent professional body, clients would benefit from a strong profession that would, in time, draw in all ethical and competent practitioners - and would exclude all those who were not. The terms "qualified" and "unqualified" would then take on real meaning; and management consultants would no longer have to be concerned that, as Mr Jack so well expresses it, "their reputation as professionals remains hazy".

institute of Management Consultants, 32/33 Hatton Garden, London ECIN 8DL

Adrian Williams,

Consultants | Trust broken if pay review suspended

From Miss Ruth M Ashton. Sir, With rumours mounting that the government is set to suspend the pay review bodies ("Salary review bodies could be overridden", October 28) the UK's 38,000 midwlves are quite rightly feeling angry and betrayed.

The pay review body may not have always delivered exactly what midwives wanted, but it has always been seen to be fair, to have provided stabil-ity and to have removed mid-wives from confrontation with government. Midwives have promised never to strike in pursuit of pay claims; they care too much for their clients' welfare. In recognition they only ask that the government deals fairly with them. Sus-

As general secretary of the Royal College of Midwives, I have written, together with my colleague at the Royal College of Nursing, to John Major, the prime minister, seeking urgent clarification of this situation. It cannot be right for Britain's midwives to pay for the hoped

pending the pay review body

Ruth Ashton. general secretary, The Royal College of Midwives,

Drug prices that bear some interesting comparisons

Prom Mr C Sonabond.
Sir, With reference to Paul
Abrahams' article "Cost of prescribed drug ingredients rises 22 per cent" (October 23), it seems to me the cost is based on "get as much as you can" from Britain's National Health

As a diabetic I am naturally interested in the cost of insulin and during my recent travels I have found some interesting cost comparisons. The retail

price of a bottle of insulin manufactured by a Danish com-pany is \$16 in the US and FFr38 in France; though free on prescription in the UK the

bottle is priced at £14.99. When I asked the Department of Health for an explanation I was fobbed off with gobbledegook. No wonder the NHS is short of funds. C Sonabend, 62 Elsworthy Road, London NW3 3BU

A yearning for people to take

responsibility for their mistakes

Driven to distraction

From Mr Peter Wood. Sir, Dominic Lawson's stress would challenge this trust.
It cannot be right that the (October 24) on the need for companies to pay more attention to customers in a recesexistence of the pay review sion is expanded impressively body should be sacrificed on by the report on sales people the altar of a public sector pay by Sales and Marketing Solutions of York ("Shaken sales staff slip up on job", October 26). Throughout 1992, as ordinary consumers, my wife and I have had sales-people-related problems in parting with mod-est amounts of money to buy shoes, compact discs and, most recently, cars for each of us. My wife's request to change for economic recovery in this her VW Polo for the latest model was met with disbelief and it was only by showing impatience and insisting she was not window-shopping but wanted to buy a car that she succeeded. I put in a request to garages for figures to change my own G-registered vehicle in July and received no response. As an experiment, this month I tried 10 car dealers (Peugeot, Renault, VW-Audi, Mercedes Benz etc). Only three dealers responded immediately and only one of them (Mercedes-Benz) was animated and keen enough to ensure I changed the

> When I read in your pages of a recession in the UK car industry, I now add mentally "largely self-induced". Peter Wood, Newbold Farm, Duntisbourne, Gloucestershire GL7 7JN

UK misguided not to see need to counter competitive dangers

From Mr Richard Corbutt. Sir, Ian Davidson's point ("Manifesto of despair", October 19) on competition among EC member states to cut costs leading to "pressure to cut out all forms at economic activity which are not immediately profitable" is a pertinent one. The other member states are all acutely aware of this danger. That is why they have agreed the social protocol annexed to the Maastricht treaty in order to lay down

minimum social standards that

cannot be undercut by states

seeking to gain competitive

The UK government did

sons of misguided ideological doctrine, it was unable to sign up to the social dimension, which remains equally indispensable. Richard Corbett, 18 Della Faillelaan,

advantage by devaluing social standards.

accept this argument when it comes to environmental standards, consumer protection, public health requirements and a host of other areas. It is a shame that, for rea-

From Prof Michael D Stephens. Sir, I am curious as to what now constitutes a resigning

matter for a cabinet minister or one of the government's hirelings such as the governor of the Bank of England? Obviously professional ineptitude no longer triggers such action. What are a few thousand bankrupts or a couple of billion pounds of the taxpayers' money squandered when you can brazen out your botching? Sexual fumbling can make our masters look foolish, but will not necessarily lead to their exit. A cynical citizenry now

expects dishonesty and lying from the great and far-from-

Perhaps the only thing which will remove such people, rarely gracefully, is if col-leagues find that their continuing presence puts them at risk. I must be getting danger-ously old as I long for a little more morality, like talling the truth and taking responsibility for your mistakes, in our national life. Michael D Stephens. 82 Thackeray's Lane,

Woodthorpe, Nottingham NG5 4HQ

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> HEWLETT PACKARD

OBSERVER

Tyson packs a punch

■ Should there be a Clinton administration in the White House, who will be the chairman of the Council of Economic Advisors?
Will it be an FOB - "Friend of Bill" - or an academic

high-flyer? During the campaign, Clinton has relied heavily on the ideas of Robert Reich, a professor at the Kennedy School of Government and old friend from his Oxford days, and Robert Shapiro of the Progressive Policy Institute. a Washington think-tank. Though both would play important roles in a Clinton esidency, neither seems right for the CEA.

Reich - a guru in the Jacques Attali mould - seems more likely to serve as a top policy adviser in the White House, while Shapiro may get a senior post at the Office of Management and Budget.

Among the scademics, two of the most obvious choices for the post are Larry Summers, chief economist at the World Bank, and Alan Blinder, a Princeton professor and columnist for Business Week. Paul Krugman of MIT is also a strong contender.

Summers has a combative personality and can offer first-hand experience of policy-making in a large bureaucracy, although his role as a senior adviser in the ill-fated Dukakis campaign might count against him.

Maybe the dark horse is Laura D'Andrea Tyson. As Arkansas governor, Clinton had a female chief of staff and gained a reputation for promoting women. Tyson, a professor at the University of California's Berkeley campus, made a strong impression at economic briefings in Little Rock and shares some of

Clinton's economic prejudices; she believes the US should play hardball on trade, and should seek reciprocal concessions before opening its markets. She also advocates a national strategy to promote high-tech industries. That should go down well in Silicon

At the coalface

■ The sudden transfer of Robert Priddle out of his job as deputy secretary responsible for energy matters at the department of trade followed uncomfortably close on the heels of the recent debacle over coal pit closures. The DTL which has put

Priddle in charge of the corporate and consumer affairs division, insists that this "career move" simply frees the department from any accusation that the review of energy policy on which it has now embarked was in danger of being prejudged.

The review will be headed

instead by Priddle's successor, Charles Henderson, a 53-year-old civil servant who is also a qualified actuary. Henderson has done spells in various energy divisions of government, though his most recent post was as head of the office of arts and libraries.

Described by colleagues as personable and endowed with the necessary sense of humour, he includes mountaineering among his interests doubtless of much use as he labours with the piles of paper which the three-month energy review is certain to produce.

Bread-winner?

Tony Alexander, chief operating officer of Hanson. was last week unwittingly lunching with the enemy. For, just two days before the Anglo-American conglomerate





"Nigel's a big Euro-sceptic"

published its offer document for Ranks Hovis McDougail, he was to be seen at the Hyde Park Hotel with Tomkins boss, Hanson alumnus, and author of yesterday's recommended bid for RHM, Greg Hutchings. "He is a personal friend and this was a longetanding engagement set up three months ago," Hutchings

explained yesterday. But is Hutchings, who was UK corporate development manager at Hanson in the early 1960s, up to the minute with his former bosses' psychology? He says Hanson will be philosophical about the recommended bid; he has walked away from dozens of

Prize money

out of ten categories in the Nasdaq International Investor Relations Grand Prix 1992 last week go to Tomkins' head? News of the offer for RHM, financed with the aid of a one-for-two rights issue,

trimmed nearly 19 per cent

off the share price. Perhaps

Tomkins overestimated just

a touch how much its

Meanwhile, did winning four

shareholders love it.

Ouch

Lord Tebbit, former Conservative party chairman still knows how to hit where it hurts. So what better place to deliver his keynote speech on Europe last night than the Salisbury club in Henley, constituency of Michael Heseltine, perhaps the foremost pro-European in John Major's cabinet.

First, he questioned his pro-EC credentials. "I do not advocate leaving the European Community. I supported our membership when your MP was hostile to the Community and I still do.

Next, he attacked his apparent unwillingness to debate the Maastricht treaty. When your MP and I were invited by Lord Joseph to share a platform provided by the Centre for Policy Studies to debate the treaty, I accepted and he refused."

Finally, he criticised "the grotesque farce of Heseltine's ntation of government coal policy". With party colleagues like these...

Shome mishtake

■ The Foreign Office, not an organisation reputed for its openness, on Wednesday took the unusual step of issuing journalists with an internal memorandum throwing doubt on the latest Danish proposals on the Maastricht Treaty. But it was all an unfortunate

mistake, embarrassed officials now declare. The memo was stapled to a batch of documents on Hong Kong prepared for release to the press. So even the Foreign Office could not deny its existence. But, true to form it stated that the memo was already out of date.



FINANCIAL TIMES

Friday October 30 1992



Bundesbank options limited by worse-than-expected inflation figures

Hopes of German rate cut recede | More bread from Tomkins

By David Waller in Frankfurt

substantial cut in German interest rates receded yesterday after the publication of consumer price inflation figures for October which were worse than expected. According to a provisional esti-

mate by the Federal Statistics Office in Wiesbaden, annual consumer price inflation in October in western Germany was 3.8 per cent, a month-on-month increase of 0.4 per cent from September. tion on an annual basis of at most 3.6 per cent.

The estimate, based on data

government

IRELAND faces the possibility of

an imminent general election

after the emergence of apparently irreconcilable differences between the leaders of the two

coalition parties in government.

olds, the prime minister, accused Mr Des O'Malley, his industry minister and leader of the Pro-

gressive Democrat party, the junior partner in the coalition, of

being "reckless, irresponsible and

dishonest" in giving evidence in

June to a parliamentary inquiry into the country's beef industry.

Mr Reynolds made the accusa-tion from the witness box of the

inquiry, where he has been defending his record as industry

minister in 1987 and 1988, when

he authorised export insurance

cover to a number of Irish compa-

publicly to the accusation, but

his party issued a statement on Wednesday saying it had "under-mined the effectiveness of the government". Yesterday Ms Mary

Harney, a PD deputy and a junior

minister of state, said after

speaking to Mr O'Malley: "We

cannot now pretend it is business

as usual and that everybody can

ing has happened. That would be

terribly dishonest and the gov-

ernment in those circumstances

She said Mr Reynolds "should

either dismiss Mr O'Malley or he

should withdraw his allegation.

terday at the beef inquiry. Mr Reynolds stood by his allegation. He said he considered a figure given by Mr O'Malley of a "potential liability" to the state of

1£170m (\$295m) as a result of Mr

Reynolds' decisions in granting

export insurance cover to Iraq, was dishonest. "The claim of

sharply in recent weeks, because

of differences over the adminis-

tration of industrial development

policy, and over the wording of

an abortion referendum to be

held in December. Further deep

rifts are expected to emerge when

next year's budget is discussed.

just couldn't be effective."

He can't have it both ways." Under cross-examination yes

nies for beef exports to Iraq. Mr O'Malley has not responded

On Tuesday, Mr Albert Reyn-

faces split

By Tim Coone in Dublin

Ireland's

coalition

from the states of Bavaria, a cut in the internationally sensi-Baden-Württemberg, North tive Lombard rate and the key Baden-Württemberg, North Rhine-Westphalia and Hesse. defied expectations that the strengthening of the D-Mark since the currency turbulence of last month would damp inflationary pressures. The D-Mark has appreciated by 8 per cent against all currencies since the beginning

The Bundesbank held its twicemonthly council meeting yester-day and left its key Lombard and discount rates unchanged - at 9.5 and 8.25 per cent respectively.
The Bundesbank does not react

to a single month's inflation sta-

discount rate more difficult to justify however intense the pressure for further easing because of deteriorating economic condi-

This week, Germany's five

leading economic research insti-tutes urged a rapid relaxation of rates and said the west German economy was in a "critical state". Recent speeches from influential members of the central bank's ruling council have made clear that fighting inflation is the main objective of monetary

policy.

The bank has taken pains to

est rates sharply. Money market rates have dropped by nearly a full point since early September.

The fall in money market rates and comments playing down the importance of M3 monetary growth — has led to expectations of substantial rate reductions in coming months. But further cuts will be difficult, if not impossible. to justify while prices are

Prices were driven up by inflation of 4 per cent in Hesse, by 3.6 per cent in North Rhine-Westphalia, 3.9 per cent in Bavaria and 3.3 per cent in

Fighting talk from Europe's last prince with real power

"IF THEY want someone who will just do representational work, they must look for some-

With those fighting words, Hans Adam II, the reigning prince of Liechtenstein and the last European monarch with real power, yesterday dismissed suggestions following Tuesday's con-frontation with his parliament tint his considerable influence be

In an interview in his palace office overlooking his tiny principality, the prince also claimed responsibility for the compromise that solved the dispute about when to hold a referendum on Liechtenstein's entry into the European Economic Area. The EEA will group some 20 countries from January.

Earlier this week the 47-year-old prince threatened to dissolve

parliament because it refused to hold the referendum before a similar one in neighbouring Switsurland in December.

But on Wednesday night, nearly 2,000 citizens - out of a total population of only 29,000 took to the streets of Vadux to protest at the prince's tough stand, quaintly demanding both monarchy and democracy. "It is clear to me that dissolution would not have been very popular," the prince said.

erendum will take place after the Swiss one, as parliament wished, but the government has agreed to promote a positive vote on the. EEA and, in the event of a rejection, would explore joining the European Community in co-ordi-



Power game: Prince Hans Adam

nation with the Swiss. However, the prince made no apology for his determined stance, claiming that a majority of his subjects still like having a monarch who has power. He said the clash with parliament and the government had been buildtested the other's willingness to exercise its powers.

His main concern for more than 20 years had been his country's over-dependence on Switzerland, with which it has a customs and currency union. He knew the

time would come when Switzer-land would move towards European integration, and Liechtenstein had to be ready. "I have been shaking the emotions of

He pressed the principality to join the Council of Europe and to become the 160th member of the United Nations in 1990. His worry in recent months has

been that if Swiss voters decided in their December referendum not to move towards integration, Liechtenstein risked being isolated, and its export-oriented manufacturing industry mainly precision engineering -

He said the EEA was the best solution for his country and full membership of the EC was second best, even though it might bring a flood of tax refugees from neighbouring countries. "It is better to have tax refugees than isolation," he said. He was confident that once

emotions calmed down, there would be no drive to amend the 70-year-old constitution. But if the people did want a change, "no problem on my side".

Like a true monarch, he defended his role, "I think we should consider carefully if we should throw out the way we do things. The reigning prince pays everything out of his own pocket". But if the people wanted a purely symbolic monarch, he and his family march, he again, "as we have in the past", and he would look after the fam-

He had no fears of a decline in Liechtenstein's ability to act as a tax haven as it moved closer to

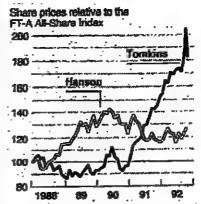
THE LEX COLUMN

Any UK share price these days would shudder at the prospect of a £670m one-for-two rights issue and plans to garnish a food-free guns to bicycles conglomerate with bread and Bisto. The near 20 per cent fall in Tomkins' market capitalisation yesterday, however, reflects a deeper concern - that by entering the bidding for Ranks Hovis McDougall Mr Greg Hutchings is biting off more than he can chew. Admittedly the sceptics have been wrong-footed before. Tomkins appears to have done its homework and has proved itself capable of digesting simiar mouthfuls relative to its size. Nor is it as sinister as many suppose that other food companies are conspicuous by their absence from the bidding. Most of the obvious candidates for

strategies which specifically exclude milling and baking, or merely interested in picking over the company's corpse. That said, Tomkins is being forced to pay a full price, at least 15p to 20p more than Lord Hanson would prohably have put on the table if his former protege had not intervened. In the absence of any information on cost savings or tax benefits, Tomkins' shareholders have to take on trust the assurance that there will be no earnings dilution. They also have to hope that Tomkins' undoubted skill in dealing with US retailers translates to UK supermarkets, and that it can find the necessary marketing flair to make the British eat more bread. It all sounded

suspiciously easy yesterday. Hanson, of course, is torn between letting a second successive deal slip through his fingers and the risk of overpaying. While they sit tight for the next move RHM shareholders at last have a reason to be grateful to their board. The seemingly kamikazestyle defence - which at least underpinned its shares — does not seem so daft now after all.

ICFs demerger plan could still be scuppered by the cycle. The proposed rump chemicals business made a trading profit of just £1m in the third quarter, including losses from associated companies. The shape of the business may change slightly, but the chemicals side will hardly be in a position to foot its share of ICI's £400m dividend bill next year. By maintaining that chemicals and bioscience will be run as separate units from the New Year, ICI is keeping its options open. It might be better advised to shelve the FT-SE Index: 2642.3 (-8.1)



plan until the economic prospects are

ICI Bio is in better shape, although sales of Tenormin, the heart drug, have gone into a nose-dive since its US patent expired last year. With other drugs turning in respectable volume growth — and the benefit of a stronger dollar — bioscience could yet show respectable growth next year, even allowing for some drag from agro-

Judging by yesterday's dire results from DSM, ICI is possibly faring better than the competition in bulk chemicals. Even so, the prospects are so bleak that the immediate question must be whether ICI can afford to pay a maintained dividend this year. On the basis of yesterday's figures, it is touch and go whether such a payout would be fully covered by earnings. A lower dividend would ease the burden on the chemicals business if the demerger goes ahead. But it would hardly encourage shareholders to sub-scribe to an ICI Bio rights issue.

Rhône-Poulenc

The French government's proposal to enfranchise non-voting Rhône-Poul-enc shareholders is unsatisfactory as it stands. Holders of non-voting stock are being offered a straight one-for-one swap for voting shares, but the public sector is left holding the majority of votes. In return for this minority position, holders of non-voting stock will give up strong preferential dividend rights. The deal only makes sense if the rationalisation of Rhône-Poulenc's capital structure paves the way for full privatisation.

Equally, the planned sale of 8m gov-

like an opportunistic move while Rhône-Poulenc is near its peak relative to the French market. Partial privatisations which absorb cash but leave the public sector in control are the worst of all possible worlds for equities generally.

Esta Constitution of the C

There is always a chance, though that the government will surrender its majority by allowing Rhone Poulenc to make a rights issue. With gearing running above 80 per cent, the company could certainly use an injection of new equity. With a strengthened balance sheet, a simplified capital structure and free of the threat of state interference, the company could enjoy a rating more appropriate to the healthcare sector. But while the government holds the whip-hand the market is right to remain sceptical.

UK economy In his Mansion House speech the

chancellor asserts that he will need to exercise more judgment now that sterling has left the ERM. While that is patently true, it will not encourage the markets much. They took a pretty dim view of the government's judgment while sterling was buttressed by the D-Mark, and are disinclined to trust the unsupervised views of those who cried 'no devaluation' just before Black Wednesday. Nor will the proposed panel of expert forecasters prove a sufficiently robust policeman. As long as the exact recipe of Mr Lamont's nebulous inflation-predicting potion remains secret, investors are likely to regard it as snake oil.

Given that credibility is badly damaged, the chancellor might hope to rebuild his authority with an accurate assessment of the current situation and a coherent policy framework for the future. Yet there are still worrying signs that Mr Lamont has not fully absorbed how much debt defiation is depressing the economy. True, base rates have been cut, but the US experience suggests they have to fall much further to ease debt-servicing pres-

The gilt market may take a little comfort from the chancellor's nods in the direction of balance between fluctl and monetary policy, and the need to guard sterling. But with the funding rule unchanged, the government will still have to sell more gilts next year than the total UK institutional cash inflow. In the circumstances it is hard to see long gilt yields remaining so close to those of French bonds.

kn course

Tomkins makes bid for RHM

Continued from Page 1

three years working for Hanson as UK corporate development director, before buying into Tomkins, then a tiny engineering

not be bidding unless we had

EC abortion ruling, Page 2 Tomkins started buying RHM

14,000 shares in 1,000 share lots. It was yesterday buying more

In mid-August, Mr Hutchings telephoned Mr Metcalfe and

Mr Metcalfe invited him to present his ideas to a board meeting in mid-October.

suggested talks. Mr Metcalfe, who was about to go on holiday, arranged a meeting for Septem-

start until later.

At this meeting, Mr Hutchings put forward a bid proposal and

It was Mr Hutchings' turn to be

The purchase of RHM would represent a big jump in size for Tomkins, which has a market value of £1.3bn.

of expenses through a rights

kins activities, Mr Hutchings said the offer was "totally consistent with everything we've done."

IE170m is incorrect," he said. Relations between the coalition partners have deteriorated

company, in 1983. He said yesterday: "We would

been there first. That's not our style." Of his 70-year-old former boss, Mr Hutchings sald: "Lord Hanson is far too experienced and shrewd to be anything other than philosophical about it. He has walked away from dozens of

shares in May but only bought

shares in the market.

Hanson's offer intervened on October 5, after which Mr Hutchings and Mr Metcalfe met again,

surprised when RHM announced its demerger proposal on October

Tomkins is to raise 2853m net

issue, and has net cash of £150m. Although RHM's businesses are outside the usual scope of Tom-

Lamont outlines UK's growth drive

Continued from Page 1

weeks and months ahead." significant shift in UK Treasury rhetoric towards the pro-growth policies outlined by Mr John Major, the prime minister, last week. But the chancellor insisted the government had not "gone soft on inflation" and reaffirmed its target of keeping underlying inflation in a 1 to 4 per cent range during this parliament.

The details of the government's spending plans and proposals to give the private sector a bigger role in financing capital projects will be announced in the Autumn Statement on November 12.

But, as one of a series of policy presentation reforms, Mr Lamont announced that government help inform Treasury forecasting accounts would be drawn up to

make a "proper distinction" between current and capital transactions from the first uni-Mr Lamont's speech marked a fied Budget, covering spending and revenue raising, in December 1993. This, he said, would "help to underpin the government's commitment to infrastructure investment in the longer term." The chancellor's other steps to

> more accountable and transparent followed the shift to more discretionary policy making after Britain's exit from the European exchange rate mechanism last

would set up an independent

forecasting panel which would

make the government's actions

In view of the Treasury's poor record of forecasting the economy, the chancellor said he

• The chancellor will publish a monthly monetary report following his regular meetings with the governor of the Bank of England. Apart from "certain market-sensitive items" this would set out the information on which policy judgments are based showing "the bad news with the good"... The Bank will publish regular reports in its quarterly bulletin

meeting its inflation objective. Mr Lamont made no changes to existing rules for funding the public sector borrowing requirement. He disclosed that monetary policy will take prospective rather than current inflation as its guide because monetary changes take time to take effect. He also made clear that the

government would not ignore the

The second of the second second second second second

on how well the government is

sterling exchange rate in judging policy following Britain's departure from the ERM.

surprising that consumer and imsiness confidence had declined sharply after Black Wednesday. In a separate speech, Mr Robin ernor, warned that the world economy could slow further because of debt deflation. But Mr Lamont said that the

pound's departure from the ERM, although a setback, had given the UK greater flexibility in policy making. Britain had the lowest interest rates in the European Community while sterling's depreciation increased opportunities for exporters. These developments had "undoubtedly enhanced the prospects for recov-

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FINANCIAL TIMES COMPANIES & MARKETS

Friday October 30 1992

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La Générale des Eaux bucks trend with rise

La Générale des Eaux, France's largest water distribution and public services group, bucked the trend in French industry by lifting net profits by 9.7 per cent to FFr1.1bn (\$211m) in the first half. The group said it was on course for profits growth for the full year. Page 22

Lep blames rescue talks

LEP Group, the UK freight forwarding group and security concern, blamed heavy interim losses on uncertainty caused by rescue talks. Lep was brought to the brink of bankruptcy by borrowings of more than 2500m (\$815m) but reached agreement in August with banks to convert debt into equity. Page 27

Potrofina under fire

Share price relative to the Bel 20 Index

For a long time, as one Belgian stock market analyst pointed out recently, the oil com-pany, Petrofina, was "a sort of sacred cow", one of the largest stocks on the Brussels bourse, and bayond criticism at least at home. But since summer, sharehave had much to criticise. Back Page

United Airlines falls 14%

UAL, parent of United Airlines and one of the three largest US carriers, revealed a 14 per cent drop in third-quarter net income to \$21.5m (£13.1m) from \$25m the previous year. United's weak showing follows poor third-quarter performances from the other two US *mega-carriers" and summer "fares wars" which damaged passenger mileage revenue. Page 23

Dasa in Fokker takeover deal



Deutsche Aerospace (Dasa) of Germany is to pay Fi 880m (\$503m) for a 51 per cent stake in Fokker, the Dutch aircraft builder, after months of Intense negotiation with the Dutch government. The deal ushera in a restructuring of Europe's regional

aerospace industry. It calls for Dasa to pay FI 37 per share for 10.6m state-owned shares and 13.2m new shares — well above Fokker's price of Fi 17.60 on Wednesday. Page 23

Ecuador seeks Amazon oli fields Ecuador's government is planning to explore

new oil fields in its Amazon region. It needs to encourage foreign investment, boost petrol production and increase oil reserves if it is to secure its status as an oil exporting country into the next millennium. Page 36

Svenska may collapse

Svenska Kredit Sweden's leading credit insurer, has filed for bankruptcy after its two main shareholders, Skandia and Trygg-Hansa SPP, and four leading banks failed to reach agreement over its future. Page 22

Market Statistics

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Companies in this issue

ANA Aceros Perane Adsteam Arnotta Brit Int Helicopters DSM Dasa Data General Davenport Knitwear Del Monte Foods Inti Govett Strategio

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GM loses \$753m in third quarter

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GENERAL MOTORS, whose chairman resigned this week amid boardroom disapproval of the group's financial perfor-mance, yesterday reported a third-quarter net loss of \$753m and warned that the rest of the year could remain difficult.

However, the company insisted it was "even more determined" to continue to shake up its loss-making North American operations, involving lower costs,

Nomura

may not

brokers

By Robert Thomson in Tokyo

NOMURA Securities, Japan's

largest broker, yesterday warned of tough times ahead for the

securities industry and said the company might not have the resources to overhaul all its all-

ing affiliated brokers.

Mr Yukio Alda, chairman of

Nomura, said the company had a

tradition of assisting smaller brokers which were amiliated to the company, but "even Nomura" might be incapable of

rescuing these brokers in the

"Some of these affiliates are in

His comments follow the

release last week of miserable

first-half results by Japanese

All 10 of the country's second-

tier brokers reported a loss and Nomura itself showed a net loss

Mr Aida said most Japanese

securities companies had begun a restructuring necessary for

their "survival", and that

Nomura had concentrated on

cutting personnel and computer costs: "We invested a huge amount of money in computeri-

Nonura had close ties to two

second-tier brokers, Sanyo Secu-

rities and Kokusai Securities,

and links to about another 30 ller brokers. Th

were more reliant on individual

investors, who had withdrawn

collapse in share prices and the

spate of securities scandals last

year. The plight of smaller brokers

was highlighted yesterday by a

Tokyo Stock Exchange report

which said its member brokers

had unffered their first collective

The TSE said its 124 members,

including 25 foreign companies,

had a combined pre-tax loss of Y177.2bn in the first half, com-

pared with a combined profit of Y7.1bn last year. Those losses would have been

much larger if the companies

had written off the losses on

their securities holdings. To

encourage the stock market in

August, the finance ministry allowed brokers to delay the

write-off until the end of the fis-

Mr Aida said that a govern-

ment assistance package announced in August had helped

the stock market, but the stimu-

lus so far had been a "bit artifi-

cial", and the role the govern-ment could play in the market was limited. He said the market

had been weighed down by the

difficulties of the country's man-

ufacturers, particularly the

export-oriented companies, whose profits had been bruised

by the appreciation of the yen.

However, "in the longer-term,"

he said, many of these companies

were likely to prosper.

cal year in March.

bad shape. We are concerned

about this. I am apprehensive,"

Mr Aida said.

of Ya.Shn (E7lim).

present difficult circumstances.

help small

improved efficiency and a better product line.

Mr Robert Stempel, the chairman who launched the restructuring last December, resigned on Monday after pressure from nonexecutive directors who argued he had not pushed sufficiently for change in the world's largest manufacturing company.

He will remain in the post until at least Monday, when the GM board is expected to name Mr John Smale, leader of the non-executive directors, as chairman and Mr John Smith, president, as the chief executive.

Yesterday's losses, equivalent to \$1.37 a share, were better than the loss of \$1.1bn, or \$1.88 a share, a year ago. Sales and revenues totalled \$29.4bn, up from \$28.9bn. The figures met Wall Street expectations and at lunchtime GM shares were \$31%, down \$1/2. Analysts said a large fourthquarter loss was also likely, while speculation persisted that Monday's board meeting might

Raw materials go in one end and

products come out at the other. We have a few hard weeks ahead

of us to convince the stock mar-

ket that this isn't a departure

from our usual business. But

we're not buying an advertising

agency or an estate agency, we're buying a manufacturer."

viewpoint, RHM was cheap. Ever

since its last UK acquisition in

1986, Tomkins claims to have

been combing the UK for another

target. A year ago, Mr Hutchings

remarked there were plenty of

UK companies he would like to

buy, but they were too expensive.

ment manager Mr Geoff Eaton

puts it, "stock market sentiment

towards RHM was awful. In other

sectors, there are companies

which are doing badly but the price is astronomical. There are

some engineering companies out

there which are being managed

bloody badly, but their share

ket perceives them as cyclical. It

reasons that when the economy

recovers, their earnings will pick

But food companies were sup-

posed to be different. Even in a

recession, the argument ran, peo-

ple have to eat. This thesis came

to grief earlier this year when a number of UK food manufacture

ers, RHM among them, started to

produce poor results and profit

warnings. Their share prices

For Hanson and Tomkins, this provided the opportunity they had been seeking in vain in other

sectors. Let us accept, Tomkins

said yesterday, that a company

like RHM is indeed subject to the

economic cycle. That means that

buying it five years ago, in the

he reason that such com

panies are expensive is, of

course, that the stock mar-

prices are sky high."

up sharoly.

As Tomkins' corporate develop-

And above all, from Tomkins'

The company said GM's international motor operations remained profitable and saw better earnings than in the third quarter of last year. US results were affected by continued market weakness and production cuts, due partly to strikes.

GM's share of the US vehicle market dipped from 34.5 per cent in the third quarter last year to 33.3 per cent, but this partly reflected the group's decision to focus less on highly subsidised sales to fleet car buyers.

Same target, different price: Greg Hutchings (left) and Lord Hanson

empowering a group of people

who have been totally frustrated by the fact that the top people

don't know what they're doing."

But on this besis, Henson and

Tomkins ought to value RHM

more or less identically. Both.

after all, have similar techniques

for dealing with companies they

have acquired, for the very good

reason that Mr Hutchings was

This makes the end-game of

trained in the Henson school.

this bid fascinating. It is not ve

known whether Hanson will

respond to the Tomkins counter-

offer. If it chooses to walk away,

it will leave the obvious implica-

tion that Tomkins is paying too much. If battle is joined, that

question will be raised about

whoever proves the winner.

Tomkins growth, Page 27

upswing of the cycle, would have

been very risky. But we are now near the bottom of the cycle.

squarely at odds with the stock market's judgment. But this is

scarcely the first takeover battle

to illustrate the hugely different

value put on shares by portfolio

investors and industrial manag-

ers. A month ago, the stock mar-

ket thought RHM shares were

worth 158p apiece. Then Lord

Hanson said they were worth-

220p. Now Mr Hutchings says

they are worth 260p. Plainly, they

Part of the difference can be

justified by the fact that Hanson and Tomkins are in a position to

change the top management and

let middle management get on

with the business. As Mr Eaton

This puts Tomkins and Hanson

quarter could remain difficult if the US economy did not show signs of more rapid improvement but aggressive cost-cutting activities were being intensified.

For the nine months the group reported a net loss of \$970.7m, or \$2.11 a share, on sales and revenues of \$86.7bn, after taking a \$749m restructuring charge at Hughes. That compared with net losses of \$1.98bn, or \$3.72 a share, a year ago, on sales of \$78.7bn. Serious surgery, Page 24

Russia in joint bank venture with west

By Anthony Robinson in London

RUSSIA is to take part in a new joint venture financial institution, the Russian American Investment Bank, in equal partnership with leading western

institutions.

The joint venture has been established in Moscow with the backing of Mr Boris Yeltsin, the Russian president, and financial participation of the Russian army pension fund and some of Russian federation's richest natural resource regions.

Western shareholders, who have jointly put up \$10m for their 50 per stake in the bank, include AIG, the US insurance company headed by Mr Maurice Greenberg; Chemical Banking Corporation; Smith Barney, the broking house; and J. Roths-child, Wolfensohn & Co, the recently formed London investment bank chaired by Mr Paul Volcker, former chairman of the US Federal Reserve Bank who now advises Mr Boris Yelt-

sin, the Russian president. Russian shareholders include Pund Guarantiya (the army pension fund), the Foreign Trade Bank of Russia, Unikom bank, the Innovation Fund of Moscow, Gasprom (Russia's gas industry association) together with the gas-rich autonomous region of Komi, west Siberian oil region of Tyumen, diamond and gold producing region of Yakutia and Bai-

tic port region of Kaliningrad. The western pariners will initially concentrate on financial advisory work and corporate and project financing. This will focus on natural resources development and conversion of military enterprises. Foreign investors abould find it ender to find Russian partners.

Welcoming this marriage of western high finance and Eussia's nascent financial institutions at a ceremony in Moscow, President Yeltsin described the bank as "the bridge over which Russian businessmen will join with American and other international investors".

The bank, expected to become operational by the end of this year, will be a closely-held joint Russian federation, Equity investment will be held in a doub capital structure with the Russian partners putting up Rba50m alongside the initial authorised capital of \$10m subscribed by the western partners.

Lord Rothschild said the bank

provides "a unique business opportunity".

Young bull locks horns with mentor

Tony Jackson on the curious case of two corporate raiders from the same stable aiming at one target but with a different price in mind

THE battle for control of Tomkins makes - "or a cake. RHM presents the classic spectacle of an old bull locking horns with a young one. At 45, Mr Greg Hutchings of Tomkins is a quarter of a century younger than Lord Hanson, his erstwhile employer. Tomkins, the company which he set up after leaving Hanson, is still only one-seventh of Hanson's size. But it is evidently hig enough for him to tackle his old mentor head-on.

Mr Hutchings would not describe it that way. "This is not a battle with Hanson," he said yesterday. "Absolutely not. He's far too experienced and shrewd to be anything other than philo-sophical about it. And RHM is peanuts to him. It would be under 10 per cent of his busi-

There is an element of tactics here, since it is plainly in Mr Hutchings' interests not to goad Hanson into a higher offer. But he is to be believed in another sense. His bid for RHM is not merely a response to Hanson's. It was conceived in isolation. For months now, both men have been working indepen-

dently on the same target. This is rather curious. Both Hanson and Tomkins are large, international conglomerates with a bias towards industrial rather than consumer operations. In seeking their next victim, both had the world to choose from. So why did both end up picking the same rather tired British bread

Mr Hutchings shrugs the ques-tion off. "Great minds think alika," he says. But he strongly rejects the idea that in getting into the food industry, Tomkins is turning its back on its traditional operations

The basic point, he says, is that RHM makes things. "Products are not relevant. It doesn't matter to us whether it's a bicycle, a lawn mower" - both of which

Detailed terms of the Tomkins offer

THE terms of the Tomkins offer for Ranks Hovis MacDougall are either 2.29 Tomkins shares plus £5.20p in cash for every four RHM shares, or 260p in cash writes Maggie Urry. The share offer values such RHM share at 251.4p, with Tomkins shares closing last night at 212p, down

RHM shareholders will also receive a dividend of 9.54p net from RHM, enabling Tomkins to buy shares in the market up to 269.54p cum dividend. The cash offer values the ordinary shares at £925m, and there is an offer

for the preference shares at par, worth about £10m in total. Hanson's cash offer of 220p a share for RHM plus its preference offer values RHM in total at £790m. Tomkins is making a rights issue to help finance the bid. This is of one new share for

every two held at a price of 200p, to raise £653m net. It will be in two instalments, the first of 120p a share raising £384m net, which will proceed whether or not the bid succeeds. The second instalment of 80p, raising £269m, depends on the offer being

ICI profits decline 53% to £93m

By Paul Abrahams in London

IMPERIAL Chemical Industries yesterday confirmed the dire state of the world economy as Britain's biggest manufacturer reported pre-tax profits down 52.5 per cent from £196m (\$319m) to 193m during the third quarter.

The group, traditionally seen as Britain's manufacturing bellwether stock, now generates more than 80 per cent of its turnover outside the UK. ICI's shares fell 14p to £10.36. Rarnings per share fell 70 per

largely to a tax charge. ICI's turnover fell 10 per cent from £3.07bn to £2.77bn. Adverse exchange rates accounted for 6 per cent of the decline, and lower volumes, mainly in the UK and US, for 2 per cent. The remaining 2 per cent consisted of price

cent from 17.9p to 5.3p, due

deflation.

Sir Denys Henderson, chairman, said the company had been hit by worldwide persistent recession. He blamed the disappointing results on particularly poor demand. He warned there was little expectation of improvement in trading conditions in the near

The recent devaluation of sterling would help overseas markets. Sir Denys said his priorities remained to contain costs and maintain a strong balance sheet. Mr Colin Short, finance direc-

tor, said the separation of ICI

into two businesses should be completed by the year's end. The group plans to demerge its pharmaceuticals, agrochemicals and the bulk of its specialities operations into ICI Bioscience, leaving the rest, including indus-

trial chemicals, paints, materials

and explosives, in a new ICI. A decision whether to go ahea would be taken at the board's February meeting, said Mr Short. He warned that more deals were likely to be announced before February and that the group was still in a period of considerable

Sir Denys said the markets for materials and industrial chemicals remained weak. Prices were under considerable pressure, particularly in Europe.

The earnings per share were hit by a tax charge of 48 per cent during the third quarter. This was because of earnings generated by overseas and associated companies. Mr Short said this was a one-off and the rate would fall to 34 per cent for the whole year.

Lex, Page 20 Details, Page 29



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Axa falls to FFr979m at half-way

By Alice Rawsthorn in Paris

AXA, one of the largest French insurers which last year invested \$1bn in Equitable Life Assurance of the US, suffered a 34 per cent fall in first-half net profits due to a reduction in exceptional gains and forecast a further fall in profits for the

full year. The decline in profits, from FFr1.48bn in the first six months of 1991 to FFr979m (\$190.09m) in the same period announcement from the big the current interim reporting investment portfolios.

Barlier this week, Union des Assurances de Paris (UAP) reported lower first-half profits, as did Assurances Générales de France late last month.

The insurers have been hit by intense competition in their domestic market over the past year, particularly in the commercial and motor sectors.

The insurance industry has also been affected by the problems of the property market and the general malaise in the corporate sector, which have depressed the value of their

However, Axa, which is chaired by Mr Claude Bébéar, managed to make progress in its insurance activities despite the general pressures on the French market.

Axa said that net profits from its insurance and reinsurance businesses rose by 119 per cent in the interim period. Sales increased by 16 per cent from FFr25.05bn to

FFr30.34bn in the first six months of this year. This reflected growth in insurance sales both inside and

outside France, together with

strong sales increases from its reinsurance and financial services interests.

However, Axa experienced a sharp fall in the contribution from sales of peripheral interests, which contributed FFr875m to its 1991 first-half

A further reduction in exceptional gains is expected during the second half, which should produce a "significant decrease" in net profits for the full financial year.

However, Axa anticipates a "small positive" contribution from Equitable Life.

Générale des Eaux bucks sluggish trend

By Alice Rawsthorn

LA Générale des Eaux, France's largest water distribution and public services group, managed to buck the sluggish trend in French industry during the first half of the year by increasing net profits by 9.7 per cent to FFri.1bn (\$211m) from FFribn.

The group, which said it was on course for further profits growth for the full financial year, also confirmed plans to participate in the recapitalisation of Lucia, a property com-pany in which it is a 10 per

50% stake in

By Christopher Bobinski

in Warsaw

eign capital.

publishing.

Polish publisher

A GROUP of US investors has

bought 50 per cent of the shares in PWN, Poland's lead-

ing academic publishing house, in the first privatisa-tion in the country's book pub-

lishing sector involving for-

The Luxembourg Cambridge

Holding Group (LCHG) yester-

day paid \$1m for its share in

PWN, which reported a 12bn

zloty (\$803,000) net profit last

year and is expecting a net profit of more than 25bn zloty

this year. PWN's main source

of income comes from sales of

encyclopaedies and dictio-

naries. It intends to move into

cent shareholder and which is linked to the interests of Mr Christian Pellerin, the controversial French property

La Générale plans to invest FFr150m in Lucia's recapitalisation. Lucia has incurred heavy losses and has also been clouded by the controversy over the BP Tower development in Paris because of its association with Olipar, a Pellerin concern.

Despite its difficulties in the property sector industry, La Générale increased interim turnover by 14 per cent from

FFr62bn to FFr70bn and operating profits from FFr1.9bn to The public works division

new turnover rise to FFr20.5bn from FFr19bn, mainly because of growth in its foreign activi-The group said it benefited from strong performances from its water, energy and health care divisions. However, it said

both the residential and commercial sectors. La Générale said it anticipated net profits of FFr2.9bm

that its property interests had

suffered from the problems of

which would represent an 11.5 per cent advance on the VV:26bn it made in 1991. The group forecast a rise in

turnover from FFr134.9bn in 1991 to FFr144bn in 1992, on current exchange rates. • France Telecom, the statecontrolled telecommunications group, yesterday said it expec-ted to make net profits of FFr3bn this year. The group earlier revised its reported profit for 1991 from the original figure of FFr1.3bn to FFr2.05bn because of a change in

US investors buy Ronson faces Heron stake cut

By Maggle Urry in London

MR GERALD RONSON, his family trusts, and the Ronson charitable foundations would see their 100 per cent stake in Heron International, their private property and trading company, cut to 5 per cent if a restructuring plan put to banks and bondholders yesterday is approved. There is also a proposal to have the group's debt and equity listed on a

Although the plan would save the group from liquida-tion it marks the end for the Ronson empire founded in 1965 and also sees the resignation from the board of Mrs Gail Ronson, Mr Ronson's wife, and the other non-executive direcschool textbooks and medical

Heron said the group would

appoint three non-executives to the board, including a chairman, who would be acceptable to the creditors, Mr Ronson will continue as chief execu-

The proposal is designed to repay the group's debts, which total £1.4bn (\$2.2bn), and leave a business with potential for growth. Mr Ronson, backed by group of investors, will offer to buy the Heron Suzuki importing business and the Heron service station chain. for cash from Heron.

Banks and bondholders which lant £775m to the Head Office group are being offered 2400m in equity, 2300m in senior debt maturing in March 1997, and £75m in junior debt expiring in 2000. However, some of the principal amount will be repaid as property dispossis are made.

Banks which lent to other parts of the group will be repaid in cash from disposal proceeds up to 1997.

Directors and senior managers face pay cuts and there will be redundancies, saving about 26m head office costs a year. The group's management would receive up to 15 per cent of the equity if or when the debts are repaid. The banks are being asked to

put in £20m of capital. The group's net worth has worsened since June and is stated at a negative £225m as at March 31, the year-end.
The proposals, supported by the steering committee of five

banks led by Barclays, were put to the 82 banks and lead managers and representatives of the bondholders yesterday. Ronson's rapid reversal. Page 25

Digital announces cuts in US operations

By Louise Kehoe in San Francisco

DIGITAL Equipment, the struggling computer manufacturer, is to close two US manufacturing operations with the loss of 670 jobs in its latest move to reduce costs and stem

Digital recently reported heavler than expected firstquarter losses of \$260.5m, fol-lowing losses of \$2.8bn for the fiscal year that ended in June. Since 1989, Digital has cut 27,000 jobs.

The plants to be closed are in Springfield, Massachusetts, where Digital assembles per-sonal computers and Burlington, Vermont, a minicomputer systems production site.

The plant closures are not expected to be the last for Digital. "The movement of computing power to semiconduc-tors; the shift in demand to high-volume, low-margin commodity products; and the decreased demand caused by a soft worldwide economy has left Digital, and other companies in our industry, with excess worldwide manufactoring capacity," said Mr Edward McDonough, vice-president for

manufacturing and logisities.
Digital has been restructuring its operations for the past three years to reduce produc-tion capacity and eliminate redundancies.

Philips takes 70% of Kondo

PHILIPS Electronics, the Dutch electronics company, has completed the acquisition of the 70 per cent stake held by GTE International in Kondo Sylvania, the Japanese lighting company, Reuter reports from Amsterdam.

The Japanese company, which will be renamed Kondo Philips Lighting, has annual sales of about \$40m and employs around 300 people. Kondo specialises in haloger lamps used in projection and photography, as well as general and other halogen light-

RWE chairman optimistic, for 1 despite slight parai-

RWE, Germany's eighth-largest industrial group, reported a slight fall in group earnings for the year to the end of June, but forecast that profits would not fall during the current year.

On turnover ahead by 3.7 per cent to DM51.7bn, group earnings dropped from DM1.14bn to DM1.04bn (\$688.80m). As previously announced, the dividend for the last financial year is to be DM12 per share, up DM1 on last year and the fourth increase in a row.

Mr Friedhelm Gieske, chairman, attributed the fall in profits to economic conditions, and warned that these would get worse. It was imwise to assume

increased next year, he

He said that due to the group's successful integration of recent acquisitions and its good mixture of businesses, it was well-equipped to withstand the anticipated downturn. It was already clear that profits would not fall this year from the already high level of 1991-92, he added.

The group plans to invest DM31bn over the next five years, of which DM4.4bn is earmarked for eastern Germany. In the last financial year, investments and acquisitions were DM6.4bn, up from DM5.6bn in the previous year, while cash-flow increased from

that the dividend would be DM7.2bn to DM7.5bn.

Mr Gleske indicated that last year all but one sector - the recently-acquired waste-man agement activities - reported positive results, while the energy sector and energy. related businesses in machinetool, plant and equipment construction as well as medicine and general construction all increased profits.

Mining and raw materials businesses were stable, while profits fell in printing equinment, oil and chemical activities. Mining benefited from the acquisition of a 50 per cent stake in Consol Energy, the second-largest hard-coal producer in the US, bought for

Svenska Kredit faces collapse

By Christopher Brown-Humes in Stockholm

SVENSKA KREDIT, Sweden's leading credit insurer, has filed for bankruptcy after its two main shareholders, Skandia and Trygg-Hansa SPP, and four major banks failed to reach agreement over its future

The collapse could have a serious impact on the ability of Swedish companies to get credit insurance cover and guarantees.

However, since Svenska Kradit suspended payments, two foreign insurers - Holland's

NCM and Germany's Hermes - have stepped in to fill part of the gap in the market. The insurer suspended payments on September 9 following reports that it could face losses of SKr5bn-SKr10bn

(\$863m-\$1.72bn). Since then Skandia and Trygg-Hansa, which each own 47 per cent of Svenska Kredit, and SE Banken, Handelsbanken, Nordbanken and Sparban-

ken have attempted to agree an orderly winding-up of Svenaka Kredit over three years. These talks collapsed, with Svenska Kredit blaming the banks, "Since the banks were not prepared to assume risk for any part of the liquidity that Svenska Kredit could require during the winding-up period. the parties declared there were no longer any grounds for reaching agreement," it stated

Between 1991 and September 1992, the insurer paid out SKr2.2bn to creditors whose customers were unable to meet their obligations.

Skandia said it faced a maximum of SKr450m in losses as a result of the collapse, in addition to a SKr213m write-down at the interim stage.

Vital profits plunge to NKr226m

VITAL Forsikring, one of Norway's top three insurers, yesterday disclosed a plunge in nine-month profits to NKr226m (\$36.1m) from NKr1.02bn. The company blamed a sharp fall in the value of its securities portfolio and interest rate instability in the domestic bond mar-ket for the slide.

It was forced to charge accounts with a NKr453m write-down on shares and warned of lower profits for the year as a whole compared with last year's profit of NKr718m. "These are weak figures."

said Mr Bioern Elvestad, president, "Although the financial markets have developed more favourably in the fourth quarter, it is unlikely the overall return in 1992 will match last year's result."

Vital's free shares yesterday closed 10.4 per cent down at NKr60 on the Oslo bourse. Group financial income in

the nine-month period was cut by NKr807m to NKr1.621bn, but Vital said it had realised and unrealised gains on bonds and equities in October of an estimated NKr320m. "Since the end of the third quarter the bond market has stabilised and

the stock market has shown signs of recovery," Vital said. Premium income increased by 12 per cent to NKrl 98bn in the period as operating expenses remained at

Vital said it had secured several new corporate pension scheme agreements, but not all of these had been included in nine-month accounts.

Group assets grew to NKr34.17bn from NKr33.11bn in the nine-month period. Vital said losses on property loans were a modest NKr20m, or 0.14 per cent of aggregate lending.

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This announcement appears as a matter of record only.

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October, 1992



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INTERNATIONAL COMPANIES AND FINANCE

UAL blames summer fare wars for 14% decline

By Karen Zagor in New York

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UAL, parent of United Airlines and one of the three biggest US carriers, yesterday unveiled a 14 per cent decline in thirdquarter net income.

Mr Stephen Wolf, chahman, described the results as "exceptionally poor for what is traditionally the strongest quarter in the airline industry

For the three months to September 30, UAL had net earnings of \$21.5m, or 89 cents a share, against earnings of \$25m. or \$1.05 a year earlier. United's weak third-quarter

earnings follow particularly poor third-quarter performances from the other two US mega-carriers. AMR, parent of American Airlines, posted an after-tax loss of \$35m, its worst results for a July-September period, and Delta reported a net deficit of \$106.7m.

The fares wars over the summer hurt United's yields passenger revenue per mile flown - in spite of an increased load factor. System revenue passenger yield fell 6.3 per cent in the quarter to 11,26 cents, while United's load fac-



Stephen Wolf: results were exceptionally poor

tor rose 4.1 per cent to 76.1 per Looking to the fourth quar-ter, Mr Wolf said: "We are concerned with booking levels, particularly in our Pacific division, where soft demand

reflects current Japanese eco-

nomic conditions." In addition, UAL's yields remain under pressure, although Mr Wolf expects them

to firm considerably from their low, third-quarter levels.

At the operating level, UAL saw income advance 16.4 per cent to \$68m from \$58m, while operating revenues rose 10.5 per cent to \$3.24bn from \$3.58bn. Operating costs were 10.4 per cent higher at \$3.51bn. America West Airlines, the bankrupt US carrier, posted a third-quarter operating loss of \$17.2m and said its results were hit hard by the industrywide summer discounts.

During the quarter, the company took restructuring charges of \$31.3m and incurred reorganisation expenses of \$8.5m. A year earlier, America West had reorganising charges of \$43.4m.

Including these items, net loss narrowed to \$70.8m, or \$2.97, from \$85.2m, or \$3.77, in

the 1991 quarter. Mr Michael Conway, chief executive, said passenger yields started to improve in eptember and "upcoming holiday bookings are strong. Accordingly, we are anticipat-ing a return to positive cash flow from our operations in the

Data General remains in black

By Louise Kehoe In San Francisco

DATA General reported a small profit in its fourth quarter as the US mid-range computer manufacturer continues its struggle for sustained prof-

Net income for the quarter was \$500,000, or 1 cent per share. During its fourth quarter last year, the company reported net income of \$18.4m, or 50 cents per share, Revenues were \$288.2m, down from \$295.6m last year but above those in the immediately pre-

Data General's share price fell sharply on news of the results to trade at \$10% around mid-day yesterday, down from a close on Wednesday of

Mr Ronald Skates, president and chief executive, said: "Our challenge is to further increase revenues while improving our operating margins. "While we remain very cau-

tious for the short term in light of worldwide economic conditions, which continue to negatively impact the industry, we believe we are well positioned to be successful."

For the full year, the group

suffered a net loss of \$62.5m, or \$1.91. The loss includes a restructuring charge of \$48m from costs associated with job cuts announced in April.

In fiscal 1991, it recorded net income of \$85.6m, or \$2.45 per share, which included a onetime gain of \$13m from the sale of its Japanese subsidiary. Revenues were \$1.12bn, com-

pared with \$1.23bn for 1991 year. The 1992 revenues were reduced by the sale of its Japanese subsidiary, Nippon-Data General

Revenues from the Japanese market place were \$53m lower than the same period last year.

IBM to offer Du Pont plans large chips to external By Alan Friedmen

By Louise Kehoe

customers

INTERNATIONAL Business Machines, the world's largest producer of semiconductor devices, has unveiled plans to begin offering its products to

external customers. Until now, IBM's large chip plants in Europe, Japan and the US have served only the company's internal needs.

The new focus of IBM's semiconductor operations is the latest in a series of sweeping changes within the company over the past year.

Last December, Mr John Akers, chairman, announced plans to transform IBM into a federation of free-standing Unlike IBM's end-user prod-

uct divisions, such as its personal computer operation, the technology products division - which includes IBM's semiconductor production operations - has been largely hidden from public view until

However, technology products generate annual revenue of about \$8bn, said Mr Michael Attardo, IBM vice-president and general manager of technology products.

IBM's strategy in the semiconductor market will be to compete as a supplier of subsystems, said Mr Attardo. This is because for some

time most of the chips that we have been delivering to inter-nal customers are in the form of sub-systems," he said. We will focus on the infor-

mation technology market because those applications are IBM core competencies. Clearly, computers and peripherals will be our initial market

IBM will be a significant new competitor for established semiconductor manufacturers.

However, Mr Attardo said that by entering the semiconductor market place now, at a point where US manufacturers were ganing ground in the world market, would strengthen the US micro-electronics industry.

textiles restructuring

In New York

DU PONT, the leading US chemicals group, said yester-day it is planning a major restructuring of its textile organisation.

However, the Wilmingtonbased group failed to provide any details except to appoppe a handful of mid-level management changes and to say that the restructuring plan reflected "the increasing size, scope and market focus of the

company's global textile business". A statement from Du Pont said that Mr Paul Gillease,

head of the group's textiles business, would move to Europe in order to take charge of integrating the nylon fibre businesses of Du Pont and of Britain's Imperial Chemical Industries (ICI).

Du Pont recently received European Commission approv-al to go ahead with the planned swap of its acrylics business for ICI's European It is now waiting for US

Du Pont's fibres division made \$166m of after-tax operating income in the third quarter of 1992, against \$150m a year

Moody's downgrades Finnish banks' debt

By Christopher Brown-Humes

THE CRISIS in Finnish banking prompted Moody's, the US rating agency, to downgrade the debt of five Finnish banks yesterday.

The move affects Kansallia-

Osake-Pankki (KOP), Union Bank of Finland, Okobank, Skopbank and Finnish Real Estate Bank (a Skopbank sub-sidiary), with a total of \$14.4bn in outstanding debt.

KOP's senior debt was downgraded to A8 from A2 and its subordinated debt to Baal from A3. UBF's senior debt was lowered to A3 from A1 and its subordinated debt to Baal from

A2. Okobank's senior debt dropped to A2 from Aa3 and subordinated debt to A3 from AL KOP and UBP had their commercial paper ratings cut to Prime-2 from Prime-1.

Moody's said its main con-cern for the three was the increasing level of non-performing loans and credit write-

With Skopbank and the Finnish Real Estate Bank. Moody's said its main worry was "weakening fundamentals," given the continuing fall in asset values. Skopbank saw its senior debt downgraded to A2 from Aa3, while the Finnish Real Estate Bunk's senior debt was lowered to A1 from A22. the two preceding quarters.

deeper into the red By Karen Zagor in New York

Bethlehem

Steel slips

BETHLEHEM Steel, the second-biggest US steel group,

blamed continuing recession and intense competition for increased third-quarter losses. The company posted a net loss of \$72m, or 92 cents a share, on sales which fell 9.8

per cent to \$1.01bn. A year earlier, it had a deficit of \$60.6m, or 88 cents, on sales of \$1.12bn. Bethlehem said its wider third-quarter deficit reflected

lower realised steel prices, an unfavourable change in prod-act mix and higher employment costs. Mr Walter Williams, chair-

man, said: "We expect that (the) intensely competitive market will continue over the near-term and that we will not return to profitability in the fourth quarter," Mr Williams is retiring this week and will be succeeded as chairman and chief executive by Mr Curtis

Third-quarter results from LTV, the US steel group which has been operating for five years under the protection of bankruptcy courts, were also hurt by depressed steel prices and higher employment costs. The company turned in an underlying third-quarter net loss of \$9.2m.

During the quarter, LTV osted a \$625m gain on the sale of its missiles and aircraft businesses to a group made up of Loral, Carlyle Group and Northrop. This helped LTV report net income of \$615.5m for the three months to Septentber 50.

A year earlier, LTV had not income of \$115.5m, including an income tax refund of \$129.7m.

Sales in the latest quarter were \$944m, compared with restated sales of \$940m last

UBS predicts advance in current year

UNION BANK of Switzerland. the country's largest commer-cial bank, said group profit for 1982 would be up from 1991 due to improved cash flow, Reuter reports from Zurich. UBS said trading results in

the third quarter were excel-lent. After-tax consolidated cashflow in the first nine still higher than in the same period a year ago.

"Assuming no unforeseen events occur, the results for the current year should be better than last year's," it said. A number of Swiss equity analysts have forecast UBS's group net profit will rise by between 10 per cent and 14 per cent this year from last year's record SFr1.22bn (\$890m).

The parent company assets rose by SFr2.2bn in the third quarter to SFr204.2bm.

The bank, which had already said it expected improved earnings this year, said personnel and general expenses were below budget in the third quarter. "The necessary depre ciation and provisions are expected to remain high in 1992," it said. "The ensuing increase in cash flow should nonetheless spell a year-onyear improvement in group results," it added.

UBS said the good thirdquarter result, which it did not quantify, largely reflected peak earnings in foreign exchange and banknote trad-ing, although trading in securities failed to match results of

Arnotts may fight bid in court

ARNOTTS, the Australian biscuit company, may take legal action against the hostile A\$8.80 a share takeover bid by Campbell Soup of the US, Reuter reports from Sydney.

"It is far too early to say . . . but one of the steps that could be taken is legal action," Mr Bill Purdy, Arnotts chairman, said after the company's annual meeting. Campbell already has 33 per

cent of Arnotts and its bid val-

ues the company at A\$1.2bn (U2857m). It needs just over 17 per cent acceptances to gain control of Arnotts.

Mr Sandy Dawson, Arnotts shareholder and former managing director, urged legal action at the annual meeting, saying Campbell had gone back on undertakings that it would not increase its stake beyond 40 per cent. Mr Dick Shea, president of Arnotts annual meeting Campbell Soup's global biscuit Purdy and shareholders.

Australia that his company had no plans to lift the A\$8.80 a share offer for Arnotts. "We believe that the figure i

a very valid and whole offer," Mr Shea said. "There are really no facts

from this morning that would cause us to change that offer," he said, referring to earlier opposition voiced at the Arnotts annual meeting by Mr

Indonesian nickel group drops 22% to \$10.8m

By Kenneth Goodina. Mining Correspondent

prices caused a 22 per cent drop in third-quarter earnings at PT International Nickel indonesia (PT Inco).

Net earnings were US\$10.8m or 4 cents a share compared with \$13.9m, or 5 cents, in the third quarter last year. Net

earnings for the first nine months of 1992 were down by 36.5 per cent to \$42.9m, or 17 cents, from \$27.2m, or 11 cents PT Inco, which was floated on the Jakarta stock exchange in April 1990 but is still 58 per cent owned by Inco of Canada, said third-quarter nickel pro-

day yesterday because of conflicting initial reports on whether or not a definitive

DEUTSCHE Aerospace (Dasa) of Germany is to pay Fl 880m (\$503m) for a 51 per cent stake in Pokker, the Dutch sireraft builder, under an agreement reached yesterday after several months of intense negotiation with the Dutch government.

By Ronald van de Kroi In Amsterdam

The deal, which ushers in a major restructuring of Europe's regional aerospace industry, calls for Dasa to pay F137 per share for the 10.6m shares owned by the Dutch state and the 13,2m new shares to be issued by Fokker.

This price, which had been widely leaked to the press, is well above Fokker's closing Dasa is planning to sell parts

price of F1 17.80 on Wednesday. The shares were suspended all

deal had been agreed. The delay in announcing the deal was caused by the precise wording of the contract's references to the future of the Fokker 50, a 50-seater turbo-prop launched in the mid-1980s with the help of government funds. Mr Koos Andriessen, minis-

ter of economic affairs, sought

guarantees that the Pokker 50

would be safeguarded. The aircraft is a direct competitor to the ATR-42, built jointly by Aerospatiale of France and Alenia of Italy.

of its Fokker stake to the means that Fokker can con-French and Italian companies tinue developing a new airlater in the 1990s to create a European regional aircraft con-

sortium. Both sides have now agreed that production of the Fokker 50, which generates 25 per cent of the company's turnover, can be halted, if necessary, provided that the move does not threaten Fokker's "continuity". Mr Andriessen said that this

dence about the aeroplane's Fokker, which also produces the 100-seater Fokker 100, welcomed the deal because Dasa has promised to give it the leading role in aircraft with

gave him "reasonable" confi-

craft, the Fokker 70.

The takeover has proved to be controversial in the Netherlands, sparking debates about industrial policy and the position of minority shareholders in Dutch listed companies.

Under a preliminary agreement signed in July, the state will use half the proceeds to buy shares in a new Fokker holding company to be set up by Dasa.

However, it will have to sell this 22 per cent holding within

three years. Yesterday's accord must still be submitted to the unions and the European Commission for between 65 and 130 seats. This

DSM earnings fall sharply in third period

Dasa, Fokker reach takeover deal

By Ronald van de Krol

DSM, the Dutch chemicals group, saw its profits fall by more than half in the third quarter under the combined influence of industry-wide overcapacity, the slowdown in economic growth, cheap imports from eastern Europe and the strength of the guilder

gainst other currencies. The company cautioned that fourth-quarter results, excluding extraordinary items, were

also expected to be lower. Net profit in the latest quarter dropped by 55 per cent to F153m (\$30.3m) from F1117m a year earlier.

The sharply lower figures dragged results for the first nine months down to F1263m from Fl 451m in 1991. The figures, which were

lower than predicted by most analysts, caused DSM's shares to fall by 9.2 per cent to close down F17.80 at F177.20. DSM said profit margins

were hit hardest in its hydrocarbon, polymer, base chemi-cals and fertiliser businesses. By contrast, engineering plastics showed a slight improvement, it said, without giving details.

Overall, operating profit was down 65 per cent at Fl 46m. The net profit figure of F1 55m includes Fl 10m in extraordinary gains resulting from the disposal of Chem-Y in Ger-

many. A year earlier, DSM's results extraordinary gains. Third-quarter turnover fell

by 6 per cent to Fl 2.1bn. Although DSM's sales volume was down just 2 per cent, turnover showed a larger drop because of an average 5 per cent decline in selling prices and because of the weakness of the dollar against the guilder. The fall in sales volume was attributed mainly to a downturn in fertilisers and in

Argentina sells 80% of Noranda overcomes state-owned steel mill

By John Bartum in Buenos Aires

ARGENTINA has privatised its largest state-owned steel mill, selling 80 per cent of Aceros Parana to a consortium led by Techint, an Argentine indus-trial congiomerate for \$409m.

Techint, the only company to bid for Aceros Parana, is one of Argentina's largest industrial groups and owner of the Siderca and Propulsora specialty steel companies. It bought Aceros Parana, previously called Somisa, in alliance with Usiminas and Companhia Vala do Rio Doce of Brazil and Chi-

The buyers offered \$140m in expected to hold 5 per cent. cash, plus \$12.1m in foreign

debt certificates, which trade at half their face value. They are to spend a further \$12.6m to comply with Argentina's rigid labour laws which

force them to sack and re-hire Aceros Parana's 5,800 employees. Furthermore, the buyers must take on \$250m in financial and contractual liabilities. Aceros Parana suffered large losses in 1991, when sales of about \$500m were outstripped by losses of \$570m. The buyers expect it to move into the black in 1995 with a \$37m

Techint - which is injecting \$50m into the venture - is likely to own 30 per cent of the new group, while Usiminas is

volatile metal markets

A WEAKER Canadian dollar

recovery in its businesses was continuing only at a very slow pace. Zinc prices, which con-tributed substantially to higher metals earnings in the third quarter, have moved down sharply in recent weeks. Net earnings were C\$36m,

newsprint and most other types of paper remain below levels a year ago.

All these securities have been sold, this announcement appears as a matter of record only.

WESTERN DEEP LEVELS LIMITED (Registration No. 57/02349/06)

(incorporated in the Republic of South Africa)

Closing of Registers

For the purpose of Interest. Payment No. 25 on the 12 pe cent unsecured debentures 1986/1993 issued by WDL, in respect of the period I July to 31 December 1992, the register of debenture holders will be closed from 14

1992, both days inclusive. By order of the board Anglo American Corporation of South Africa Limited

November so 28 November

per A J S Sebba, Divisional Secretary London Office: 40 Holborn Vinduct,

London ECIP IAI

30 October 1992 [3][][] U.S. \$100,000,000 Allied Irish Banks Plc

Perpetual Floating Rate Note: accordance with the provisions in accordance with the provisions of the Notes, notice is hereby given, that in the manner hands from October 30, 1992 to January 29, 1993 the Notes will carry an interest payable on the relevant Interest payment date January 29, 1993 against Coupon No. 30 will be U.S. \$104.27 and U.S. \$2,806.77 respectively for Notes in denominations of U.S. 310,000 and U.S. \$250,000. The amof U.S. \$104.27 will be payable per U.S. of U.S. \$104.27 will be payable per U.S. \$10,000 principal amount of

legistered Notes. Q

Credit du Nord

Floating Rate Notes due 1997 For the period from October 30, 1922 to Jamuszy 22, 1933 the Notes will carry an interest rate of 58% per annum with an interest amount of US \$132.71 per US \$10,000 Note. The relevant interest payment date will be lanuary 29, 1993.

Agent Senic que Paribas Laxemb Société Anonyme

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COMMENT TRAVELS THE WORLD

C\$2bn, and interest charges fell By Bernard Simon in Toronto to C\$85m from C\$105m.

and lower costs helped Noranda, the Toronto-based resources group, overcome volatile commodity markets in the third quarter. The company cautioned that

nues climbed to C\$2.18bn from

(US\$21m) or six cents a share, compared with a C\$57m loss a year earlier, equivalent to a loss of 39 cents a share. Reve-

Cash flow from operations almost tripled in the third

quarter to C\$284m, but long-term debt climbed to C\$4.8bn on Sept 30 from C\$4.5hn a year earlier. Earnings from mining and metals rose to C\$48m from C\$7m, largely due to a more

healthier zinc market and productivity improvements. Forestry earnings were C\$8m, compared with a C\$20m loss. While demand for lumber, panelboard and paperboard has strengthened, prices for pulp,

favourable currency, the



Kansai International Airport Company, Ltd.

U.S.\$200,000,000 64 per cent. Guaranteed Bonds due 1999 unconditionally and irrevocably guaranteed as to payment of principal and interest by

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Issue Price 99.80 per cent.

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Notice is hereby given pursuant to Con-dition I I of the Terms and Conditions of the Warranta that, for rectification of incorrect citation references in the astrument dated ist Novem relating to the above-captioned issue, a Supplemental Insurament was executed on 29th October, 1992 by the Company.

Citizen Watch Co., Ltd. By: Sakura Trant Interneti Limitest as Principal Paying Agent 30th October, 1992

YOUR DAILY **BUSINESS BRIEFING** IN 160 COUNTRIES AROUND THE WORLD

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180

Repackaged Assets Limited F.E.R.A.R.I. I Floating Euro-dollar Repackaged Assets of the Republic of Italy due 1998 For the period from October 30, 1992 to January 29, 1993 the Notes will carry an interest rate of 3%% per annum with an interest amount of US \$900.62 per

US \$204,000,000

Republic of Italy Euro

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The relevant interest payment date will

(Cayman) Limited U.S. \$200,000,000 Subordinated Floating Rate Notes due 2001 Guaranteed on a subordinated basis by

The Daiws Bank, Limited John October, 1992 91 days nterest Rate 3,1625% person

The Daiws Bank, Limited

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Daiwa International Finance

SHARPLY LOWER metal

duction rose from 21,2m lbs to 22.8m lbs and deliveries were up from 18.2m lbs to 19.2m lbs.

• Cut its components costs.

buy components from what-

world can combine good qual-

ity with the cheapest

Demands for price cuts of 20

per cent or more from some US

suppliers have stirred up

strong opposition, while GM's

own vast network of parts sub-

sidiaries fears it will lose busi-

Sell off non-essential compo-

nents businesses. Mr Smith is

expected to announce GM is

willing to dispose of some large

and reduce the company's ver-

· Quickly cut the size of the

workforce. The company has

white collar job cuts, which

should be completed by the

It is also believed to be neg

which would offer blue-collar

workers special financial

incentives to leave the com-

cessions: any worker it lays off

continues to receive virtual

full pay out of a special \$4bn

union a strong incentive to

support the early retirement

scheme), but the UAW will

doubtless want the package

US car market share

prices.

ness and jobs.

tical integration.

and of 1993.

John Smale: led the

Smale poised to head new line-up

"SOMEONE once defined General Motors as a 'mid-western car company', an image that strikes at the heart of the parochialism that has plagued the company since at least the late 1950s." So wrote Wall Street analyst

Maryann Keller in a perceptive 1989 book on GM's woes. The company is so vast, and its insular, bureaucratic cul-ture so entrenched, that some analysts question whether any executives from within can achieve radical change. On the other hand, fresh talent from outside would spend precious time groping to understand the complexity of the beast.

The new management line-up expected to be announced after Monday's board meeting goes some way to resolving this dilemma: the two men most likely to occupy the top jobs have long experience of GM, yet each is, in his own way, an outsider.

Mr John Smale, 65, the nonexecutive director who has led GM's boardroom revolt, is expected to become chairman, at least on an interim bears. A 10-year veteran of the GM board, Mr Smale was chair-

man in the 1980s of Procter Gamble, the consumer products group, which he was credited with shaking up.
A tough, no-nonsense executive, he led P & G on an acquisitions drive, pushed it into international markets and restructured its systems. One

something GM has lacked - is marketing flair. Potential weaknesses include a low-key style when the GM chairman needs to be

of his greatest strengths -

proclaiming revolution. Mr Jack Smith, 54, currently GM president, is expected to be named chief executive. An unassuming man, he has a reputation for decisiveness and

He made his name in Europe in the 1980s when he turned around GM's less-making operations there. Much of what he learnt there is being applied to the US, including setting up his own tiny headquarters staff away from the GM bureaucracy in central

Another executive who may emerge in a more powerful role from any reshuffle is Mr William Hoglund, 58, who was moved up to the post of chief financial officer in April's boardroom coup.

Popular with middle managers, he has been trying to break up the centralised financial staff and spread its members to operating divisions. He has a reputation as a maverick and said this year that motor industry executives

GM fails to turn round the source of all its problems - its Mao Tse Tung, that great exponent of the core North American automoart, is not a dinner party. It

industrial company.

The tall, booming voiced but

kindly Mr Stempel stood

accused of failing to move

quickly and toughly enough to

implement a 10-month-old revo-

lution designed to save the

company from financial crisis.

He agonised over plant clo-sures. "The message," said one

analyst, "is that nice guys don't win."

However, the main message

behind the most dramatic US

boardroom upheaval in many

years is the sheer gravity of the outlook facing GM - a

case study in industrial decline

stemming from decades of

insular, bureaucratic compla-

GM is the world's largest

industrial corporation with the

biggest turnover, \$123bn in

1991, the biggest workforce,

756,300 last year - and in 1991

the biggest loss ever recorded

by a US corporation at \$4.5bn.

sixth of world vehicle produc-

tion, while its turnover rivals

the gross domestic product of a

try such as Austria. Last year

with US losses of \$7bn and a

US vehicles sales volume of 4.3m, it lost \$1,631 on every

The group, which has only made a profit in one quarter since Mr Stempel became

chairman, is bleeding red ink. It yesterday reported a third

quarter net loss of \$753m.

bringing its losses for the first

nine months of 1992 to \$971m.

Nor is there any likelihood of a

return to the black in the near

The outlook is sufficiently

bleak for some analysts to be

raising the spectre of GM even-

tually filing under Chapter 11 of the US bankruptcy code.

That is hardly imminent, but it

could become possible two to

three years down the road if

future.

vehicle sold in the US.

um-sized industrial coun-

It still accounts for nearly a

tive busines

For the red ink here is overcannot be advanced softly, whelming the profitability not gradually, carefully, consideronly of GM's international car Mr Robert Stempel, chairoperations, but also of its three man of General Motors. huge non-automotive subsidiaries - General Motors Acceplearned this to his cost this tance Corporation (GMAC), its week as pressure from fellow directors forced him to resign finance arm, GM Hughes Elecafter only 27 months at the tronics, the aerospace group, and EDS, the data systems helm of the world's largest

> Over the past two years the North American car operations have lost a staggering \$12bn, including special restructuring charges, and analysts expect it to lose up to \$4bn this year. Cash has been draining from

the business at a disturbing rate and GM has been plugging the gap through additional borrowings and the issuance of some \$4bn of new equity so far this year. The group also has a large unfunded pension liability , which some analysts believe could reach \$12bn, or roughly a quarter of liabilities, by the end of this year. GM's credit ratings remain

reasonably good, but Moody's Investors Service is reviewing \$70bn of its debt and Standard & Poor's, the other big rating agency, says it might lower the company's ratings by mid-1993 unless the financial performance improves. The most immediate danger

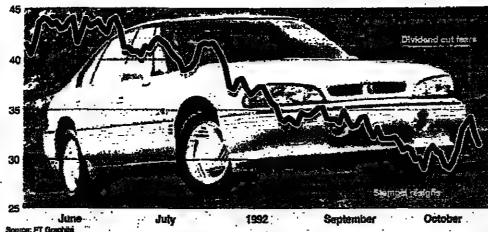
for GM is that the agencies might lower the rating on its commercial paper - low cost short-term money which GMAC relies on heavily. This would raise its borrowing costs significantly.

Boardroom concern over the debt ratings may have been a factor in the timing of Mr Stempel's downfall and the more aggressive revamping programme which now seems

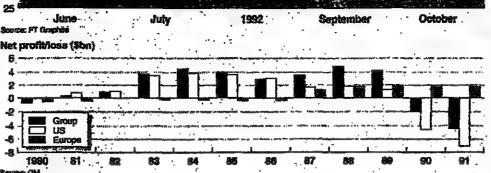
Yet GM's North American car problems are of such long-standing (and were acquiesced to by many of the nonexecutive board members now vielding the axe) that a turnround will not come quickly or

years of the century when Mr Willy Durant, an entrepreneur with a passion for motoring, merged together a group of fledgling car businesses. It was **General Motors**

Share price (\$1



Serious surgery needed to staunch flow of red ink



then forged into an efficient bureaucracy in the 1930s by Mr Alfred P. Sloan, one of the giants of American industry. But it so came to dominate

the US car market, with

Japanese manufacturing plants

lunged, from around 46 per

cent at the start of the decade

to around 35 per cent now, as

its dull, poorly designed,

look-alike cars, with a dubious

quality record, lost ground to the Japanese.

roughly 50 per cent of all sales in the 1950s and 1960s, that complacency set in. Dominated by finance men (ironically, Mr Stempel was the first chairman with an engineering background since the 1950s), it lost touch with the market place and was ill-prepared for the mushrooming of

in the US in the 1980s. In the last decade it became mesmerised by futuristic technologies and the drive to build "the 21st Century corporation". Its investment of tens of billions of dollars obscured the failure to keep abreast of the basics of successful car-making. GM's share of the car market

GM was created in the early

However, the company failed to slim down, shielded from the financial implications of its crumbling market by booming IIS demand and its sheer size. So when recession hit in 1990 it found itself saddled with hugely uneconomic factories

and bloated bureaucracles. Mr Stempel, after several early rounds of cutting, finally bit the bullet hard last Decemher when he announced plans for the closure of 21 plants and the loss of 74,000 jobs - 20,000 white collar and 54,000 blue collar - by the mid-1990s.

B ut non-executives on the board, concerned that the revolution was not moving fast enough, staged a mini-coup in April: Mr Stempel was replaced as chairman of the board's executive committee by an outside director, Mr John Smale, while the chairman's right-hand man, Mr Lloyd Reuss, the head of north America, was replaced by Mr John Smith, formerly head of international operations.

Under Mr Smith, who won his spurs turning around GM

Europe in the 1980s, the pace of change has speeded up, but the management has faced increasing opposition, most notably from the United Auto Workers' union, which staged two strikes at local parts plants in the early autumn.

local grievances, but the so-called "Apache raids" were widely seen as warning shots to GM over job cuts. The board evidently felt Mr Stempel did not respond to the union threats sufficiently robustly.

crucial tasks include:

Close assembly and parts

amnounced plans to speed up by a year its planned 20,000 tiating a deal with the UAW

pany early. This could mean a considerable charge against earnings but could also reduce These were ostensibly over the potential conflict with the UAW over job losses. Negotiate a new labour pact with the UAW, The current three-year deal, due to expire a year from now, contains remarkably generous GM con-

The position of chairman is expected to be filled, at least on an interim basis, by Mr Smale, a tough manager who revitalised the bureaucratic Procter & Gamble in the 1980s. while Mr Smith is likely to take on Mr Stempel's chief executive mantle. Their most

plants and use the remaining ones more efficiently. So far GM has only announced the names of 14 of the 21 plants scheduled for closure. More are expected before the end of the

company fund. Given the weakness of the car market, there are doubts whether the fund will last till next autumn (which gives the

> renewed in 1993. GM will want to negotiate cuts in its healthcare provisions, which have long given the company the nickname "Generous Motors" It recently announced plans to

> > Per cent

Others ~7.1

Mazda - 2.1

Nisean - 5.8

Tovota - 6.6

Honda - 4:6

Others - 7.8

Mazda - 2.7 :::

C.t - WV

W-26

● Conserve cash. Directors make white-collar workers pick up a larger share of their may consider cutting the dividend at next Monday's board health costs.

• Rationalise lts engineering and manufacturing organisations. Last week Mr Smith One of the most dramatic announced plans to cut from changes instituted by Mr six to four the number of GM Smith has been the creation of car engineering and manufacthe post of worldwide parts turing divisions in north Amerpurchasing chief. The aim is to ica, with the loss of some use GM's scale economies to white-collar 10.000 ever suppliers around the

The idea is to simplify the GM product range, standardise parts not visible to the customer, and eliminate the rivalry between design, engineering and manufacturing operations.

The ultimate goal is to cut the number of platforms - the chassis to which different styles of passenger compartment are mated - from nearly 20 to just seven.

↑ here is enough ammunislices of its parts operations tion here for any num-ber of UAW "Apache raid" strikes over the coming months, or a full-blown unionmanagement confrontation next year.

However, over the past few weeks union leaders appear to have been adopting a more conciliatory tone and the ousting of Mr Stempel sends a powerful message of management determination.

Even if it cuts costs success fully. GM will still face the huge challenge of maintaining its market share, which depends heavily on deeply discounted sales to fleet buyers, such as car rental companies, and conservative, ageing individuals who are gradually

dying off. It has some hits, such as the Saturn, a compact car built by a separate company which imitates the best Japanese practices, but is weak in buoyant sectors such as sports utility vehicles, mini-vans and midsized saloous.

The turnround of its operations in Europe (where the market is weakening) shows what GM can do, yet the US is a far larger and more complicated operation, and time is very short. Mr Smith's Long March could become very

Martin Dickson

General Motors - 44.2

Chrysler - 10.0

Chrysler - 8.6

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·特殊事件

European operations offer a beacon of hope

darkest hour it is the corporation's European operations that offer a beacon of hope.

GM Europe is the proof that the world's largest industrial corporation can successfully transform a chronic loss-maker into a record profit earner. After seven years in which it

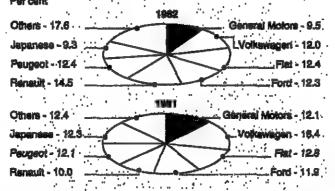
\$2.2bn and made a tiny net profit in only one year, 1982, pever looked back since.

ers in Europe. It raised the net profits of its core Opel/Vauxhall car and

car in Europe.

Martin Dickson been achieved, while the profits of many its competitors in period for its recovery with

WHEN GM looks for light in its West European car market share



Ironically, Mr Robert Stemof the European business.

tion was still deep in loss, but GM laid the foundations in this

the Opel Corsa/Vauxhall Nova,

It was Mr Smith who half years from early 1986.

cars, such as the Opel/

Vauxhall Calibra coupé. Some of the key senior executives from the successful European management team market marque in Europe. have since risen quickly through GM's turmoil elsewhere in the world, most notably Mr Ignacio Lopez de Arriortus, whom Mr Smith promoted last April to head GM world-

Rivals have drawn on GM Europe too in the search for management talent, most notably Chrysler which earlier this year poached Mr Robert Eaton, GM Europe president for the past four years, to succeed the legendary Mr Lee Jacocca as Chrysler chairman.

From a market share of only 8.2 per cent in 1981 GM is capturing more than 12 per cent of west European new car sales. In a decade it has moved from a poor last place among the big six volume car makers to number two behind the Volkswagen group of Germany, having pushed ahead of Fiat of Italy in the first nine months this year.

It has taken control of Saab Automobile in Sweden, in an

assembly plant in Hungary, a

moves into reverse. It is a formidable challenge with GM planning to increase its capacity in Europe by 25 per cent from 1990 to 1995, largely through three-shift operations and increased pro-

the new plants in east Europe. mercial vehicles.

Parts making units face a tough test

to slash its US costs will come in the group's components manufacturing subsidiaries.

have a captive market which reduces the pressures to improve efficiency. Second. many employees at the in-house components companies belong to the United Auto Workers' union and thus can command higher wages than workers for outside contractors. Third, GM's dependence on in-house businesses makes it vulnerable to strikes.

This was demonstrated in late August when a strike at a stamping plant in Lordstown, Ohio, quickly idled 10 assembly

While seeking internal

GM officials have long argued the group should shift components purchasing more to outside suppliers, but this has been fiercely resisted by

regime could thus lead to a flerce tustle. The GM automotive components group is expected to have sales this year of \$24bn, some 80 per cent of it with GM and the rest with outside customers. It employs 195,000 people worldwide and operates 195 manufacturing plants in 14 countries.

GM's new global parts purchasing chief, Mr Ignacio Lopez de Arriortua, has stirred fears of job losses in the components companies by threatening to buy only from the world's most efficient, low-cost, high-quality manufacturers.

improvements, GM may be preparing to sell off some major components operations. It has made a start, putting its bearings business up for sale.

take leading roles in their sectors GM'S VEHICLE operations

1991

Trio of offshoots

largest American businesses in its sector. Electronic Data Systems (EDS), based in Dallas, Texas, is one of the world's leading computer services companies and was acquired by GM in 1984 from its founder, Mr Ross

overshadow its three huge non-

automotive subsidiaries, yet

each of the trio is one of the

Mr Perot joined the GM board with the aim of introduc-ing entrepreneurial flair to the company but quit in 1986 after repeated disputes with the

Even without him, EDS has gone from strength to strength. Some of its work involves systems integration - designing computer networks for corporate customers. But it also runs entire data processing departments for companies in return for a fee - so-called 'outsourcing" - and is benefitting from a strong corporate

trend in this direction. EDS handles most of GM's computer operations, but its non-GM revenues are larger than those in-house and are forecast to reach 66 per cent of the total in 1993, compared with just 29 per cent in 1985. That shift has been helped

by acquisitions, including the British group SD-Scicon. It made net profits of \$547m last year on revenues of \$7.1bn and this week reported income of \$457m for the first nine months of 1992, up from \$407m.

GM Hughes Electronics has had a more chequered performance since Hughes Aircraft was bought in an auction by GM for \$5.2bn six years ago. GM then merged Hughes with its Delco Electronics business, a leader in automotive elec-Martin Dickson tronics. The idea was for GM to diversify its revenues while

technology areas.

Rivals Chrysler and Ford both joined the trend but rapidly sold off their aerospace operations when recession

between the two businesses has not been particularly exciting. Examples include "head up" instrument displays in some new car models and involvement by Hughes in the development of battery-powered cars.

For another, Hughes has suffered from the sharp decline in the US defence budget and its earnings have moved errati-cally. Earlier this year GM had to take a \$749m after-tax writeoff to cover a restructuring of the subsidiary, including the elimination of 9,000 jobs. Last year it made \$435m, down from \$577m in 1990.

Martin Dickson

GM Europe finally climbed back into profit in 1987 and has

ran up total net losses of

In the five years from 1987 to 1991 it has racked up total net profits of \$8.5bn. Last year it was clearly the most profitable of the big six volume car mak-

light commercial vehicle operations to a record \$1.96bn, despite the launch costs for its new generation Astra small family car, GM's best-selling Admittedly, the return to

profit in Europe has occurred during years in which west European new car sales have also risen to record levels, but GM has still clearly out-performed its European rivals

Its record profits have also

Europe have been aliding, and its arch rival, Ford of Europe, has seen peak profits of \$1.6bn in 1988 melt away to a record loss last year of \$961m.

pel the man forced out of the GM chairmanship this week. and Mr Jack Smith, GM president since April's boardroom coup, were both instrumental in the gradual transformation Mr Stempel led GM's European car operations from 1980

to 1982 as chairman of Adam Opel, the group's German subsidiary. The European operaheavy investment in its first range of small cars in Europe, including the building of an assembly plant in Spain.

brought GM Europe into profit, however, and left an indelible mark on the operations in a period of less than two-and-a-He is credited with driving

down costs, transforming GM Europe components purchasing with global sourcing, introducing innovative labour reforms and streamlining the product development process, while also pushing forward programmes for vital image

wide purchasing.
A vital ingredient in Opel/

Vauxhall's success has been the development of a highly competitive product range, and Mr Wayne Cherry, GM Europe's head of design for much of the past decade, has also been promoted back to the US as design vice-president.

attempt to add a second, up-GM Europe has also expanded aggressively into east Europe. This year it has opened an engine and small

new car assembly plant in eastern Germany and is negotia-ting a deal with FSO in Poland. The task facing Mr Louis Hughes, the 43-year-old president of GM Europe, is to hold on to the impressive gains of the past decade, as the west European new car market

ductivity at existing operations, but also through

With a new management team he must seek to ensure the financial mayhem in Detroit does not bite too deeply into his plans for Europe, where new product programmes are needed for areas such as mini cars, multi-purpose vehicles and light com-

Kevin Done

ONE OF the most crucial tests
- and biggest potential labour
flashpoints - in GM's efforts

GM is the most vertically integrated car assembler in the US, getting some 70 per cent of parts from its own subsid-This has several drawbacks. First, GM's parts operations

GM's new cost-cutting

taking advantage of Hughes expertise in systems integration, optics and other high

loomed. Many analysts believe GM should have done the same, or never bought Hughes in the first place. First, technical transfer

General Motors Acceptance Corporation was founded in the early days of GM to finance car purchases and has grown into the largest non-bank finance company in the US with assets of around \$100bn offering financial and insurance services to car dealers and buyers, as well as mortgage banking, marine financ-ing and investment services.

It reported net income last year of \$1,37bn and made \$942m in the first nine months of this year, up from \$936m. It borrows heavily in the short-term commercial paper market and would suffer seriously from a down-grading of GM's credit rating.

should be as creative as rock-

THE Asia Pacific new vehicle market has enjoyed the fastest growth rate of any region during the past 15 years, but General Motors remains a rela-

tively small participant.
Its regional strategy remains fragmentary with its main presence revolving around a 37.4 per cent shareholding in Isuzu, one of the smaller Japanese vehicle makers. Isuzu is mainly a producer of commercial vehicles and four-wheel drive leisure utility vehicles. while its car operations lack the scale of its competitors. Isuzu is providing significant

product and technology sup-

port for GM's light commercial

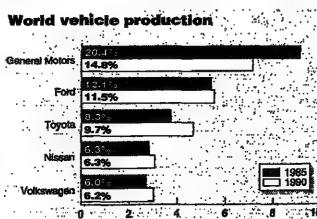
vehicle and four-wheel drive

leisure utility vehicle ranges in

global markets, but it has also

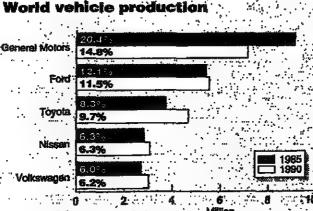
confronted GM with serious problems in the face of continuing losses. GM also holds a 3.5 per cent stake in Suzuki. Elsewhere in Asia one of GM's main targets for involvement in the rapid growth of the region was in South Korea, where it has held a 50 per cent stake in Daewoo Motor. GM had hoped to develop the ven-

Asia Pacific off to slow start



production base in Asia. It provided technology in the shape of the Opel Kadett which has been produced in South Korea

and sold in the US. ted to be signed soon, under which the Daewoo group will ture as an important low-cost take over GM's 50 per cent



But the venture has been dogged by problems and by the divergent ambitions of the two shareholders, GM and the Daewoo group. The conflicts have led this year to divorce and a final agreement is expec-

holding for around \$170m. GM appears to be looking

belatedly at the prospects for growth in China, where It formed a joint venture early this year for the production of light commercial vehicles. It has been more successful in Taiwan, where it sold nearly 15,000 vehicles last year and plans to begin assembling Opel

Kevin Done

Taking a look in the

mirror "This reindustrialisation

"We have been able over recent years to transform GM into a 21st Century corporation so that we can be expected to grow even stronger and more profitable in the years ahead." - 1987 Annual

to become the low-cost domestic ntilisation rate to 100 per cent by 1992." - 1988 Annual Report.

rear-view

programme - the replac-ing of obsolete plants and at with state-of-the-art facilities and the retraining of workers - is, in its scope and complexity, without parallel in the history of American industry.

"Nearly a decade ago GM began the most massive programme of facilities modernisation and rebeilding ever undertaken by any corporation . . . A current goal is producer and increase the corporation's north American factory

INTERNATIONAL COMPANIES AND CAPITAL MARKETS

registers rise in sales and income

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By Jose Galang in Manila

SAN MIGUEL Corporation, the Philippines' largest industrial enterprise, yesterday reported consolidated net profits of 2.16bn pesos (\$98.1m), on net sales of 42.4bn pesos, for the first nine months of the year. Net income rose 6 per cent from the comparable period last year, while sales grew by

10 per cent. The increase in net profit was faster than the 3 per cent recorded in the first six months. The company said third-quarter profits were up 17 ner cent from the year before due to streamlining measures in operations, "more effective control" of costs, and "higher efficiencies" from the group's expansion and modernisation programme.

As well as beer production San Miguel produces and markets various beverages, food and dairy products and has a newly established subsidiary in property development. Volume sales of beer, still

the group's flagship product, and of "many other products" declined in the third quarter ness of the economy".

Toyo buys ICI inks business

TOYO of Japan has bought ICI's France-based printing inks business, Francolor Pig-ments, writes Daniel Green. The size of the deal has not been revealed, but the turnover of the company is £30m (\$45m) a year.

Toyo is among the biggest seven ink makers in the world, with half the Japanese offset printing ink market.

The move leaves ICI with no portfolio and strengthens the presence of Japanese manufacturers in western Europe.

The unit has 200 employees and was part of ICT's giant Francolor subsidiary, a French

San Miguel Royal Foods reveals fresh President of Stockholm regains details of Del Monte deal

By Philip Gawith

ROYAL Foods, the South African foods group, has published further information about its planned £360m (\$565.2m) acquisition of Del Monte Foods International (DMFI), the canned fruit and juices company, following criticism in the South African media about poor disclosure. The funding requirement of about R2.4bn (\$827m) will be raised by the issue of new shares in Royal Foods (Royfood), in its parent Royal Corp and in its ultimate holding

company Royal Group Holding

Royhold. These are the Imerman Control Consortium (ICC). which has committed a minimum of R30m, Anglo American Corporation, which has committed R400m and institutional shareholders.

ICC, which is the family vehicle for Mr Vivian Imerman, executive chairman of Royal Corp and driving force behind the acquisition, and Anglo have agreed they will each hold 30 per cent of Royhold - ICC previously held 77

• Royal Foodshas reported a Royhold and Royal Corp

cents respectively.

Although some local ana lysts believe the £360m price to be steep, local institutions are expected to support the share placing because, with assets and earnings in hard currencies, DMFI offers a much sought after rand hedge ele-ment to South African inves-

58 per cent rise in earnings per share for the 12 months to end-August. Barnings rose to 36.2 cents from 22.9 cents in the 18 months to end-August 1991. Barnings for the six months to end-August 1992 were 32 per cent higher than for the same

higher from 69.8 to 70.4.

ANA tumbles to Y17bn in first half

shares are being placed at 950

cents per share and Royfood at

925 cents. Their last traded

By Robert Thomson

ALL Nippon Airways (ANA), the Japanese airline, reported a 39 per cent fall in pre-tax profits to Y17.35bn (\$141.6m) for the first half to end-September, as total passenger volume rose, but the load factor fell on domestic routes.

panies generally to cut transportation expenses led to a fall in the domestic load factor Sales for the half year rose 24 per cent to Y424.9bn, with from 75.0 to 70.2, while the international load factor edged

The new shares will be price prior to the announce-

ing international routes rising ANA has tapped its cash 16.6 per cent, while the volume reserves to fund expansion, as the country's securities maron domestic routes was 1.5 per cent higher.
The slowing of the Japanese kets are still frail and manag-ers reluctant to lift borrowings. economy and attempts by com-For the full year, ANA expects profit margins to remain under pressure, and sees a pre-tax profit of Y17.5bn, down 22 per cent, and an after-tax profit of Y3bn, down 60.5 per cent.

Shiseido suffers on fall in consumer spending

By Charles Leadbeater in Tokyo

THE rising cost of collecting unsold goods from retailers was partly responsible for Shiseldo, the leading Japanese manufacturer of tolletries and cosmetics reporting a 7.7 per cent drop in pre-tax profits for

the half year. Shiseido's pre-tax profits for the six months to the end of September fell to Y15.43bn (\$126.12m) from Y16.72bn a year earlier, on a 4.9 per cent increase in sales to Y201bm.

The company is maintaining its interim dividend at Y5.5 a share. Net profits fell by 7.2 per cent to Y7,602, with earnings per share down to Y19 from Y26.30 in the first half of the

The fall in profits reflects the downturn in consumer spending which has spread through the economy over the past year. Shiseldo spent Y2bn (\$16.3m) to collect stocks of unsold items from retailers' shelves. The collection of this stock which was repriced following the abolishment of the commodity tax in 1989 was originally planned for the second half of the year.

Shiseldo is forecasting a slight rise in full-year pre-tax profits to Y32.5bn, up 0.8 per cent from 1991 on sales of Y406bn, up 4.4 per cent.

NSK profits tumble 64% on strong yen

NSK, the leading Japanese ball bearing maker, yesterday unveiled a 644 per cent fall in unconsolidated pre-tax profits to Y2.81bn (\$23m) for the first half to September, AP-DJ reports from Tokyo. Profits were hit by the yen's strength. Sales slipped 3.9 per cent to Y176.7bm. Net profits fell 65.1 per cent to Y1.84bn, or Y2.95 a share, from Y4.71bn, or Y8.45 a share. The interim dividend is being maintained at Y4.

A broukdown of sales showed that bearings accounted for 59.0 per cent, Car parts sales increased 5.6 per cent to Y61.78bn while other goods made up 6.6 per cent.

Ito-Yokado resigns over scandal

By Emilio Terazone in Tokyo

MR MASATOSHI Ito, president of Ito-Yokado, the leading Japanese supermarket retailer which controls Southland of the US, resigned yesterday in an attempt to end a widening scandal involving filegal cash payments to gangsters. Ito-Yokado, hailed as a fast-

growing retailer which rewarded investors with high dividend payout ratios, had previously denied links with gangster, but Mr Ito, the group's founder, yesterday announced his resignation.

accepting responsibility.
Ito-Yokado has looked for international expansion, and took a controlling stake in Southland, the Dallas-based convenience store chain.

The resignation follows the arrest of three company officials last week for breaking the commercial code by allegedly paying more than Y20m (\$163,000) to gangsters to ensure order at the company's annual shareholders' meeting last May. At the press conference, Mr Ito denied reports alleging payments were made through a bank account

belonging to his wife. In Japan, disrupting shareholders' meetings is seen by gangsters as an easy source of income with some companies paying them off in advance. The resignation has also

caused emburrassment for the Tokyo Stock Exchange, which last month made an award to Ito-Yokado for increasing pay-outs to individual investors. The company has raised its dividend for the past 18 con-secutive years. Yesterday the exchange said it would not retract its decision, but added the company would not be eligible for the award next year. His successor is Mr Toshi-fumi Suzuki, the 59-year-old vice-president and president of Seven-Eleven Japan, the con-venience store chain affiliated with Ito-Yokado. Mr Ito will leave his posts as chairman at Seven-Rieven and Denny's

securities business from foreign centres

132.7m, 140.4m and 125.8m

shares in consecutive quarters,

ahead of London's 124.9m,

Ericsson, the telecommunica-

tions group which in every

quarter of last year traded

fewer shares in Stockholm

than in London, has seen the position reversed this year. But

it is an exception among Swe-

den's leading companies:

Astra, the pharmaceuticals

group and SKF, the roller bear-

ing group, still trade more in London than in Stockholm. Mr Leif Vindevaag, head of

research at the Stockholm

Stock Exchange, believes there has been little erosion in Lon-

don's competitive position when it comes to trading in

leading international compa-

nles. But for a second tier of less actively traded groups, he

believes there has been a flow

back to Stockholm now the

price differential between the

two markets has disappeared.

Quantifying how much busi-ness Stockholm has regained is

difficult due to other factors

such as fereign net buying of

Swedish shares and increased activity by domestic players following this year's reduction

in capital gains tax. Stockholm

can expect to enhance its posi-

tion vis-à-vis London in stocks

where it clearly has greater

liquidity. But a strong reversal

of the relative positions may

require more than that

118.8m and 112.4m.

NEARLY a year after Sweden abolished turnover tax on share transactions, it is clear Stockholm has increased its trading volume and raised its share of trade in Swedish securities. What is less clear is whether it has won much business back from foreign centres where Swedish shares are traded, notably London.

Mr Bjorn Karlin, chief executive of the Swedish Association for Share Promotion, said: "We are not losing any more business to London, but I am not sure that we have regained very much either." Swedish turnover tax was

abolished on December 1 1991.

It had stood at 2 per cent for

most of the late 1980s - allowing London to capture a signifi-cant portion of Swedish business following Big Bang - and was phased out in two steps over the course of last year. Coincidentally, the fourth quarter of 1991 was a dismal trading period on the Stockbolm bourse. Volume for 18 leading stocks reached 98.1m shares in Stockholm or 92.3 per cent of London's 106.3m shares for the same companies.

In the first three quarters of

this year, however, Stockholm's position has improved substantially. Volumes for the same 18 stocks bave reached Swiss National Bank to

ease syndicate rules

By lan Rodger in Zurich

THE Swiss National Bank will continue to require lead managers of Swiss franc bond syndicates to have a local domicile after the planned creation next year of the European Economic Area (ERA).

Mr Hans Meyer, a director of the Swiss central bank, said the country would be obliged to liberalise its syndicate rules next year if the Swiss people ratified the REA treaty in a

referendum on December 6. However, the bank had learned that many other European countries were not about to liberalise completely their syndicate rules, and so Switzerland would not either. Currently all members of a

Swiss bond syndicate are required to have a Swiss domi-Mr Meyer said in future all members other than the lead

manager could be based in

IHI hit by decline in domestic spending

By Robert Thomson in Tokyo

ISHIKAWAJIMA-Harima Heavy Industries (IHI), the Japanese shipbuilder and heavy machinery maker, blamed a decline in domestic capital spending for an 8.1 per cent fall to Y11.2bn (\$91.4m) in pre-tax profits for the first

Sales for the half to end-September were down 0.7 per cent to Y371.7bn, although sales of heavy machinery for industry fell 45 per cent following slower demand from car and paper makers, which are suf-fering from excess production

The company said the appre ciation of the yen recently hurt export earnings, although the shipbuilding business, in recession until two years ago, reported a 25.8 per cent rise in sales. Japanese shipbuilders generally have full order books for the next two years, and are reluctant to increase price competition that would erode their healthy margins.

IHI said an expected fall in domestic capital spending during the next few months had forced it to cut previous fore-casts for the full year to end-March. IHI had expected a pretax profit of Y27bn, now revised to Y25bn, but higher than last year's Y21.4bn. Sales are expected to full to Y800bn from Y811.5bn.

Auditor qualifies Adsteam accounts

THE auditor of The Adelpide Steamship Co (Adsteam), the Australian investment group, has qualified the group's accounts for the year to June 30 and those of other group

companies, Reuter reports.
"Without the financial support of its bankers, the company and its wholly owned entities will be unable to continue as going concerns," Mr Peter Kirk, Deloitte Ross Toh-

CITICORPO

U.S.\$350,000,000

U.S. \$500,000,000

U.S. \$500,000,000 Subordinated Floating Rate Notes Due January 30, 1968
Notice is hereby given that the Rate of Interest has been fixed at 5% and that the Interest populate on the relevant Interest Payment Date November 30, 7992 against Coupon No. 82 in respect of US\$10,000 nominal of the Notes will be US\$43.06.



£82,500,000 7 3/4 per cent. Convertible Bonds 2007

Notice is hereby given to the holders of 7 34 per cent. convertible bonds 2007 issued by NFC plc that from 27 October 1992 the Registrar in respect of the bonds is Lloyds Bank Plc, of 71 Lombard Street, London EC3P 3BS. Communications relating to the bonds should be sent to Lloyds Bank Plc, Registrar's Department, The Causeway, Worthing, West Sussex BN99 6DA

October 1992

Subordinated Floating Rate Notes Due November 27, 2035 Notice is hereby given that the Rate of Interest has been fixed at 5% in respect of the Original Notes and 5.0875% in respect of the Enhancement Notes, and that the interest payable on the relevant Interest Payment Date November 30, 1992 against Coupon No. 84 in respect of US\$10,000 nominal of the Notes will be US\$43.06 in respect of the Original Notes and US\$43.81 in respect of the Enhancement Notes.

Subordinated Floating Rate Notes Due October 25, 2005
Notice is hereby given that the Rate of Interest has been fixed at
5% and that the interest payable on the relevant Interest
Payment Date November 30, 1992 against Coupon No. 85 in respect
of US\$10,000 nominal of the Notes will be US\$43.06.

October 30, 1992 By: Citibank, NA. (Issuer Services), Agent Bank CITIBANCO



Woodside Financial Services Ltd. (Incorporated in the State of Victoria)

Guaranteed Floating Rate Notes due July 1997 Unconditionally Guaranteed by

Australian Industry Development Corporation In accordance with the terms and conditions of the Notes, notice is hereby given, that for the interest Period from October 30, 1992 to January 29, 1993 the Notes will carry an interest Rate of 55% per annum. The amount payable on January 29, 1993 will be U.S. \$3,317.71 and U.S. \$132.71 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000.

THE SAYBOLT GROUP

has been sold to

SAYBOLT INTERNATIONAL B.V.

The undersigned acted as advisors

to the selling stockholders

NORTH AMERICAN CAPITAL CORP.

By: The Chase Manhattan Bank, N.A. London, Agent Bank October 30, 1992

ABN AMRO Bank



ECU 60,000,000 10.50 % 1984-1993 Subordinated Bonds On October 21, 1992, Bonds for the amount of ECU 28,500,000 have been drawn in the presence of a Notary Public for redemption

Girozentrale und Bank der österreichischen Sparkassen AG

The Bonds will be redeemable, coupon due December 7, 1993 at-The drawn Bonds are those, not yet previously red

cluded in the following ranges: 00001 to 24616 mcl. 54617 to 60000 incl. Amount purchased by the issuer in the marker. ECU 1,500,000 Amount outstanding: ECU 30,000,000

Luxembourg, October 30, 1992



Wells Fargo & Company

US\$200,000,000 Floating rate subordinated notes due 2000

In accordance with the provisions of the notes, notice is hereby given that for the Interest Period 30 October 1992 to 30 Nocember 1992 the Notes will carry an Interest Rate of 5,25% per annum. Interest payable on the relevant interest payment date 30 November 1992 will amount to US\$45.21 per US\$10,000 note and US\$225.05 per US\$50,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan



Republic of Italy ECU1,000,000,000 Floating rate notes due

Notice is hereby gioen that the notes will bear interest at 9,96875% per annum from 30 October 1992 to 29 January 1993. Interest payable on 29 January 1993 will amount to ECU125.99 per ECU5,000 note and ECU1,259.94 per ECU50,000 note and ECU2,519.88 per ECU100,000

Agent: Morgan Guaranty Trust Company

JPMorgan

This announcement appears as a nutter of record only.

New Issue

October, 1992

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U.S.\$200,000,000

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ending roles r sectors

offshoots

INTERNATIONAL CAPITAL MARKETS

and Patrick Harverson in New York

THE UK government bond market gained three-quarters of a point in volatile trading. with speculation about further interest rate cuts and a change in the funding rule serving to drive up the market.

The gilt market started on a strong note, continuing Wednesday's rally, but early gains were wiped out by profit-

GOVERNMENT BONDS

However, gilt prices later picked up ahead of the Chan-cellor of the Exchequer's Mansion House speech. Dealers said the gilt market hoped that Mr Norman Lamont's speech would contain promises of further cuts in interest changes in the full funding

The 9 per cent gilt due 2008 rose from 10213 at Wednesday's close, to end at 1031, while

THE Bundesbank's decision to leave its key interest rates unchanged, coupled with the release of poor inflation figures, disappointed the German government bond market, and bunds ended lower on the day.

Consumer prices for the western German state of Hesse rose 0.6 per cent in the month to mid-October and were up 4.0 per cent from a year ago. The preliminary western German inflation rate showed a monthon-month increase of 0.4 per cent and a year-on-year rate of 3.8 per cent - higher than expected. The inflation figures killed hopes for an easing in the near term and pushed

ound prices lower. New issuance in the D-Mark sector also helped to depress bund prices yesterday following the formal pricing of the Republic of Finland's DM1bn Eurobond issue. The Liffe bund futures contract opened at 91.59 and reached a high of rates as well as possible 91.66 early on, but then dropped to a low of 91.18.

> ■US Treasury prices were slightly firmer across the board in light trading yesterday morning, with sentiment receiving a mild boost from a

tightening in the election race and some poor jobs figures. After midday the benchmark 30-year government bond was up & at 95%, yielding 7.597 per cent. The two-year note was

also higher, up is at 9912, to carry a yield of 4.267 per cent. Traders reported that with the week's main economic statistics and the two big Treasury auctions out of the way, business was extremely light although there was some retail interest early on. That was probably sparked

by the day's only economic news, which provided some support to buyers. The latest weekly jobless claims figures showed an increase of 8,000 people claiming state unemployment insurance, a slightly bigger rise than expected by market analysts.

Recent jobs numbers have suggested that labour market conditions were gradually improving, but yesterday's jobless claims data cast a cloud over that judgment.

The latest opinion polls from the presidential race also affected the market. They showed that Governor Bill Clinton's lead over President Bush has narrowed into single

BENCHMARK GOVERNMENT BONDS

	Coupon	Date	Price		Yield	week ago	age Month
ALISTRALIA	10.000	10/02	106,4817	-0.035	9.00	8.73	8.95
BELGIUM	. 8.750	08/02	103.8500	-0.120	8.15	8.15	8.62
CANADA 1	6,500	04/02	106.0500	+0.650	7.50	7.91	7.96
DENMARK	9.000	11/00	100.7500	-0.450	6.86	8.90	9.57
FRANCE STAT		03/97 11/02	101.1610 102.1050	-0.198 -0.140	8.15 8.18	8.21 8.25	8.62 8.65
GERMANY	8.000	07/02	104,0450	-0.300	7.40	7.38	7,54
TALY	12.000	05/02	83.2350	+0.436	13.717	14.12	14,14
JAPAN No 11 No 14		08/99	100.6847 105.1440	+0.137	4.68 4.71	4.72 4.78	4.73
HETHER! ANDS	8.250	06/02	104,3900	0.990	7.58	7,59	7.85
SPAIN	10,300	06/02	88.7000	-0.400	12.34	12.26	13,19
UK GELTS	10.000 9.752 9.000	05/02 10/08	110-05 110-22 103-20	-3/32 +4/32 +34/32	7.08 8.14 8.58	7.20 8.33 8.33	8,47 8,43 9,25
US TREASURY	8.375 7.250	08/02 08/22	97-16 95-25	+ 1/32	8.73 7.61	8.77 7.82	1.37 7.35
ECU (French Gov	6.500	03/02	98.0000	-0.190	8.80	8.89	9.37

ng tax at 12.5 per cent payable by non-resi

digits. Although some observers believe it is too late for Mr Bush to catch up, the figures indicate the final result could be much closer than expected. This buoved Treasury investors, who over the past few weeks have been selling government securities on fears

that if Governor Clinton won

the presidency, he would

quickly institute an aggressive

fiscal policy that could push up interest rates, revive inflationary pressures and widen the deficit. Any sign that Mr Bush still has a fighting chance, therefore, was greeted warmly by the market.

■ THE Bank of France cut one of its key money market intervention rates yesterday, but dealers said the move had little

impact on the French govern-

ment bond market.

The central bank lowered the rate on its five-10 day securities repurchase agreements from 13 per cent to 10.5 per cent - the level at which it had been before the recent currency turmoil. Dealers said the move was intended to signal that the French franc was no longer under pressure from speculators. Yields on shortdated bonds ended the day slightly higher, while the long end of the market was unchanged.

■ JAPANESE government bonds continued to raily as short-term money market rates fell to their lowest level in four

The December futures con tract climbed from its opening of 107.41 to a high of 107.55, and closed at 107.50. In the cash market, the yield on the benchmark No 145 moved from 4.73 per cent to close at 4.715 per cent. The yield touched 4.705 per cent, the lowest level for the benchmark since

December 1968. The market took its bullish tone from the easing in

government bonds. The recent volume of supply has taken

some of the steam out of the

The run of issues by multi-

lateral banks continued with

aSFr300m 10-year issue from

inter-American Development

Bank, carrying a coupon of 6%

per cent and priced at

• Den Danske Bank will

make two bond issues on

November 12 and 14, each of

DKr500m, writes Hilary Barnes in Copenhagen. The loans will be tier II capital and they will

replace ordinary subordinated loans, which no longer meet

the Basie definitions for sup-

D-Mark sector, say traders.

Gilts climb on speculation of further interest rate cuts |SEC and regulators deadlocked over capital requirements

By Tracy Corrigan



over versy international capital requirements for securities firms. Conference which has dogged this year's meeting of the International Organisation of Securities Commissions (losco) in London, persisted as the con-

THE contro-

ference drew to a close yester-The gap between the US Securities & Exchange Commission and most other regulators appears wider than ever, following the failure of losco's technical committee to reach agreement on this crucial

Firing a last shot in this week's exchange, Mr Richard Breeden, the SEC chairman, who heads losco's technical committee, described comments by Sir Leon Brittan, vice-president of the European Commission, earlier this week as "Ill-informed".

In a veiled attack on the SEC on Wednesday, Sir Leon had said "no single national regulator ... can expect to impose their system on everyone

Speaking at the end of the conference yesterday, Mr Breeden said: "It is totally inaccurate to characterise [our posttion] as imposing our will on anyone else."

He added: "Politicians need to stay out of it and leave it to the professionals."

LIFFE EQUITY OPTIONS

But Mr Breeden raised the temperature of the debate by describing the capital requirements enshrined in the European Community's capital adequacy directive as "the lowest common denominator". He pointed out, however,

that while there was deadlock

on standards for equities, losco had made considerable progress on standards for the much larger market in debt securi-

Mr Andrew Large, chairman of the UK's Securities and Investments Board (SIB), said losco intends to resume discussions with the Basle Committee on banking supervision, chaired by Mr Gerald Corrigan, on capital requirements for debt, and will continue work on the equities side within the technical committee.

The row over capital requirements obscured some of the other issues raised during the conference, where agreement was reached.

Among the decisions of the conference, Mr Large noted: A resolution on money laundering, recommending measures to combat the practise in the securities industry. A set of principles for the supervision of financial congiomerates.

 A blueprint for effective clearing and settlement systems in emerging markets. Endorsement of the use of international auditing standards, to facilitate orderly cross-border offerings.

· profession .

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- Letter (1)

10.00

- 1

Work continues in several other areas, such as international accounting standards and transparency.
Two committee chairmen

were elected during the conference. Mr Jean Saint-Geours. who heads France's Commission des Opérations de Bourse. will head the technical committee, in place of Mr Breeden, and Mr Martin Redrado, president of Argentina's Comision Nacional de Valores, will chair the development committee, both for two years.

In addition, the UK signed memoranda of understanding on regulatory co-operation with Australia and Hong Kong.

Dollar bloc back in favour on strong assessment of fundamentals 63 basis points over German

By Brian Bollen

BONDS

being oversold.

coming back into favour after

General Electric Capital Cor-

poration reopened the Cana-

dian dollar sector, issuing a

C\$200m 7% per cent bond with

a maturity of just over five

years and a spread of 52 basis

points over comparable Cana-

dian government bonds. The

amount was increased from

C\$150m, reflecting strong

demand, said Morgan Stanley

international, joint lead man-

ager with Swiss Bank Corp.

reform was not the one the VARIETY was the theme of the day in the international bond market wanted, the removal of the surrounding uncertainty market yesterday, with a series of issues in different currencies could help bring about a rally. for credits at the extremes of Trinidad and Tobago's \$100m the risk-reward spectrum. The dollar bloc, where traders argue the fundamentals are

still strong for further cuts in INTERNATIONAL of 11% per cent. interest rates, showed signs of

While the result of Canada's referendum on constitutional

five-year bond was priced to reflect the unusual risk, with a spread of 565 basis points over comparable US Treasuries. The coupon of 11% per cent and issue price of 99.00 translate into an effective annual yield Lead manager Credit Suisse First Boston acknowledges the

issue needs much explanation. Pricing of the £100m 8% per cent five-year bond from Forte, the UK hotel group at 101.29 was described as realistic. While the 111 basis points spread over comparable gilts looks generous, hotels are not an attractive sector in a recession and Forte's debt has

recently been downgraded. Forte's bonds are being compared unfavourably with Hanson paper trading at similar levels in the secondary market. an asset package and from tra-

NEW INTERNATIONAL BOND ISSUES IN DOLLAND. 25/15bp Lehman Bros.int. 1½/1% CSFB 50/20bp UBS P&D Secs. Asian Development Senk Republic of Trinidad & Tobago UBS Finance(a)) YEN Seiyu Europa 101,625 Republic of Finland 8.375 101,29 1월/1월% Goldman Seche Int. FRENCH FRANCS 101.05 101,875 1%/14% Credit Lyonnais
- Banove (BJ(France) Full Citie Corp.** CANADIAN DOLLARS

Final terms and con-callable unless stated. * *Private placement, *Convertible. *With equity warrants. a) Issue launched 15/ 10/92 was increased to \$250m. Coupon pays 25bp below 6-month Liber, Minimum coupon 5%, maximum 8½ %, b) Coupon pays 9% for first year and 14% minus 6-month Liber thereafter, c) Final terms fixed on 3/11/92. Conversion premium indicated at 8% and put/call after 3 years at 8½ %, d) The C\$150 leave was increased to C\$200m.

Lead manager Goldman Sacha reported that demand came from banks looking to convert the bond into a synthetic floating rate instrument as part of

ditional bond investors. Crédit Lyonnais took the FFr1bn 7-year 8.8 per cent bond it led for BSN, the French food group, to the market, selling it to funds in Germany, Switzer-

land and the Netherlands. Finland's DM1bn five-year 7% per cent bond fell back in line with the market after being priced at the tighter end of the expected range to yield

MARKET STATISTICS RISES AND FALLS VESTERDAY

plementary capital. One will be a fixed rate loan maturing in January 1996 with a coupon of 1.25 percentage points over the equivalent Treasury bond. The second, maturing at the same time, will be a variable rate loan. Danske last went to the bond market in December last year. when it raised DKr1.2bn.

FT FIXED INTEREST INDICES Oct 29 Oct 28 Oct 27 Oct 26 Oct 23 94.26 94.18 93.53 93.28 106.33 107.71 106.35 106.62 GILT EDGED ACTIVITY Oct 27 Oct 22 Oct 28 Oct 25

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DAY OCTOBER 30 1992

Bank talks behind £14m loss says Lep Secretary of the secret

LEP GROUP, the freight forwarding group and security concern, blamed heavy interim losses on uncertainty caused by its rescue talks and the continuing impact of recession. The group was recently restructured by its banks.

in the six months to June 30 pre-tax losses were £14.2m, compared with profits of £1.9m, on turnover down from £749.1m to £644.9m. About £97m of the £104m sales decrease related to discontinued activities.

Lep was brought to the brink of bankruptcy by borrowings of more than £500m but reached agreement in August with about 25 banks to convert £180m of debt into equity.

The losses were struck after exceptional charges of £5.57m. of which £3.37m related to restructuring costs and provisions and the rest being the costs of the debt restructuring. Interest charges increased to £22.3m (£17.1m), however future charges will be reduced

by the debt-for-equity swap. There was an extraordinary charge of £2.64m, most of it attributable to the cost of withdrawing from certain property interests in the UK.

Mr David James, the company doctor brought in to advise Lep in March, said the board was involved in a review of activities. This was likely to result in further exceptional and extraordinary charges in

the full-year results. The attributable loss was £18.7m, (profit of £391,000). Losses per share were 11.6p (earnings of 0.4p). Because of the accumulated losses, the board said it did not expect to pay any dividend for some

LEP has booked a profit of £1.89m on a deal with its own pension fund trustees which caused a shortfall in the fund. In June last year Lep sold its fund a property for £12.5m, which was subsequently valned at £8.5m. Lep now pays the fund film a year in rent for the London office develop-

The deal represented a high proportion of the fund's £28m assets at a time when self-investment had been criticised in the pensions industry.

In June this year the trust-es said the fund had a shortfall of £900,000 and suspended transfers out of the fund by former employees. Lep has agreed to increase its pension contributions significantly in order to eliminate the shortfall within two to three years.

Lep said yesterday that the £1.89m profit on the sale had not been recorded in the 1991 unts. The figure has now been included in restated UK property profits of £5.24m for the half-year to June last year.

Mr James, who became chairman and chief executive in August, said that despite the significant losses, the underlying continuing operations remained profitable overall. This was reflected by operating income from continuing busi-nesses, before exceptionals, of £13.2m (£16.4m).

No provision has been made in these accounts regarding a claim against the company launched in October by ADT, the security group which has written off 265m of its 27 per cent stake in Lep. ADT claims it relied on misleading public statements by Lep when it bought the shares in

Net asset value falls to 202.07p at GSIT

The net asset value per share of the Govett Strategic Investment Trust fell from 215.73p to 202.07p in the six months to. September 30. At the previous year end it stood at 237.49p.

Available revenue fell to 27.23m (£7.78m) and earnings per share were 7.36p (7.93p). A proposed final dividend of 4.1p, payable on January 4,

maintains the total at 6.75p.

Ratners meets bonds redemption deadline

By Angus Foster

RATNERS, the jewellery retailer, will redeem almost all its 4 per cent convertible bonds

Redemption was anticipated because holders had the right to demand redemption since Ratners ordinary shares have fallen well below the conversion price of 456p. But it was uncertain that the company could meet the deadline because of its financial posi-

Redemption will cost £58.5m and the company agreed with its bankers last year it would only redeem the bonds so long as it remained within its bank ing agreements and did not need further borrowings.

Mr James McAdam, chairman, said the development was positive. "It shows we have been meeting all our credit obligations. Here is a big one and we are obviously meeting that." he said.

The shares added %p to 9%p. Ratners is redeeming £43.96m nominal at 133 per cent, known as the put premium. Holders of £40,000 nominal have elected not to redeem. Rarlier this month Next, the fashion retailer, was also

forced to redeem its convert-

ible bond at a cost of \$89.2m.

Howden expects to settle MT dispute

Howden Group's shares yesterday rose 7p to 50p after the Glasgow-based engineer announced that settlement of its dispute with MT Group was expected before the end of the

The long-running dispute centres on a contract to supply tunnelling machines to Denmark, where MT, the international consortium, is constructing twin rail tunnels under the Great Belt waterway. In the year to April 30.

reduced provisions of £1.07m (210.4m) related to the matter helped Howden lift pre-tax profits to £18.1m (£2.99m). Howden said yesterday that

a further announcement would

City ambushed by Tomkins' latest target

Richard Gourlay on the take-over tactics of Greg Hutchings' cashed up conglomerate

OR THE past year the Tomkins name has rarely been far from takeover rumours that periodically flash around the City. Earnings growth was beginning to slow, possibly to stall: more than two years had elapsed since the last acquisition; and the group had built a

handsome £150m war chest. But when Mr Greg Hutchings' industrial conglomerate vesterday launched a recommended bid for Ranks Hovis McDougall, countering a hostile approach from his old boss Lord Hanson, it took City observers by surprise.

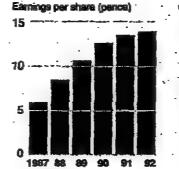
"We have a few hard weeks ahead of us to convince people it is not a departure for us," said Mr Hutchings. Judging by the 19 per cent slide in the Tomkins share price yesterday, the market would seem to be saying Mr Hutchings has some fast talking to do.

On the other hand, Mr Hutchings has his record on his side. Since starting to build a conglomerate in 1982, his acquisitions have tended to be infrequent and big, relative to the size of the business.

What is more, they have

mostly been very good for The meteoric rise of Hutchings from the personal staff of Lord Hanson via the 1982 acquisition of a small fasteners company, into chief executive of a FT-SE 100 company has long passed into the history of 1980s acquisition driven

growth stocks. But Mr Hutchings is usually credited with trying to build an industrial conglomerate; RHM would take Tomkins far deeper into markets dependent on the foibles of consumers' daily decisions about brands. Mr Hutchings will be trying Tomkins



remind sceptics that many of his previous acquisitions have also been into markets that he knew nothing about: This is a view echoed by Mr Geoffrey Raton, Tomkins corporate development manager: We are always moving into new markets. When we bought Smith & Wesson, we knew nothing about guns; when we bought Murray Ohio in the US

 a loss-making bicycle maker - everyone threw up their hands in horror." Both have turned out to be

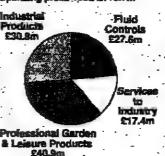
good acquisitions. Tomkins' last acquisition. Philips Industries in the US for \$550m, was typical of what pecple think Tomkins is about.

The US company was a widely based industrial group where the management was disenchanted and attempting to put together a buy-out. Prior to that, however, the 1989 acquisition of Murray

Ohio for \$224m was closer to consumer markets as was Smith & Wesson, the handgun company bought for \$112m a More importantly, most Tom-

kins' targets display a number of common threads.

Operating profit: 1982 £116.7m



They tend to be mature, low to medium technology manufacturing companies, and are not in distribution.

They usually generate cash but are poorly managed with lacklustre management. RHM, Mr Hutchings says, has many of the same charac-

business and a management opportunity." Another Tomkins characteristic is the ruthless revitalisa-

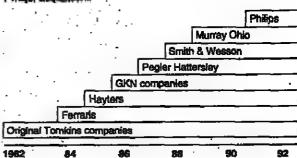
tion strategy. Targets are put swiftly on to the Tomkins' financial reporting system and management is

set strictly defined targets for

cash and profits generation and return on controllable capital employed. RHM managers, encouraged by the prospect of a more energetic and focused head office might take note of what they

"RHM has 21.4bn of costs that we can examine," says Mr

While this strategy has been successful, it has left Tomkins with a growing problem. About 75 per cent of the business is in the US. Quite apert from currency exposure prob-



lems, Tomkins is approaching a serious ACT problem as the current mix of businesses do not generate enough UK prof-

The UK was therefore the most likely venue for the next econisition. Market reaction yesterday was varied. Conglomerate folteristics: "It is a manufacturing lowers gave Tomkins the bene-

> successful record. Observers of the food industry, however, were more scepti-

> > Mr Geoff Allum, at County NatWest, said there were clear reasons why Tomkins would want the deal, not in the least Tornkins' apparent belief that UK economic recovery is not imminent. As a result, there was little point in Tomkins investing in a cyclical recovery

fit of the doubt because of its

The food sector was an obvious defensive company to tar-

With Tomkins earnings growth levelling off, Tomkins' cost cutting and tighter control of cash would give profits growth where little was visible from many other quarters in the UK.

Mr Allum said Tomkins has not yet explained how it will lead RHM out of the difficulties facing the bread market and the problems of the milling and baking industry.

As a result, Mr Hutchings still has to convince large sectors of the market that £935m is not too high a price. "There may be something that can be done if capacity in bread can be reduced," Mr Allum said, "But there is no evidence that there is a reasonable strategy

Tomkins dismisses the scepticism. Baking, Mr Raton says is not a business in terminal

"The question is who is going to take out the (excess) capacity," he says. "We are profit not market share driven.

Yesterday's share price fall in Tomkins left Mr Hutchings disappointed that his strategy had not been better under-

The question remains whether he will have the leisure to explain the move or whether he will have to deal with a higher counter-offer from his old bons.

Management set to buy British International Helicopters

By Raymond Snoddy

CONDITIONAL agreement has been reached with a management buy-out team for the sale of British International Helicopters, Mr Robert Maxwell's old helicopter company. The company has 26 helicopters and 400 staff, mainly operating in the North Sea and to the isles of Scilly.

Arthur Anderson, administrators to

the private Maxwell interests, said yesterday the deal was conditional on both Civil Aviation Authority approval and on finance. The administrators added, however, that financing arrangements would be confirmed shortly.

CHC Helicopter Corporation of Canthe majority will be UK controlled. BiH has faced uncertainty since Arthur Andersen was appointed admin-

istrators last December, a month after Mr Maxwell's death. Bids from rivel helicopter companies

Bond and Bristow were referred to the Monopolies and Mergers Commission although Bristow then withdrew its bid. Yesterday, Mr Michael Heseltine, President of the Board of Trade, accepted statutory undertakings from Bond and BIH not to proceed with the

each with about half the market, would remain to provide helicopter services to the UK offshore oil and gas industry. BIH said yesterday all existing North See services would continue as would the link to the Isles of Scilly.

The MMC noted that if the merger

had taken place only two operators,

Mr Stewart Birt, leader of the MBO team yesterday praised staff for " work-ing so well through a difficult period."

WEST RAND CONSOLIDATED MINES LIMITED

(Company Registration No. 01/01978/06) Incurporated in the Republic of South Afric

DISPOSAL BY WRC OF THE MAJOR PORTION OF ITS ASSETS AND THE GRANTING OF CERTAIN RIGHTS TO RECOVER MINERALS AND PERFORM UNDERGROUND MINING OPERATIONS

FirstCorp Merchant Bank Limited is authorised to announce that agreement has been reached between WRC and First Wesgold Mining (Proprietary) Limited, First Wesgold Properties (Proprietary) Limited and The Wesgold Joint Venture, being a joint venture comprising Fraser F. Alexander & Co. (Proprietary) Limited, Aurora Exploration and Development (Proprietary) Limited and Time Mining and Industrial Services (Proprietary) Limited ("the purchasers"), for the acquisition of the major portion of WRC's assets and the right to mine.

THE DISPOSAL

In terms of the agreement, the effective date of which was 25 August 1992, WRC will sell to the purchasers the major portion of its assets, including its surface assets, all land (excluding approximately 160 hectares which WRC will retain for possible future access to the underground workings) and certain current assets and liabilities.

The purchasers will be granted a mineral lease for surface deposits and the right to mine all underground areas presently mined by WRC for a minimum period of four years, after which WRC will be entitled to resume underground mining operations, should it

In acquiring the right to recover minerals and perform underground mining operations, the purchasers will also assume all rehabilitation obligations on WRC's properties.

PURCHASE CONSIDERATION

In consideration for the land, surface assets and rights to be acquired, the purchasers will pay to WRC R31.8 million in cash, as and when ownership of the assets and rights passes to the purchasers. In addition, they will pay to WRC an amount of approximately R0.7 million for those net current assets which they acquire.

Against this, it is estimated that WRC will incur costs of approximately R1.6 million and taxes of approximately R6.5 million. The taxation liability is subject to the approval of the Regional Director - Mineral Resources Utilisation of the value placed on the assets by WRC. This, together with cash or near cash amounting to approximately R3.7 million, will result in WRC having cash reserves of approximately R28.1 million, equal to 495 cents per ordinary share. WRC will then effectively become a cash shell with mineral rights, which will be subject to the relevant rules of the Johannesburg Stock Exchange (the JSE) and the London

Stock Exchange (the LSE). WRC has given the purchasers the following undertakings:

• until 25 February 1993, no part of the disposal consideration will be distributed to ordinary shareholders and deferred shareholders; and between 26 February 1993 and 25 August 1993, no more than 50% (fifty per centum) of the disposal consideration will be distributed to ordinary shareholders and deferred shareholders.

From 26/August 1993 no restrictions in respect of the remaining 50% (fifty per centum) of the disposal consideration will apply.

CONDITIONS PRECEDENT

The transaction is subject to, inter alia, suitable guarantees being furnished by the purchasers, approval by shareholders in general meeting and approval by the appropriate statutory and regulatory

authorities being obtained.

RATIONALE FOR THE DISPOSAL The directors of WRC are of the opinion that the up-front sale of assets for a cash consideration will be in the best interests of shareholders, considering that:

 the present gold price and low grade of the ore reserves resulted in operations at WRC incurring losses of R8.7 million for the period 1 January 1992 to 25 August 1992 and the mine has limited potential to operate profitably for the foreseeable future; • the present limited mining operations, together with the plant

clean-up, were expected to be completed by June 1994, with the

planned final closure of the mine, including rehabilitation, by • the virtual cessution of operations has resulted in the assets having become redundant and the current economic climate is

not conducive to the disposal of a large number of individual items at acceptable prices over a short period of time. This transaction reduces the risk of receiving low prices for the assets; and

WRC will have no rehabilitation obligations.

FINANCIAL EFFECTS

Had the transaction taken place with effect from 1-January 1991, the anticipated effect on WRC's results for the year ended 31 December 1991 would have been to convert the loss of 19.7 cents per ordinary share into a profit of approximately 30.9 cents per ordinary share, after recoupment of capital expenditure and the sale of unlisted investments. The calculated earnings of 30.9 cents per ordinary share effectively represents the after-tax interest, at current interest rates, which would have been earned on the cash balance of R28.1 million for the year to 31 December 1991.

Based on the market price of 425 cents per WRC ordinary share on 4 June 1992, which was the last day on which the ordinary shares traded on the JSE prior to the first cautionary announcement on 5 June 1992, the cash in WRC of approximately 495 cents per ordinary share, after this transaction, represents a premium of 16.5%. On the current market price of 400 cents, the premium is 23%.

OPINION OF THE INDEPENDENT ADVISERS

FirstCorp Merchant Bank Limited has reviewed the terms of the disposal and has confirmed that, in its opinion, the terms are fair and reasonable and in the best interests of shareholders of WRC.

A circular to WRC shareholders, which is subject to the approval of the ISE and the LSE and a notice convening a general meeting of shareholders to approve the transaction, is being prepared and will be despatched shortly.

Johannesburg 30 October 1992

Merchant Bankers FirstCorp Merchant Bank Limited Registered Bank Registration No. 58/02411/06

Sponsoring Brokers In the Republic of South Africa Ed Hern, Rudolph Inc.

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LANCASHIRE

The FT proposes to publish this survey on November 19 1992. It will be of particular interest to the 92% of professional investors in Europe who regularly read the

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RAND MINES PROPERTIES LIMITED



(Incorporated in the Republic of South Africa)

Extracts from the audited results of Rand Mines Properties Limited ("RMP") and its subsidiaries for the year ended 30 September 1992.

COMBOLIDATED DECOME STATEMENT

proposed merger.

Change 189 486 Opening profit. - Property 22 476 18 632 ~ Gold recovery (loss) (3.922)18 654 19916 23 788 21 257 (24) Profit before taxation Profit attributable to members of RMP 13 114 (30)18 762 Earnings per share - cents 106 151 Dividends per share - cents 120 Dividend cover 1.25 1.28 Extraordinary charge attributable 34 658

Declaration of Dividend No. 34

The directors of the commony baye declared divident No. 34 and as a final dividend in respect of the year nacied 30 September 1992. Amount (South African currency) 14 November 1992 20 November 1982 Register of members closed from

Payment date of dividend Johannesburg 25 October 1892

EUROPEAN FINANCE & INVESTMENT ITALY

The FT proposes to publish this survey on December 15 1992.

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Petróleo Brasileiro S.A. -PETROBRÁS

Notice To the holders of the

U.S. \$250.000.00010% Notes due 1992 U.S. \$300,000,000 10% Notes due 1993 ECU 50,000,000 12 per cent. Notes due 1994 U.S. \$200,000,000 10 per cent. Notes due 1996 (together, the "Notes")

Petróleo Brasileiro S.A. - PETROBRÁS

NOTICE IS HEREBY GIVEN that at Meetings of the holders of the Notes note to the notes adjourned to 26th October, 1992, the resolutions set out in the respective Notices of Adjourned Meetings dated 14th October, 1992 and published in the Financial Times and the Luxemburger Worl on 15th October, 1992 were duly passed by the requisite majorities as Edvardinary Resolutions of the holders of the Notes.

Dated 30th October, 1992 Petróleo Brasileiro S.A. - PETROBRÁS

Harmony calls for rejection of rebel moves

HARMONY LEISURE, the loss-making pubs and restaurants group, yesterday launched a flerce attack on rebel shareholders who are seeking an extraordinary meeting to oust the company's executive directors.

Urging investors to reject the proposals, Harmony said the leaders of the dissident group had misled shareholders about their former directorships and offered no concrete plans for reviving the company.

They have been less than candid in their own descriptions and somewhat econom cal with the truth," said Mr Robert Dawson, non-executive

According to Harmony, rebel leader Mr Andrew Martyr who claims the backing of 30 per cent of the shareholders had never been on the board of Holiday Inns International, although he listed the com-

pany among his directorships when he first asked shareholders for support.

Mr Dawson also suggested that Harmony's bankers could withdraw their backing if the rebel moves were approved.

The company's annual accounts, published earlier this month, were qualified after bankers demanded a substantial reduction in overdrafts and loans. Barclays is understood to be seeking a six figure debt

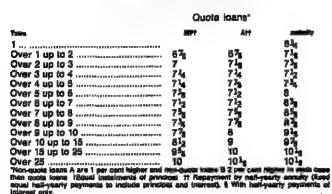
Harmony's pre-tax loss rose 70 per cent to £3.68m on turnover of £6.44m in the 52 weeks Notifying shareholders of an

EGM on November 26, Mr Dawson said the company was actively examining alternatives which include improving the quality of Harmony's assets within a larger grouping. This should improve shareholder value over time and be reflected by a higher

Dowding & Mills issues warning of further decline in profitability

Mr Peter Hollings, chairman of Dowding & Mills, the electrical and mechanical repair company, warned at the annual meeting that the profits falls seen in the last two years were expected to continue if business volume continued to

ity continued to fall and this was having a direct impact on the company. However the balance sheet was strong and the company was still profitable. In the year to June 30 pre-tax profits fell by 23 per cant to



Currency jitters focus on Unilever swap option

Christopher Price reports on the difficult decisions behind the switch strategy on Anglo-Dutch shares

TERLING'S downward Soller-coaster slide in recent weeks has sent fund managers reaching for their computer models and calculators to gauge the potential for switching shares issued in pounds and guilders by Unilever and Shell, the Anglo-Dutch groups.

The subject has acquired added importance in recent weeks following the announced merger of Reed international and Elsvier, the British and Dutch publishing groups. Investors have eagerly awaited further details of the merger, particularly since exchange rate turmoil has probably made it harder for the two to econcile the values of the .)utch and UK businesses. Reed might reveal more infor-

mation with its results today. The decision to switch from one stock to the other is not an easy one, with several factors to take into account. While the arguments are basically the same for both groups, the recent experience of Unilever highlights the problems.

It has been estimated that about 5 per cant of the stock has been swapped. Earlier this month, several

institutions switched from Dutch shares in Unilever NV to UK shares in Unilever PLC as sterling tumbled. They believed that Unilever earnings per share, as expressed in ster-ling, would grow faster due to favourable overseas earnings. Some brokers, however, caution that currency consider-

Oct 21 1991. Jun ations are only one aspect of the switching argument. They say this is demonstrated by

Value of Unitever NV shares as a % of pic shares

s the accompanying chart shows, the PLC shares have been running at a 5-10 per cent pre-mium to their NV equivalent for most of 1992, sustained by a combination of greater liquidity, sterling's membership of the ERM - pre-mid September - and the periodic outperformance of the London market relative to the Amsterdam bourse. This led to successive bouts of switching from the PLC to the NV's, particularly as the PLC's premium to the latter crept up towards the 10 per cent mark. PLC has also been subject to individual shocks, for example the Tory

election victory in April which

boosted the premium from

NV's shares outperforming the

ling's exit from the ERM had the reverse effect.

If the difference between the two shares is less than 3 per cent then most brokers agree that the switch is uneconomical. But beyond that there is differing opinion as when to consider the move

There is no precise science in this," says Mr John Camp-bell, food manufacturing analyst at County NatWest and a former head of investor relations at Unilever. "It is a combination of several key components, of which currency is

Dividend yield is often cited as one of the fundamental considerations behind a switch decision and sterling's recent nosedive has made Unilever's interim dividend payment - to be announced next week - all

the more pertinent.

ny's method of equalising dividend payments between its two sets of shareholders, NV shares are likely to enjoy a better yield than the PLCs. Under the equalisation agreement - with 3 NV shares equal to 20 PLC shares - the interim dividend

ing says that, in light of the dividends. Life funds face a sterling crisis and the compa-corporate tax of 33 per cent, corporate tax of 38 per cent, while UK mutual funds must pay a 25 per cent levy. Other corporate investors are liable to a combination of taxes totalling about 33 per cent.

While not quite the same, it is a similar story for Dutch investors holding PLC shares.

The decision to switch from one stock to the other is not an easy one, with several factors to take into account. While the arguments are basically the same for both groups, the recent experience of Unilever highlights the problems.

is calculated by the average

Fleming calculates that at an average rate of £1:F1 3.14 in the company's third quarter, and assuming that the NV dividends are raised in line with market expectations of profits of about 3.3 per cent, PLC shareholders could see a 10 per cent rise in their interim dividend to 5.5p. But at rates on the date of dividend declaration (assuming no big shift from today's 2.76), PLC dividends would be 9 per cent lower than those being paid to

Taxation is another factor that investors must take into account when considering the yield. Gross UK funds, such as pension funds, which hold NV shares are subject to a 15 per cent Dutch withholding tax on

giance look good to switch, both UK and Dutch investors tend to favour the PLCs and NVs respectively because they can only reclaim their domes tic witholding tax. Where much of the Anglo-Dutch activity does come from is those fund managers not concerned with dividends but with short-term positions.

And while gross funds at first

or US investors, the vexed question of taxation faced by most of their European counterparts is simpler. They are subject to the same 15 per cent witholding tax in both PLC and NV shares; a tax neutral situation making their ability to switch

Not surprisingly, it is from the US that most switching originates. US investors, who trade both NV and PLC shares in New York, now hold some 20 per cent of Unilever equity. And with the continued strength of the Dutch guilder relative to sterling, some observers believe that US investors may prefer to take the NV route to Unilever as the uncertain economic outlook persists, closing down the PLC

As the gap persists, fund managers continue to plot sterling's plight with added interest. Mr Carl Short, food analyst at Nomura, said: "Currency is very much a double-edged sword when it comes to switch-

ng. When sterling depreciates against other currencies, there is a translation gain which benefits the group's earnings per share growth when

expressed in sterling terms.

"However, the positive impact of this on the PLC share price needs to be set against the relative capital disadvantage of holding a sterling asset, ie PLC shares, as opposed to a gilder-denomi-nated one, ie NV shares, while sterling depreciates against the

It has been a similar story at Shell, where the Dutch shares have been at a premium to the UK shares, which trade as Shell Transport. Black Wednesday sent Royal Dutch to a temporary high premium of 11 per cent from about 6 per cent. Arbitrageurs bought into Shell Transport and narrowed the

PUBLIC WORKS LOAN BOARD RATES

Davenport Knitwear leaps 75%

DAVENPORT Knitwear, the Birmingham-based knitted fabrics and garments manufacturer, reported pre-tax profits: ahead 75 per cent to £374,000, against £214,000, for the six months to June 36. Turnover increased to SLE4m

After tax of £123,000 (£72,000) at an estimated rate of 33 per cent, net profits amounted to

£251,000 (£142,000).

Earnings per share emerged at 14.46p (8.18p). The company does not make an interim dis-

Cullens swings £16,000 into the red

Cullens Holdings, the food retailer, swung into the red with a loss at the pre-tax level of £16,000 for the six months to August 30. The outcome compared with

profit of £370,000 last time and profits of £754,000 at the March 1 year end. The deficit was struck after

exceptional costs of £113,000 (£38,000 profits).

Gross turnover for the six months was £10.9m, against £10.1m in the comparable period. Losses per share came out at 0.1p (earnings 1.3p).

Wilton setting its sights on expansion

Wilton Group is well on the way towards disposing of the bulk of its commercial prop-erty portfolio. That, and the improving position at Glenchewton, would "place the company in a position to consider proposals for expansion within the near future," said Mr Michael Buckley, chairman

Glenchewton is the 70 per cent-owned listed subsidiary, activities of which cover the wholesaling and distribution of toys, electrical components, hardware and housewares.

Mr Buckley said Wilton had sold more than 50 per cent of its commercial property portfo-

Reporting for the first half of 1992, Mr Buckley said the group incurred a pre-tax loss of £753,000 on turnover of

lio and the proceeds of £4.1m. had reduced indehiedness.

Losses per share came to

NEWS DIGEST

0.15p (earnings 0.01p). At Glenchewton, the ongoing rationalisation was producing improved results. The trading pre-tax loss, before exceptional items, was reduced to £489,000 (£679,000) on sales of £13.6m (£13.8m). A significant profit

was expected in the second

Rowe Evans doubles to £926,000

Continuing firmness in the palm oil price and increasing crops in the developing Indonesian estates enabled Rowe its pre-tax profit.

For the first half of 1992 profit rose from £443,000 to each 1,000 ordinary shares will

Undertakings sought

£926,000 on turnover ahead

from £1.73m to £2.42m. Earn-

ings were 1.13p (0.62p) per

on Seismograph deal

Schlumberger, the US energy group, has been asked to make several undertakings in order to avert referral of its planned acquisition of Seismograph Services from Raytheon of the US to the Monopolies and

Jos restructuring wins approval

Shareholders of Jos Holdings, the general trust which is managed by Kleinwort Benson Investment Management, yesterday approved its restructurment trust.

Under the new structure,

be replaced with 699 shares in each of the three classes of capital - zero dividend preference shares, income shares and cap-

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Shareholders will receive one share of each new class for every 250p of net assets attributable to their ordinary shares.

Castle Mill losses up to £948,000

Castle Mill International, the textile and clothing designer, recorded a pre-tax loss of £948,000, against £913,000, for

the six months to June 30. The outcome included a deficit of £787,000 (£529,000) from discontinued businesses; losses on continuing activities were reduced from £384,000 to £161.000.

Overall turnover fell to £3.75m (£4.07m) with continuing activities contributing 22.65m (£2.32m). Losses per share were 7.13p

(5.820).

Recommended Offer by Barclays de Zoete Wedd Limited on behalf of ACT Group pic for N.M.W. Computers p.l.c.

Barclays de Zoete Wedd Limited ("BZW") on behalf of ACT Group pic ("ACT"), announces that, by means of a formal offer document dated 28 October 1992 (the "Offer Document") despatched to N.M.W. Computers p.l.c. ("NMW") shareholders on that date, BZW has made an offer (the "Offer"), on behalf of ACT, to acquire NMW shares not already owned by the ACT Group. Terms defined in the Offer Document have the same meaning in this advertisement.

The Offer is to acquire all the NMW shares not already owned by the ACT Group on the basis of 18p in cash for each NMW share. As an alternative, accepting NMW shareholders may elect under the Share Alternative to receive new ACT shares instead of all or part of the cash which they would otherwise receive under the Offer on the basis of one new ACT share for every 8 NMW shares held. The full terms and conditions of the Offer and the Share Alternative are set out in the Offer

The Offer is not being made directly or indirectly in, or by the use of the mails or by any means of instrumentality of interstate or foreign commerce or of any facilities of a national securities exchange of, the USA. The new ACT shares have not been, and will not be, registered under the United States Securities Act of 1933, as amended, and accordingly are not being directly or indirectly offered, sold or delivered in the USA.

The Offer has been capable of acceptance since 3.00 p.m. on 28 October 1992. The Offer is by means of this advertisement extended to all persons to whom the Offer Document may not be despatched who hold, or are entitled to have allotted or issued to them, NMW shares. Such persons are informed that copies of the Offer Document and the Form of Acceptance are available for collection from Evershed, Wells & Hind, 1 Gunpowder Square, Printer Street, London EC4A 3DE or ACT Group plc, ACT House, 111 Hagley Road, Edgbaston, Birmingham B16 8LB.

The contents of this advertisement, which have been prepared by and are the sole responsibility of ACT Group plc, have been approved by BZW (a member of The Securities and Futures Authority Limited) for the purposes of section 57 of the Financial Services Act 1986.

The directors of ACT are responsible for the information contained in this advertisement and, to the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case), the information is in accordance with the facts. The directors of ACT accept responsibility accordingly.



30 October 1992

Notice to the Helders of the outstanding ECU 165.314.440 10 per cent Bonds due 2020

Notice is hereby given to the helders of the Bonds presumt to Condition 16 of the Terms and Conditions that a meeting of the holders of the Bonds will be held on November 20th, 1992 at 10 a.m. in Luxembourg at the offices of the Psying Agent, Banque de Luxembourg, S.A., 103 Grand Rue, Luxembourg. At the meeting an exchange of the Bonds against bonds to be issued by another company of the Artal Group will be proposed. Holders of bonds may inform themselves about the details of the proposed at the officers of Artal N.V. (75 Vlazzak, NL-4811 GX Breds, the

In order to take past in the meeting, the holders of the Boads are required to deposit their bonds at least five business days prior to the meeting at the registered office of Artal N.V., at the offices of the Paying Agent or at any recognised bank, trust company

lreds, October 26th, 1992

MANAGEMENT BUTOUTS

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NOTICE TO The Paying & Warrant Agents of the Issues for which The Daiwa Bank, Limited is acting as Fiscal Agent or Principal Paying Agent. We are pleased to announce that as from 2nd November, 1992 on London Branch will be relocating

The Daiwa Bank, Limited London Branch Fifth Floor 4 Broadgate London EC2M 2QS The telephone, factimile, telex and cable numbers are as follows:

Telephone: 071 418 8800 Facsimile: 071 418 8850

Telex: 886569 DIWABK G

Cable: LONDAIWA LONDON EC2M 206 Oth October, 1992



SWEDEN

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Westdeutsche Genossenschafts-Zentralbank eG

Thrifty move clips Heron's wings Roland Rudd looks into the background of the declining fortunes of Geral various splitting into the property of the splitting into the second control of the declining fortunes of the splitting into the second control of the declining fortunes of the second control of the s

Roland Rudd looks into the background of the declining fortunes of Gerald Ronson

A ised as "the finest busi-nessman of his generation", Mr Gerald Ronson, must have yesterday been asking himself what had gone wrong. To avoid liquidation he is proposing to give up all but 5 per cent of Heron International, the private company he founded 27 years ago.

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In the year ending March 1990, Heron, the second-largest private company in the UK after Littlewoods, with 2,000 employees worldwide, made pre-tax profits of £65.3m. According to unaudited figures sent to bondholders, for March 1992 it made a pre-tax loss of £217m. This prompted it to enter into negotiations with its bondholders and bankers which resulted in yesterday's restructuring proposals.

Heron includes Heron Homes, petrol stations, motor dealerships and the sole Suzuki distributorship in the UK. In America, Heron has extensive property interests and once owned the troubled Pima savings and loan institution in Arizona. There was no shortage of Heron bankers willing to give their views on the private company's fall from grace.

"In the go-go eighties Ronson was driven by a desire to do the next deal. Some of them were great deals. But, with hindsight, too many of them were in sectors which were to be hammered by the prolonged recession of the nineties." Another banker opined:



Gerald Ronson (right) and his wife Gail: determined to lead Heron out of its crisis

"Three of Heron's main activities - property, housebuilding and luxury car sales - were

pulverised by the recession." It would be difficult to disagree with any of these explanations. However, according to one of Heron's financial advisers, the reason for Heron's downfall was more prosaic.

Heron made its big mistake when it moved across the Atlantic into the booming American thrift business - the equivalent of British building societies - by buying Pima. By 1984 Pima was claimed to

be the fastest-growing financial institution in its home state of Arizona. Pima looked at one time as if it would prove to be one of Mr Ronson's biggest

"Unfortunately," said the Heron adviser, "it turned out to be one of its biggest failures and the engine of the group's downfall." By 1989 the thrift industry had expanded into collapse as

total debts of £1.4bn, over-optimistic borrowers got into difficulties and Pima was costing Heron some 240m a

f it had not been for Pima, Heron's financial advisers believe it would have probably ridden out the property slump and Mr Ronson would be able to keep 100 per cent control of Heron, in spite of its

of the £5.8m for Heron's sup-

returned the money.

port in the Distillers hid. Heron

Earlier In the year Mr Ron-son was aware of the extensive restructuring needed to save his company. He suggested

various options, including the splitting of bondholders' debt into interest-bearing and noninterest bearing portions, along with a maturity extension and the rescheduling of the bank-

It was not until KPMG Peat Marwick's circular to Heron's 82 creditor banks in June, that Mr Ronson accepted the need for a debt-to-equity swap. The accountants said Heron was "technically insolvent" last March on the basis of an asset review prepared by valuers Debenham Tewson & Chin-

he recent devaluation of sterling only underlined Heron's problems . most of its borrowings are in foreign-denominated currencies. Last month Mr Ronson finally agreed to dilute the 100 per cent stake (15 per cent he held personally, 40 per cent held by Ronson family trusts and 45 per cent beld by three Ronson charitable foundations

to just 5 per cent. Friends say Mr Ronson's experience of Ford open prison, where he served six months for his part in the Guinnes scandal, has left him more determined than ever to lead Heron out of its present crists.

Although his wife Gail plans to resign from Heron's board she is expected to con-tinue to advise Mr Ronson over the restructuring of the com-

ICI suffers downturn in third quarter

By Paul Abrahams

TURNOVER THROUGHOUT Imperial Chemical Industries's divisions - except regional businesses - fell during the third quarter, according to the results revealed

And the regional operations' profits remained static at £1m.

Even the theoretically counter-cyclical operations allocated to ICI Bioscience pharmaceuticals, agrochemicals and specialities – suffered a downturn.

The pharmaceuticals division endured a 4 per cent fall in sales from 2409m to £393m, while operating profits also dropped from £147m to £146m. Such a result is highly unusual in the pharmaceuticals industry.

Sir Denys Henderson, chairman, said trading was affected by the dollar's weak-ness and the effects of US generic competition to Tenormin, its best-selling heart drug, whose American patents expired in September last year.

Mr Colin Short, finance director, said underlying growth of the pharmaceuticals business was about 3 per cent during the first nine months and during the last quarter.

market, while ICI's generic version of the product commanded 16 per cent, Mr Short said. Tenormin, the world's fifth largestselling drug last year, was one of the largest US patent expiries in recent years after aggressive targeting by the generics com-

Its sales fell faster than expected. Mr Short said the company was unable to increase prices - a classic strategy to compensate for volume falls when patents expired - because of political hostility to drug price inflation. The generics' rate of penetration was slowing, he added.

Tenormin's decline was partly offset by the growth of newer products. Sales of Zestril, a heart drug, increesed by 29 per cent to well over 2250m, said Mr Short. Zoladex, a cancer treatment, increased 57 per cent to more than £100m, while sales of Diprivan, an anassthetic, grew 28 per cent, to more than £100m. The pharmaceuticals division benefited from the £10m disposal of its pre-natal vitamin business.

Agrochemical and seed turnover fell from £243 to £252m, in what tends to be a slow quarter. The business incurred a loss of £2m compared with a £1m profit during

restructuring of the Common Agricultural Policy in Europe contributed to a decline

Sales of specialities fell from 2311m to \$290m, while profits fell from 25m to nothing. During the nine months, Sir Denys said benefits from cost reduction pro-grammes in the specialities and materials divisions was offset by reduced volumes and lower prices.

In what remains in the new ICI, materials generated turnover of £419m (£513m) and a loss of 227m (£14m loss). Paints's turnover fell from £434m to £394m, while operating profits dropped from £42m to £33m. Explosives's revenues sagged from 2141m to 2132m and its trading profits from £15m to £9m.

The massive industrial chemicals business fell into a loss of £1m from a £42m. profit during the same period last year. Turnover fell from £3.07bn to £2.77bn. Sir. Denys said chemicals and polymers continued to suffer falling prices and weak volumes. Tioxide's results for the first nine months remained static compared

Regional business turnover fell from the same period last year. Sir Denys said 2315m to 2284m, while profits remained that intense competition in the US herbi-Tenormin has 54 per cent of the US cide market and concerns about the made a trading loss of £18m (£4m profit).

Haemocell launches £6m rights

By Angua Foster

HARMOCKLL, which has see its shares more than double this month following US approval for its blood filtering device, yesterday announced a 1-for-4 rights issue at 150p to

The rights were priced last week at a 30 per cent discount.
But the shares had risen to ar
opening price of 224p yester
day on enthusiasm about th prospects for the device. The

closed at 249p. Before approval for device from the US Food at Drug Administration, ty traded at 95p.

The proceeds will be use'to reduce borrowings of 21m upgrade manufacturing dip-ment and for working catal. Directors Mr Trevor and Mr Philip Martingave renounced their righ. Mr Wilson has also placed 10,000

shares with UK institions and, following the rists, his stake will fall to 11.12r cent while Mr Martin wijnold 14 per cent. They have been petrained from selling sincehe com-

pany joined the US1 The company also wanted increase its institutional speholders, who will hold me than 40 per cent after theights. Mr Andrew Pritley, chair-

man, said the ew money would allow the company to improve facilitis and develop new uses for thtechnology.

Rebel shareholder renews assault on Etonbrook

By Peggy Hollinger

MR ANDREW PERLOFF, the rebel shareholder in Etonbrook, the property developer, yesterday launched his second attempt in less than six months to take his holding to lust under 30 per cent.

The property entrepreneur 10.86 per cent of Stonbrook shares at 73p each, valuing the

and the three companies acting with him hold 19.13 per cent of

Etonbrook. The action leaves little doubt among Etonbrook's management that Mr Perioff is seeking control of the company without launching a full bid.

1990

'It is a further attempt in the saga...of trying to get control at a cheap and cheeky price," said Mr Keith Moss, managing

1991

company at \$2.8m. Mr Perloff director. The offer was too low against a net asset value of 117p, he said. Twice before - in the cases

of Multitrust and the Children's Medical Investment Trust - Mr Perloff has built stakes of just under 30 per cent in quoted companies before

making an offer.
Although Mr Perloff has
twice failed to win a seat on
the Etonbrook board, he has

capital restructuring. This would have allowed Etonbrook to repay its £1.19m preference shares. One of Rtonbrook's attractions is likely to be its

cash balance of £2m. The preference holder, Palmerston investment Trust, is Etonbrook's second largest shareholder with 12 per cent. It said that it had no intention of accepting the tender offer.



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Swiss Re.

1991 Results

Swiss Re Group In millions of Swiss franca

17,452 14,881 Premium income 16,270 13,869 295,170 248,724 Life insurance in force Underwriting results -717 - 781 Non-Life insurance 93 Life insurance 94 Other income and outgo investment and other 1,843 1,708 Other income and outdo - 854 including taxes 266 Consolidated net profit Consolidated net profit Sw. frs. 122.per share1

Swiss Re. Zurich Dividend per share

Consolidated net profit Sw. Irs 24.per non-voting share1 36,718 31,717 3,148 Group capital funds shown

Sw. trs. 48.-2 Dividend per non-voting share Sw. frs. 9.602

1 based on capital entitled to dividend subject to the resolutions of the General Meeting The gross premiums of the Swiss Re Group rose as against the previous year by 17,3%. At unchanged exchange

in Non-Life insurance the underwriting loss increased by 8.9%. This unsatistac-tory result is attributable to the unfavourble experience of insurance business in general, to the growing number of large losses and to a windstorm catastrophe in Japan, Life insurance again closed with a very good result.

Financial income was appreciably higher than in the previous year.

The consolidated profit again showed a distinct rise, after having talken in the pre-vious year, it amounted to Sw. frs. 266 million, 23.1% higher than the previous

In view of the improved profitability, the Board of Directors of Swiss Re. Zurich, will propose to the General Meeting of 20 November 1992 that the dividend be increased from Sw Irs. 45.- to Sw Irs. 48.- per share and from 5w frs. 9 - to 5w. frs. 9.60 per non-voting share. At the same time the Board of Directors will propose to the General Meeting that the company's capital be increased

Chairman of the Board of Directors Arnold W. Saxer Managing Director

The 1991 Annual Report is available from Swiss Reinsurance Company

CH-8022 Zurich

All of these securities having been place this armouncement appears as a matter of rect only.



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Nim Months Results

ICI Grounofit before tax in the first nine months of 1992 was £513m, a decline of £190m over trame period of 1991.

·.	Third Quarter		Nine Months	
	1991	1992	1991	1992
Turnover	£3,074m	£2,768m	£9,442m	£8,913m
Profit ber Taxation	£196m	£93m	£703m	£513m
Earning: £! Ordinary Share	17.9p	5.3p	64.5p	45.2p

A sum ised Group profit and loss account is given in the second table below.

unnouncing the results, Sir Denys Henderson, Chairman of ICI, commented: -"Alowith many of the major international chemical companies, we were adversely affed by the world-wide, persistent recession. The disappointing results reflect the fact that mand during the third quarter was particulary poor. The markets for materials any dustrial chemicals particularly across Europe were weak and prices were under coderable pressure. These difficult trading conditions, combined with an over-valued ped, resulted in a sharp fall in ICI's pre-tax profits.

I said at the half year that the future world economic scene would be very uncertain. "at uncertainty will continue until confidence in growth prospects is re-established. tere is little expectation of improvement in trading conditions in the near term. hough the recent realignment of the sterling exchange rate to more competitive levels ould help in overseas markets.

Our priorities remain to contain costs and to maintain a strong balance sheet as estructuring activities continue apace. That will be helped by the approval recently given by the European Commission to the fibres/acrylics transactions with Du Pont. Benefits from the Group reshaping programme are in line with our expectations.

Work is proceeding on track on the proposals for the demerger of our Bioscience

Group turnover in the first nine months was 6% lower than in the same period of 1991 due to the net effect of divestments (-3%), reduced volumes (-1%), adverse exchange movements (-1%) and lower local selling prices (-1%, mainly in Europe).

Bioscience Products trading profit declined by £56m to £479m due entirely to Agrochemicals and Seeds. Intense competition in the United States in herbicides and concerns about the restructuring of the Common Agricultural Policy in Europe have contributed to its profit decline. In Pharmaceuticals, profits have increased reflecting the continued strong performance of the newer products and discosal gains. With the exception of Tenormin', all major products enjoyed higher volume levels.

Trading profit in Specialty Chemicals and Materials at £141m was £23m below 1991 as the benefits arising from cost reduction programmes have been offset by reduced volumes and lower prices. Paints underlying performance remained strong as the prior year's results included a disposal gain.

In Industrial Chemicals, trading profit declined by £97m to £40m due almost entirely to reduced selling prices and lower volumes in Chemicals & Polymers. Troxide's results were similar to 1991. Trading profit in Regional Businesses decreased from a profit of £4m in 1991 to a loss

of £18m this year. The deterioration reflects the continuing recession in many countries and the write-down of the Australian Ephedrine plant in the second quarter. Income from

associated companies declined due to reduced disposal gains. Overall, disposal gains in the two periods were similar.

Quarterly Information

•	Profit Be	dore Tips	Earnings per £1 Ordinary St		
	1991 £m	1992 £m	1991 	1992 pence	
First Quarter	198	212	17.3	20.3	
Second Quarter	. 309	208	29.3	19.6	
Third Quarter	196	93	17.9	5.3	
Fourth Quarter	140		11.9		
Visit	843		76.4		

Group turnover in the quarter was 10% below 1991 due to adverse exchange movements, which accounted for 6% of the decline and lower volumes (-2%), mainly in the UK and USA.

Pharmaceuticals trading profits which were similar to last year were affected by a weak US dollar and the effect of generic competition to 'Tenormin', offset by growth in the newer products and a small disposal gain. Unfavourable exchange rates resulted in Agrochemical and Seeds trading profit being £3m below last year's level.

Specialty Chemicals and Materials results were below 1991 due primarily to poor trading conditions. In Industrial Chemicals, Chemicals & Polymers continued to suffer from falling prices and weak volumes. Earnings of associates have declined as the prior year results included a gain on the

disposal of ICI's investment in Ellis & Everard plc.

The tax charge for the first nine months amounted to £179m (first nine months of 1991 £239m), representing an effective rate of 35%, and comprised UK corporation tax of £20m (1991 £47m) and taxation in respect of overseas and associated companies of £159m (1991 £192m).

Group Profit and Loss Account

The unaudited trading results of the Group for the third quarter and first nine months of 1002 together with comparative figures for 1991, are as follows:

Third ()narter		First Nine	e Mooth
1991 £m	1992 £m		1991 £m	1992 £m
3,074	2,768	Turnover	9,442	8,913
238	162	Tracking profit	840	651
144	141	After providing for: Depreciation	405	441
16 —58	-17 -52	Income from associated companies Net interest payable	34 -171	14 -152
196 -63	93 -45	Profit before Taxation Taxation	703 239	513 -179
133 -6	48 9	Profit after Taxation Attributable to minorities	464	334 -11
127	39	Net profit	457	323
17.9p	5.3p	Earnings per £1 Ordinary Share	64.5p	45.2

Full statutory accounts for the year 1991, together with an unqualified audit report, have

been lodged with the Registrar of Companies. Next Anouncement

Trading results for the year 1992 will be announced on Thursday 25 February 1993.

IMPERIAL CHEMICAL INDUSTRIES PLC

JOBS: Study of world ling costs by European Commission shows effects of the plunge in sterling

HICH kind of British export has risen in price as a result of the United Kingdom's devalu... (sorry) withdrawal from the exchange rate mechanism?

The answer, of course, is the two-legged variety - expatriate British workers, especially when of executive status. And today the Jobs column can give an idea of how much the cost of same has shot up, at least to employers who don't require the far-flung Brits themselves to bear the brunt of exchange-rate changes.

A touch ironically, the cost indicators which are set out in the accompanying table originate with the European Commission. Having staff of its own scattered about the globe, the EC compiles data on world-wide living costs through the Eurostat directorate

at its Brussels headquarters. Hitherto the results have been kept for official use. But, perhaps feeling the budgetary pinch, the commission has now decided to put its data on the market. It is doing so in the UK through the International Employer branch of the Sedgwick Consulting Group, and anyone wanting details of the service should contact Richard Hume-Rothery at Winterton House, Nixey Close, Slough,

Berks SLI ING; telephone 53 516151, fax 0753 516190.

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244.62

1.92

2.54

10.95

1.92

4.66

1.90

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3.21 1.07

7.56

180.94

2,153.52

241.58

Exchange rate (£1 =)

Oct 23

1.61

1.60

2.47

2.78 0.94

221.50

45.20

7.03

176.80

3,318.50

196.80

pattern" denotes the buying habits of pukka expatriates who insist on preserving the same style of life they led before

country pattern", represents the typical style of executives who're

Which of the three patterns is

adopted can make an appreciable intermediate pattern Change Oct 23 Change ÷33.1 165.8 +40.3+18.6 117.5 139.8 +22.3+ 19.4 160.1 +21.3138.8 + 19.5 135.4 156.1 +20.7+18.0 +20.0105.4 125.4 + 15.7 106.3 124.7 +18.4+14.2 99.2 117.5 109.2 + 18.3 + 14.3 92.0 +17.2+15.8 154.5 + 17.1 + 16.4 171.6 + 15.4 107.4 123.8 120.5 + 15.2

122.4 98.3

107.3

+16.0

What a difference three months makes

Whereas the full survey co to 22 (not counting Lond which, although missing from list, is present in spirit becau the living-cost indices are base on London prices at 100.) For each city, the table starts with the exchange rates prevailing

first in July then at the close of

markets last Friday, and goes on

to show the indices at each date

and the change between them in

terms of percentage points.

Another limitation is that, as is usual in such surveys, no account is taken of housing costs which are very hard to measure in an internationally consistent way. Nevertheless - as might be expected, given that the EC has been called "the bureaucrat's bureaucracy" - even the limited information here supplied is more

living-cost indicators. Those I've printed previously consist of a single index figure, representing the local price of a "basket" of goods and services

detailed than the normal type of

bought by a typical executive family sent to work there. By contrast, the EC prices three different baskets for each place.

going abroad. The next, the "host

202.0

116.8

128.2

109.2

110.4

98.8 97.3 124.8

69.2

Home country pattern

Change

÷49.1

+26.5

+23.4

+220

+22.1

+21.6

+23.8

+ 18.4

+16.7

+20.4

+ 15.2

+ 13.5

+11.7

Oct 23

251.1

167.3

138,9

131.3

125,9

127,9

130,6

114.0 110.8

136.1

119.6

natives of the place concerned. The third is the "intermediate pattern" of the expatriates who

138.1

98.2

127.3

95.2

90.8

143.0

100.1

Host country patiern

Oct 23

169.2

116.8

113.2

106.5

116.7

change to the local style in some ways while maintaining their homeland habits in others.

home country pattern now 175.8, I'm told the extra pay needed to preserve their UK style of life would be £15,960 a year. While that could be cut to an additional £9,660 by forcing the family to go totally native on an index of 145.8, the EC feels it would be fairer to compromise on the 160.1 figure and an extra £12,600. But quite apart from such

difference to an employer sending people to work abroad. Take for

example a British executive on a gross salary of £50,000 in the UK

who is being transferred along

with spouse and two children to a

With the local index for the

job in Geneva.

individual instances, the cost changes brought about by the plunge of sterling surely make arresting reading in their own right. Measured by the indexpoint differences since July in the intermediate pattern on which the table is ranked Buenos Aires, Amsterdam, Hong Kong and Dublin have all become dearer than London, whose place in the two-tier Europe seems no longer to be in any doubt.

Indeed, of the EC capitals listed, Athens is nowadays the only one cheaper.

Michael Dixon

Six figure salary City plus benefits Director Genera The main objectives of the Association are to promote and protect the terests of investment trust companies and their shareholders and to enhance public understandings closed-end funds as an investment medium. This is a new post that has been created following the retirement of Philip Chappell who, since 1986, has advised the Association on a part-time basil He or she will lead and manage the Association and be its full-time spokesperson with Government, ruletors and the public. THE ROLE THE QUALIFICATIONS

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the corridors of power and become its accepted spokesperson. ■ Develop programmes to widen public understanding of the advantages of investment trusts.

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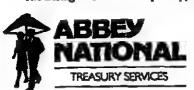
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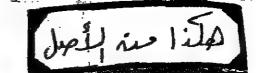
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NO MANAGEMENT

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Andrew Jack examines the lessons to be drawn in the light of the Bingham and Kerry reports IF THERE is one thing which unites the contents of the two reports pubin regular dished this month into the collapsed Bank of Credit and Commerce International, it is their lack of completeness. Nowhere is that more the case than on the role of the auditors. The two reports could not be more

different. The US Senate sub-committee investigation into BCCL chaired by John Kerry, offers little not previously reported, and is written in highly inflammatory terms. Some of its conclusions based on the evidence presented are extremely tenuous. Overall, it appears to be soft on

those who co-operated with the inquiry and sympathetic to their views, while being fiercely critical of those - such as the dank of England and Price Waterhouse - which refused to help for whatever reason. For example, much of the chapter on BCCI's accountants bemoans the tack of help offered by Price Waterhouse in London - in contrast to the greater co-operation from the US firm, which said it was party to very little information on the bank.

PW in London did not appear before the committee, principally because it is required to maintain confidentiality under UK banking laws. It did offer to meet Kerry's staff in the UK, but apparently Senate rules prevented anyone from travelling abroad. The report's conclusions are correspondingly side-tracked to concentrate on how to force improved disclosure by international accountancy firms to US

regulators and investigators. By contrast, one section uncritically refers to the role of Mr Masihur Rahman, BCCT's chief financial officer in claims that these comments led to

London. In testimony to the Kerry little reform by BCCI's management. committee, he said he did not have access to any of the underlying loan information and related files at BCCI's field offices, and therefore relied on the work of the external auditors to review its records and

ensure their truth and accuracy.

That sats more about the nature of lines of internal control and responsibility within the bank than it does about the role of the auditors. That auditors' responsibilities should be extended a certainly open to debate; that they should know more than the internal management of the company

on which hey are reporting seems at the very least bizarre.

These very issues are raised by the Institute of Internal Auditors in the UK this week, which called for tougher, rore independent internal audit controls in response to BCCI.

Kerry's eport provides tantalising information for those attempting to

understand the roles of Price Waterhouse and Ernst & Whinney in the andit of BiCl, if only by virtue of its kitchen-sirk approach: it is 780 pages long. The result is unfocused and highly fugmentary, but it does include a number of extracts from include anumber of extracts from auditors' sternal working papers not

thefore puticity disclosed.

They highlight a series of concerns being rised by PW at least as far back as 193, including a high concentration of isk in substantial loans to clients' no documentation to support security against loans, and inade-quate information on both the nature of the loan and the credit-worthiness

Mr Graham Stacy, the technical partner at Price Waterhouse now co-ordinating the firm's BCCI work, indignantly dismisses the significance of these details. "Of course we knew there were weaknesses. They are found in many banks. It is irresponsible to take a few documents and try to reconstruct the audit from them.

ACCOUNTANCY COLUMN

*BCCI conclusions leave audit questions unanswered

We are still absolutely satisfied that we issued proper audit reports."

Readers might expect to find a more sober and informed assessment in the report by Lord Justice Bingham. given the less overtly political opera-tion of the inquiry and its far greater access to documents and individuals.

Those looking for comprehensive-ness in the Bingham report will still be disappointed. That is not a reflection on the conduct of the inquiry so much as on its limited terms, which were to examine the supervision of BCCL That meant focusing primarily on the Bank of England, with less emphasis on the auditors.

There are certainly some thoughtprovoking conclusions for auditors. Bingham suggests that use of a single well-qualified audit firm for a complex international banking group would normally be best; that existing professional guidelines need to be tightened with legislation requiring auditors detecting fraud to notify the supervisory bodies of regulated industries; and that there is no difficulty over the existing guidelines on conflicts of interest when appointing the auditor

as investigator. One of the most significant passages in Bingham focuses on the vexed question of whether the 1989

BCCl audit report should have been qualified. He says the Bank of England and the Institut Monetaire Luxembourgeois - the Luxembourg bank supervisors - wanted the accounts to be published "with an unqualified opinion as soon as possible". The regulators were keen for the firm to remain as auditors. There was concern that resignation or a quali-fied opinion would inevitably cause

the bank to collapse.
PW, says Bingham, believed the accounts did show a true and fair view and that BCCl would be a going concern with a \$400m subscription of shares by the government of Abn Dhabi and a series of assurances

about management improvements.

Mr Stacy adds that the majority shareholder's knowledge of the posi-tion of the bank far exceeded the information shown in the accounts, and was a factor in preparing the unqualified audit opinion.

Bingham says the the firm made reference to this capital injection in a footnote to the accounts, and drafted an audit opinion which the accounts had been drawn up on the basis described in the note. The next paragraph began; "On this basis the consolidated accounts give a true and fair view . . ." Under pressure from BCCI management, "on this basis" was changed to "in our opinion".

Bingham says the picture "was in reality even worse" than that painted by the accounts. He says it seems "undesirable" that ordinary readers of accounts should not have had known of information such as the continuing uncertainty of some of the major BCCI loans, and that the adverse con-

reason for not making it. Yet he is unconvinced that existing principle and practice cover the situation of BCCI, and concludes: "I rather doubt if other auditors, similarly placed, would have acted very differently".

Bingham's comment is not repeated in the conclusion to the report. Instead, he raises the wider question of whether an auditor should report and owe a duty directly to depositors.

He argues that such a duty would would not necessarily make auditors more diligent. But he hints that while BCCI does not provide him with the material to recommend any change, there may be a case for it, which would allow compensation to depositors who have lost money as a result

This is intriguing given he was one of the House of Lords judges in the Caparo case in 1990, which ruled that an auditor's responsibilities are limited to a client company and to the whole body of shareholders.

He does not directly address how greater information should be provided to ordinary readers of accounts. Nor does he discuss whether there is a tension or conflict of interest between audit guidelines and the demands of bank regulators in the preparation of audit opinions.

It will be several years before the BCCI legal action gets to court, if it gets that far. Meanwhile, there is certainly a case for re-addressing whether auditors' responsibilities should extend beyond those laid down in Caparo, and the extent to which bank audit guidelines should be



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ent remuneration package which

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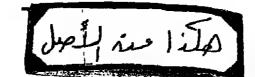
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Finance Director International Financial Group

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with a European content and providing familiarity with US reporting and US accounting standards.

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FT

EUROPE'S BUSINESS NEWSPAPER

COMMODITIES AND AGRICULTURE

Cusiana biggest BP field since 1970s Estimate of Lac de Gras diamond project

By Sarita Kendal in Bogota

RRITISH Petroleum, the UK oil company, announced yesterday that reserves in Colombias's Cusiana field are estimated at 1.5bn barrels.

This confirmed it as the biggest field BP has discovered since the North Sea Forties and Prudhoe Bay, Alaska, fields in the early

It accompanied its longawaited announcement with news of a second discovery north of Cusiana at Cupiagua, with estimated reserves about one-third the size of the Cusiana field. However, only one well has been drilled so

"It is difficult to be clear about the size of the field," said Mr David Harding, chief executive of BP Colombia. Four more wells are planned Ecopetrol, the Colombian of

Cusiana at a slightly more conservative 1.3bn barrels, but a final figure will only be available in early 1993, once appraisal wells are completed and tested. Many experts believe the field could be as large as 2bn barrels or

Custana and Cuplagua lie in the foothills of the eastern range of the Andes mountains, and the geological trend may continue yet further north into another block where the Pauto-2 exploration well is now being drilled. While BP (15.2 per cent), Total (15.2 per cent) and Triton (9.6 per cent) are partners in the Cusiana and Cupiagua fields, BP is the only contractor of the northernmost

Drilling in the Andean foothills is complicated and expensive, with the oil between

said the cost was dropping as BP acquired experience in the area. US\$200m has been invested in exploration this year and another \$200m is planned for 1993.

Analysts estimate development costs for the Cusiana field at between \$2 and \$3 a barrel, with lifting and operating costs about \$2 a barrel, and pipeline charges also \$2 a barrel. The tax regime is said to be less stringent than that in the UK North Sea.

The president of Ecopetrol, Mr Juan Rendon, said he expected Cusiana to be declared commercial in May 1993. Ecopetrol would then take up its 50 per cent share and development would begin. The field should produce 50,000 barrels a day in 1994,

Although Cusiana also has

rising to about 150,000 bpd by

company, put reserves for each. However, Mr Harding estimated at between 2,000bn and 3,000bn cubic feet - the gas will initially be reinjected to maximise crude production.

BP has constructed a 1.5km spur from Cusiana to the Central Llanos oil pipeline across the eastern mountains, which is to be upgraded. From there, oil will flow into another existing pipeline to the port of Cov-

Colombian guerrilla groups have been particularly aggressive in recent months, dynamiting pipelines and other oil installations. However, Mr Harding said guerrilla activity had had "no significant effect" on work at Cusiana.

Colombia produces about 470,000 b/d and exports about 250,000 b/d of crude and fuel oil. The Cusiana find will more than offset the future fall in reserves at Cano Limon, allowing Colombia to export over half of its crude production

wells costing some US\$24m considerable gas reserves -Ecuador maps out its future path

Ray Colitt on the government's moves to boost reserves and exports

agenda to revitalise Ecuador's oil industry, the new reform-minded government of president Sixto Durán Ballén is seeking to boost its petrol production and increase its oil reserves over the next few years. Also, with the aid of foreign investors, Ecuador is seeking to secure its status as an oil exporting country into the next millen-

Behind Ecuador's recent announcement to abandon membership of the Organisation of Petroleum Exporting Countries by next year lies, above all, its intention to increase its petrol production beyond the current limit of 273,000 barrels imposed by Opec. Already Ecuador's daily production hovers around 320,000 barrals, of which about 200,000 barrels are destined for the export market. The country is seeking to increase its production to 470,000 b/d in 1993 and to 576,000 b/d by 1996.

"We have nothing against Opec, but we need more freedom in our production, at least for the next four years," declared Mr Andres Barreiro, the minister of energy and mining.

Pressure to increase oil production mounted steadily as the country's oil revenues threatened to fall short of the projections for this year. The 1992 fiscal budget was calcu-US\$17 a barrel for the national crude oil "Oriente". In fact, the price in the first eight months averaged US\$16.28 a barrel. With the already increased production, then, Petroecuador crude oil production over the

months of this year 32.3m barrels of crude oil, worth Petroecuador has long-term

contracts for the sale of 210,000 b/d of crude. Also, it has two contracts to sell 12,000 barrels

> Ecuadorian OB Production Barrels Proportion of a day Opec output

315,000 1.60% 300,000 290,000 1.26% 255,000 293,000

of petrol to Clarendon and Tri-

centrol, each lasting one year. in an effort to maintain the country's oil reserves, which currently amount to 1.46bn barrels, Ecuador is planning to explore new fields in its mineral-rich Amazon region. The reserves have not been augmented for many years. Mr Barreiro criticised the former government of not having secured "one single contract for exploration, as a result of which the reserves did not increase, but actually were depleted year by year". He added that if Ecuador did not increase its oil reserves now, the country would have to begin importing petrol in 10 to

12 years. country's production and oil reserves follows a study by the US government's General Accounting Office, which predicted a steady decline in

suggested an annual investment of US\$150m into the national petrol industry. For that reason the govern-

ment is seeking to attract foreign investors. International bidding for contracts to explore oil fields, scheduled for next year, has already attracted the interest of companies from the UK, France, the US, Italy and

> the areas offered to foreign companies for exploration, each covering about 200,000 hectares (500,000 acres), will be near the current oil wells of Lago Agrio, about 180 km (110 miles) north-east of Quito. Foreign and national capital are to be subject to the same regulations. Savs Mr Barreiro: "All companies that partake in the bidding will have the same rights. Nobody, including Petroecuador, will have advantages to certain areas". He added that all companies showing interest were seeking to produce as well as explore.

Officials here anticipate that

oil policy may well be a result of lessons learnt from the experiences of its northern neighbour. As domestic demand for petrol in Colombia rose above its production capacity, the country ceased to be an oil exporter and became an importer. A series of investments and contracted aid reversed that trend and in 1986 exporting oil.

Ecuador's forward-looking

Beuador's plan to abandon Opec membership and boost production has been greated with considerable domestic scepticism, however, Accord-

COCOA - Lundon POIL

exported in the first six next years. The study also ing to Mr Raul Jaramillo, for mer director of Cepe, the previously joint private-public oil corporation, Ecuador will not be able to double its production in three years. "The country lacks sufficient investors to enable the necessary exploitation of the oil fields," he commented. Mr René Ortiz, former secretary general of Opec, adds that the industry's infrastructure is insufficient for the planned increase in output. He points out that, in the middle

and long term, production could be increased just enough to offset the decreasing output from the ageing oil wells corrently being exploited. As a result, says Mr Ortiz, future production is likely to average about 300,000 b/d, plus or minus 10 per cent. In the past six years several foreign companies, including British Gas, Esso Hispanoil,

Belco II, Texaco Pecten and

Petrocanada have left Ecuator

because they were unsuccess-

ful in finding crude oil. Yet the present government is not only seeking to increase its oil reserves, but also to cut costs and make current production more efficient. According to Mr Barreira, the huge state-owned corporation Petroecuador has serious personnel and management problems. "Ever since the consortium of Petroecuador and Texaco was fully turned over

worsened - although the techdrying. nicians remain the same," the minister complained. He pro-posed to the president that Petroecuador be totally restructured. weight.

Close

Gash 1150.5-1.5 3 months 1176-7

Previous

1148-8 1172-4

n, 99.7% parity (5 per tonne)

world grain production increased

By Richard Mooney

THE INTERNATIONAL Wheat Council has increased its estimate of world wheat and coarse grain production in 1992-93, largely reflecting improved US crop prospects. In the latest issue of its Grain Market Report, the Lon-

don-based agency puts 1992-93 wheat production at 550m tonnes, up from the 546m tonnes forecast in its October 1 report and 544m tonnes in the 1991-92 season. The coarse grains harvest is estimated at 836m tonnes, compared with 828m projected an October 1 and 799m transcs in 1991-92.

"Better crops in the United States, China, Kazakhstan, Canada, the EEC and Australia contributed to the [wheat crop] increase," the IWC says. The US crop is now put at 66.7m tonnes, up by 1.2m tonnes from the previous report and 12.8m tonnes from 1991-92. China's crop estimate is raised by 1.5m tonnes to 99m tonnes, compared with 96m tonnes in 1991-92, helped by "favourable weather in major growing regions" and "a significant increase in acreage in the provinces of Lizoning

and Jilin in the north-east". The former Soviet Union's wheat estimate is raised by 1m tonnes to 89.6m tonnes, up strongly from 1991-92's exceptionally low 73.5m tonnes.

The IWC attributes the 8mtonne increase in its world coarse grains estimate mainly to a further rise in the figure for the United States, where the maize crop could set a new record of 237m townes. It also expects better results from former Soviet republics, India, South Africa and Australia to be only partly offset by smaller outturns in western and eastern Europe and China. • The Russian grain crop has reached 107m tonnes, but early cold weather means the harvest has not yet been completed and crops from 700,000 hectares have not been brought in, Itar-Tass news agency said, reports Reuter from Moscow.

"Almost 107m tormes of flussian grain has been threshed," the agency said. But it added that state purchases of 23.1m tonnes were 6m tonnes less Tass did not say if the latest

figure was bunker weight or Last week the state statistics

office said Russia's 1992 grain harvest was virtually complete at about 104m tonnes, bunker

1184/1174

1174.5-8

forecast to have global impact

By Kenneth Gooding, Mining Correspondent

THE LAC de Gras area in Canada's Northwest Territories will be developed into a diamond producer rivalling Bot-swana, the world's biggest producer of gem diamonds in value terms, according to the Credit Lyonnais Laing financial services group.

The area - or camp - as a whole might have the potential to add 20 per cent to total world rough (uncut) diamonds production and one third to world gem diamonds output, says analyst Mr Roger Chaplin in a special study of the Lac de Gras phenomenon, which has seen 40,000 square km (16,000 square miles) staked in the biggest rush for land seen in North America.

Mr Chaplin suggests that the first diamond-containing kimberlite pipe drilled in the area - called the Point Lake pipe is "giving world-class results and we estimate a value of approximately CS\$2bn for this pipe alone.

pipe in size and grade," he The study estimates that the

"There are many more pipes

to be found, some of which are

likely to exceed the Point Lake

Point Lake pipe may have reserves of more than 105m carats of diamonds and says a conservative estimate of production would be about 3.5m carats a year, possibly expanding to 7m carats in time. "These reserves would have a gross in-situ value of about US\$9bn and could generate revenues of at least \$300m a year, growing to about

Mr Chaplin points out "This is equivalent to a gold mine producing 800,000 to 1.7m ounces of gold a year - but far more profitable. To put the size of the potential mine into perspective in the diamond industry, there are only five diamond mines in the world which produce at more than 3m carats a year and between them these major operations account for about 75 per cent of gem diamonds production."

He suggests that, although the share price of Dia Met Minerals, the Canadian company that discovered Point Lake and is now backed by Broken Hill Proprietary. Australia's biggest natural resources group, has risen by 2,000 per cent in the past year, if CLL assessment of the discovery is correct, it is still undervalued.

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Some other analysts are not so enthusiastic. Mr Rob Weinberg at the Societé Générale Strauss Turnbull financial services group points out that Di-Met's share price puts a value of \$290m on its exploration properties, which is equivalet to 36 per cent of Australias Argyle mine. "We can't hep feeling that that is somewit excessive." Argyle is producig about 33.6m carats of diamorts a year, of which about 1.7m & gem diamonds.

Others point out this. although there are more thin 3.000 known kimberlite deptits in the world, only 1.000 cd. tain diamonds and only between 50 and 60 have eve proved economic.

Brazilian gold output slumps by 5 tonnes

Sudan fights locust menace

SUDAN SAID yesterday it has to Kordofan and Darfur.

By Bill Hinchberger

BRAZILIAN GOLD output slumped to 32 tonnes in the first half of this year from 37 tonnes in the corresponding period of 1991, according to figures released by the National Gold Association (Anoro). Production for the year is expected to reach 70 tonnes, down from 78 tonnes in 1991, said Mr Nathan Blanche, Anoro's presi-

Production is divided in roughly equal shares between independent "garimpo" extrac-tion and industrial operations, estimated Mr Blanche. Brazilian output has declined dramatically in recent years, mostly because of lower "garimpo" outpart.

Mr Blanche believes that lower gold prices, higher fuel costs, and a tighter margin between the black market "parallel" dollar, used by "gar-

eradicated locusts from 70 per cent of affected areas in the

The army newspaper al-Gu-

wat al-Musallahah said 1.5m ha

had been affected by locusts in

the belt, which stretches from

the eastern and central states

168.852 lois

146.234 lots

24,438 lots

Total daily itemover 43,528 kg

Total daily turnover 2,524 (c

Total delly turnover 5,589 to

ter from Khartonm.

(Prices supplied by Amalgemeted Metal Trading

1175-6

1474-6

338-9

AM Official Kerb close Open Interes

impeiros", and the commercial rate of exchange have reduced profitability for freelance min-

industrial output is actually increasing, albeit slowly. In 1990, it accounted for just 35.3 per cent of national output. Companhia Vale do Rio Doce, the state-controlled Brazilian mining giant, hopes to boost its gold output of 7.1 tonnes last year to nearly 12 by the end of the year.

Brazilian investment in research and prospecting for all minerals may reach only \$40m this year, one-third of what was spent in the quest for new deposits in 1988, according the Companhia de Pesquisa de Recursos Minerais, a stateowned prospecting firm. Constitutional limitations

prohibiting majority ownership of mining concerns by multina tionals contributed significantly to lower investment, said Mr Blanche.

The paper said farmers had

been given insecticides to fight

busy spraying the affected

Gum arabic brings in some

\$50m annually, about one sixth

of Sudan's total export earn-

Credit runs out for Barbadian sugar industry

By Canute James in Port of Spain, Trinidad

THE BARBADIAN suga industry, overcome by moun ing debts, has been shut dow. indefinitely because it has ru

out of money.
The Barbados Nations Bank, which is owed USS50r by Barbados Sugar Industr Ltd, the island's sole produces has cut off all credit to th industry and has started preceedings to put the compan into receivership. The mov has halted preparations at th island's three mills for procesing cene for the next harves. due to begin in eight weeks.

The shutdown follows year of declining production ad mounting losses, with the year's output of 55,000 tonns the lowest in 60 years.

The government and the prducers had started discussion with Booker Tate of the Ui. seeking agreement on the terms of a management cotract for the British company to run the industry. Howeve, Barbadian industry officias said yesterday that the discusions had been "inconclusive.

The poor performance of the industry in recent years ha culty in meeting its quota conmitments to the European Community and the US, whia satisfying domestic demand Sugar has had to be imported for domestic consumption.

min; cente/60lb bushe

538/4 645/2 552/2 659/0 565/8

WORLD COMMODITIES PRICES

MARKET REPORT

LONON Metal Exchange COPPER prices continued to stall at overhead resistance above the \$2,300 a tonne level and ended with pared gains yesterday. In sterling terms the cash position closed £22 higher at £1,450 a tonne, but some £7 of the rise reflected the pound's further fall against the dollar. Dealers said copper's bounce from early lows around \$2,280 a tonne indicated that the technical picture was becoming constructive, although upside targets around \$2,315-\$2,320 needed to be cleared to sustain advances. Other LME metals

London Markets SPOT MARKETS Crude all (per barrel FOB)(Dec)

Dubai	\$17,40-7,50u	-,225
Brent Blend (dated)	\$19.40-9.45	200
Brent Blend (Dec)	\$19.66-0.65	-200
W.T.I (1 pm est)	\$20.70-0.80u	
versa (1 più ese	acu./U-0.600	2/5
Off products		
(NWE prompt delivery per	teans Cill	
france brombs contains box	COLUMN CIR-	
		tor-
Premium Gasoline	\$213-216	
Gas Oti	\$191-193	-1.5
Heavy Fuel Oil	103-101	
Naphtha		-0.5
	\$190-192	-2.5
Petroleum Argus Estimates		
Other		+ or -
Gold (per troy oz)	500 m	1.1.00
		+ 1.00
Silver (per troy oz)4	376.5e	-1.00
Platinum (per troy oz)	\$363.85	-1.55
Palladium (per troy oz)	\$93.50	-0.15
Copper (US Producer)	108.0c	4.00
Lead (US Producer)		+ 0.86
	38.5c	
Tin (Kuala Lumpur market)		+0.06
Tin (New York)	267.5c	-20
Zinc (US Prime Western)	62.0c	
Cattle (live weight)	109.25p	+0.36*
Sheep (live weight)†		
Sueah (usa wadha)tah	72.70p	-1.23*
Pigs (live weight)†	88.24p	+3.09*
London daily sugar (raw)	\$227.0w	+3.0
London daily sugar (white)	\$283.0w	
Tate and Lyle export price	OCCUPANT OF THE PARTY OF THE PA	+ 1.0
Tate also Lyle export price	£253.0	+2.5
Barley (English feed)	£126.5u	
Maize (US No. 3 yellow)	E146.0	
Wheat (US Dark Northern)		
turner 100 per levilletili	Unq	
Rubber (Dec)♥	92.25o	+0.00
Rubber (Jan)♥	62.250	+0.50
Rubber (KL RSS No 1 Oct)		Tu.30
	ezzun	
Coconut ell (Philippines)5	\$495.0y	
Palm Oil (Malayelan)§	\$384.0u	
Copra (Philippines)	\$330.0	
Soyabeans (US)	4	
Cotton "A" Index		-1,0
	\$1.45c	
Wooltops (64s Super)	406p	7.0

c-centa/lb, r-ringgit/kg,t-Jan/Mar

ALUMINIUM briefly moved back above the \$1,180 a tonne level for three months delivery. It quickly ran into overhead selling, however, and subsided to close just \$3.50 up at \$1,176.50 a tonne. At the London Futures and Options Exchange COCOA prices extended Wednesday's downturn on lack of buying interest, compounded by a New York opening below key chart support. The March position ended £8 down at £710 a tonne.

were relatively quiet, although

Compiled from Reuters

SJQA	ينطأ د ا	F02	(\$ per lonr
Raw	Close	Previous	High/Low
Des	100,00	BU1.00	197.00
Mar	198.00	183.00	194.00
May	139.00	196.00	1177.100
White	Close	Previous	High/Low
Dec	259.90	258.50	259.20 258.50
Mar	258.70	256.00	258.70 258,00
74/0	265.50	264.00	264,00
Oct	254.50	253.00	252.80 252.50
White	er: Raw 3 238 (232) 53_53 Mar	Paris- Whi	of 50 tonnes. Le (FFr per tonne
CHUD	E QIL ~	PK	\$/ban
	Ain	st Prevto	us High/Low
Dec	19.50		20.00 19.58
Jen	19.60		20.00 19.60
Feb	19.50		19.88 19.57
Mor	19,49		19.74 19.49
Apr	19.64		19.69 19.64
May	19,36		19.55 19.36
PE kw	18.74	20.08	18.74
Tumov	er 20747 (33541)	
GAS O	n - 194		\$/toni
	Close	Previous	High/Low
Nov	186.00	187.75	189.50 186.75
Dec	187.00	189.50	191.25 187.00
7 pps	188.25	190.50	192.00 188.00
Feb	188.25	188.25	189,50 186.25
Mar	181,25	182,75	184,50 181,26
Apr	177.00	178.75	100.05 177.00
Jun	172.50	174.50	174.50 172.50
λd	174.00	175.25	175.00

Apples remain the best truit buy, reports the FFVIB. Good English apples include: Spartun at 30-40p a to (30-45p) and Cox at 35-45p a to (35-45p). Nutrituit at 16-20p each (16-20p), oranges at 12-25p each (12-25p) and phrespotes at 80p-21.00 each (30p-21.00) round off the week's best buys. It's hallowed on Saturday so pumplisms are essential and reasonably priced at 16-20p a to (15-20p). Root vegetables continue to be good volume with carrots at 15-20p a to (15-20p), and onlors at 16-25p a to (15-25p). Homegrown Chinese leaves at 40-50p a to (30-55p) are excellent value.

Turnover (6592 (19686) fots of 100 tannes

market and				
Obc	985	894	989 68S	
Ner	719	716	דסל ידויו	
May	727	785	731 725	
100	744	753	746 748	
Sep	761	710	764 756	
	782	792	765 782	
	or Oct 28	749.42 (757	(10 torines is per torine) .86) 10 day æ	
		749.42 (757	s per tome)	
for On	or Oct 28	749.42 (757. (738.04)	s per tonné) 85) 10 day a	
for On	or Oct 29 29 741.30	749.42 (757. (738.04)	s per tonné) 85) 10 day a	verage
for On	or Oct 28 29 741.30	749.42 (757.) (739.04) dou: FQX	s per torint) .85) 10 day a	verage
CONTRACTOR	or Oct 28 29 741.35 IS - Lon	749.42 (757 (738.04) don PGX	s per tonne) 36) 10 day a High/Low	verage
CONTRACT	29 741.30 15 - Low	749.42 (757 (738.04) don FGX Province	s per tonné) 36) 10 dey a High/Low 867 879	verage
CONTRACTOR	29 741.30 EE - Low Plose 918	749.42 (757.) (738.04) from FOX From S98 916	s per tonné) 35) 10 dey a High/Low 897 872 821 904	verage
CONTRACT Flow Jan Kiler	Or Oct 26 29 741.30 EE - Loss Plots 915 927	749.42 (757.) (756.04) from FGX Frominus 893 916 980	8 per tonné) 85) 10 day a High/Low 897 879 821 904 935 919	verage

Now		898	697 87 9	
Jan	916	916	921 904	
Mer	927	930	935 919	
Jany Jul	935 945	934 944	935 920 945 932	
Jul Bec	960	952	945 532 950 940	
CO in	dicator pr Comp. do	788) lots of ices. (US c elly 56.67 (S	5 tonnes ente per po 5.68) 15 day	und) k everag
POTAT	OES - L	andon PO	¢	Efforts
	Close	Previous	High/Low	
Apr	61.7	63.7	62.6 61.5	
umow	er 90 (100) lots of 20	tonnes,	
TO A	14 , - 1	andon FO	x	E/tonn
	Close	Previous	High/Low	
lec	145.00	144.00		
36	146.50	144.00 145.50 lots of 20 t	gnaës.	
штом	146.50 er = (186)	145.50		lex poir
штом	146.50 er = (186)	145.50 lots of 20 t		lex poir
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128.10 128.00

131.10

131,10 131.30

Turnover: Wheat 196 (380), Bartey 10 (204).

- Louidon FOX (Cash Settlement) p/kg Previous High/Low 111.5 111.0 111.0 Turnover:12 (8) lots of 3,250 kg

Copper, Ga	rde A (E per	(Sume)			
Cash	1450-1	1428		1452	
months .	1471.5-4.5	1453	5-4,0	1463.	6/1488
Lead (£ per	топпе)		_		
	325.6-6.5	3244			
3 marriage	370.5-9	337-	5	396,5	337
Nickel (\$ pe	r tonne)	-			
Cash	6085-96	6060	5	6065/	8082
	6160-5	6155	-7	61354	0000
The (S per to	nne)				
	5795-806	2010	20		
S months	5865-80	5870		5895/	5810
Zec, Specie	d High Grad	le (5 per	Acres (
Cash	1101-3	1098		1100.6	V1098.8
3 months	1120-1	1118		1120/	1110
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(Pricas supp		u Picule	CHINE)		
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	\$ price		equiv	NO.	
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Day's high	339.60-33	1,90			Aş Ju
Day's low	339.00-33	2.40			_ ^
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1 month	2.09	12 mi		2,46	
3 months	2.13				_
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			20 25		A.c
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manife Transfer	244.20	1	179.90		Ju Oc
manife Transfer	244.20 247.85	1	79.90		Ju Oc
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months I months 12 months GOLD COS	244.20 247.85 254.75 13 \$ price 337.90-5	40.50	179,90 150,15 190,00		SE - No
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3 months 8 months 12 months 12 months 12 months 12 months 14 months 15 months 16 months 16 months 17 month	244.20 247.85 254.75 357.50-3 350.25-3 360.25-3	40.50 52.66 .00 Gelts : Mar 97 33 7	79.90 86.15 890.00 215.00-6 51.00-6 0ec 3 43 134	217.90 3.00 Fute Mar 8 42 115	- No. 198
a morning il morning il morning 12 months 12 months 12 months 12 months 12 months 12 months 13 months 14 months 14 months 14 months 14 months 15 months 16 m	244.20 247.85 234.75 357.52 357.52 360.25 36	40.50 52.66 .00 Celts: : Mar 97 33 7	79.90 86.15 890.00 215.00-6 51.00-6	217.90 3.00 Pute Mar 8 42 115	See
i morning i morning i morning i morning i morning i z months COLD COSI Krugerrand Magie leaf New Soverei TRANSED Co Aluminium (i Strike price 1100 1300 Copper (Gra	244.20 247.85 234.75 357.504 357.504 357.504 357.504 357.504 357.504 367.604 3	40.50 52.65 .000 Celts : Mar 97 23 7	79.90 89.00 215.00-6 51.00-6	217.90 3.00 Fute Mar 8 42 115 Pute	See
3 morning II morning II morning II to mornin	244.20 247.85 234.75 15 \$ price 337.504 359.253 369.25	Galts	79.90 80.15 890.00 215.00-6 57.00-6 Dec 3 43 134	217.90 3.00 Fuls Mar 8 42 115 Puts 19 55	See
i morning i morning i morning i morning i morning i morning i contra GOLD COSI Krugerrand Maple leaf New Soverei TRADED Ci Quanticlam (i Strike price i 100 1200 1300 Copper (Gra 2200 1300	244.20 247.85 234.75 357.504 357.504 357.504 357.504 357.504 357.504 367.604 3	40.50 52.65 .000 Celts : Mar 97 23 7	79.90 89.00 215.00-6 51.00-6	217.90 3.00 Fute Mar 8 42 115 Pute	July See Hill See Hil
3 morning II morning II morning II to mornin	244.20 247.85 234.75 15 \$ price 337.504 359.253 369.25	Galts: Mar 97 33 7 Galls 22	79.90 80.15 890.00 215.00-6 57.00-6 Dec 3 43 134	217.00 3.00 8.00 Msr 8 42 115 Puts 19 55 118	July See Hill See Hil
3 morning 8 morning 12 months 12 months 12 months 12 months 12 months 12 months 12 months 13 months 14 months 14 months 14 months 14 months 14 months 15 months 16 months	244.20 247.85 234.75 15 \$ price 337.504 359.253 369.25	Geits: Mer 97 33 7 Cells 522	79.90 80.15 890.00 215.00-6 57.00-6 Dec 3 43 134	217.90 3.00 Fuls Mar 8 42 115 Puts 19 55	July September
i mornina i mornina i mornina i mornina i z mornina i	244.20 247.85 234.75 15 \$ price 337.50-4 350.25-3 190.00-83 FTICHE 88.7%) \$ tonne Oec 67 8 - \$ 94 27 33 34 35 35 35 35 35 35 35 35 35 35 35 35 35	Galts Galts Galts Galts Mar 97 33 7 Calls 100 58 22	79.90 10.15 10.00 10	217.00 3.00 8.00 Msr 8 42 115 Puts 19 55 118	Substitute
3 morning in morning in morning in morning in morning in morning in the morning i	244.20 247.85 234.75 18 \$ price 337.05 360.25 360.25 360.26 360.25 360.2	40.50 52.55 .000 Gelts : Mar 97 33 7 Gelts : Mar 120 58 22	79.90 10.15 150.00 215.00 51.00-6 51.00-6 43 43 43 437 113	217.00 3.00 8.00 Mer 8 42 115 119 55 118 Mer	Sec
3 morning II morning II morning II 2 morning	244.20 247.85 234.75 13 \$ price 337.504 350.25-3 350.25-3 360.00-83 89.7%) \$ tonne Oec 67 8 94 27 3 3 4 4 27 3 3 4 2 3 4 2 3 3 4 3 4 3 5 4 3 5 4 3 5 4 3 5 4 3 5 4 3 5 4 3 5 4 3 5 4 3 5 4 3 5 4 3 5 4 3 5 4 3 5 4 3 5 4 3 5 4 3 5 4 3 5 3 5	40.50 52.55 .000 Gelts : Mar 97 33 7 Gelts : Mar 120 58 22	79.90 10.15 10.00 10	217.00 3.00 Mer 8 42 115 Puts 19 55 118	Sec
3 morning ii morning ii morning ii morning ii z morning i	244.20 247.85 254.75 254.75 254.75 254.75 357.504 350.253 360.	40.50 52.65 .000 Celts : Mar 97 33 7 Cells : 58 22	79.90 10.15 10.00 10	217.00 3.00 3.00 8.42 115 9-48 19 55 118 Mer	Sec
i mornis i mornis i mornis i mornis i mornis i mornis i z monte i	244.20 247.85 254.75 254.75 254.75 254.75 254.75 257.504 350.253 350.253 360.2	40.50 52.65 .00 Gelts : Mar 97 33 7 Cells : 100 63 : Mar	79.90 80.15 790.00 215.00-5 51.00-6 3 43 43 134 4 37 113 Jan 45 Dec	217.00 3.00 3.00 Mer 8 42 115 55 118 Mer 11 23 42 Mer	June
i mornis i m	244.20 247.85 2294.75 13 \$ price 337.25.3 (gm 80.00-83 (gm 80.00-83 (g	440.50 652.66 .000 Galts : Mar 97 233 7 Cells 100 60 60 War 97	78.90 59.00 59.00 215.00 51.00-6 134 43 134 4 30 18 30 18 18 18 18 18 18 18 18 18 18	217.00 3.00 Fute Mar 8 42 115 Pute 19 55 118 Mar 12 42 Mar	July
i mornis i m	244.20 247.85 2294.75 2394.75 2394.75 2395.265.35 337.5043 337.5043 337.5043 337.5043 337.5043 337.5043 347.50 357.5043 357.5044 357.5043 357.5043 357.5043 357.5043 357.5043 357.5043 357.5043	Gelts : Mar : 105 : 100 : 63 : Mar : 97 : 79	70.90 70.90 70.00 70	217.00 3.00 3.00 Mer 8 42 115 Pute 19 55 118 Mer 11 23 42 42 42 115	Judy CR Manager Manage
i mornis i m	244.20 247.85 2294.75 13 \$ price 337.25.3 (gm 80.00-83 (gm 80.00-83 (g	440.50 652.66 .000 Galts : Mar 97 233 7 Cells 100 60 60 War 97	78.90 59.00 59.00 215.00 51.00-6 134 43 134 4 30 18 30 18 18 18 18 18 18 18 18 18 18	217.00 3.00 Fute Mar 8 42 115 Pute 19 55 118 Mar 12 42 Mar	Jud OX
i mornis i m	244.20 247.85 2294.75 2394.75 2394.75 2397.504 350.25-3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	40.50 62.65 .00 Gelts 	79.90 10.15 10.00 10	217.00 3.00 3.00 8.42 115 9-vts 19 55 118 Mer 12 12 42 Mer 12 19 27	July
i mornina il murillia il mornina	244.20 247.85 2294.75 2394.75 2394.75 2395.265.35 337.5043 337.5043 337.5043 337.5043 337.5043 337.5043 347.50 357.5043 357.5044 357.5043 357.5043 357.5043 357.5043 357.5043 357.5043 357.5043	40.50 62.65 .00 Gelts 	70.90 70.90 70.00 70	217.00 3.00 3.00 Mer 8 42 115 Pute 19 55 118 Mer 11 23 42 42 42 115	Account of the control of the contro
Transition of the control of the con	244.20 247.85 2294.75 2394.75 2394.75 2397.504 350.25-3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	40.50 62.65 .00 Gelts 	79.90 79.90 79.00 70.00	217.00 3.00 3.00 Fute Mar 8 42 115 9-24 118 Mar 12 12 12 19 27	July CX SI
i mornina il murillia il mornina	244.20 247.85 2294.75 2394.75 2394.75 2397.504 350.25-3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	40.50 62.65 .00 Gelts 	79.90 10.15 10.00 10	217.00 3.00 3.00 8.42 115 9-42 19 55 118 Mer 11 23 42 Mer 12 19 27	June June

n ie k	SE OWNERS							Julia G	my willes	
entire.	6085-96 6160-5	i	6060- 6155-		6065/6082 6185/0080		8085-70 8135-40	6180-5	90	,078 lots
S per t	_		0135	4	H velocities		0133-10		dly turnov	
a per u	5795-80	-	2010 -	20		_	5785-80	10401 01	ay willow	di pian A
mile:	5850-60		5870-		5895/5810		5842-5	6850-6	10	.058 lots
Speci	at Iffice	Oracle	(5 per	AUTO-				Total da	ily turnov	er 9,617
anthq	1101-3 1120-1		1098- 1118-	100	1100,5/100 1120/1110	8.5	1987 5-8.5 1117-8	1119-20	66	.593 lots
Clouds 1,570	ig £/\$ ri	Mes	3 2000	the 1.50	Wa .		resolves 1.	5479	B me	mira: 1.5
	_		-	12	_	_				
						B.5.	ew Y	lank.		
DON E	plied by	N MAN	eker Roths	hite)		IX.	SM I	OFK		
(troy						GOL	D 100 troy	oz.; Sitroy (72	
	\$ prk	C9'	2	equive	lent		Close	Previous	High/Lo	,
		0-339.6				New	339.5	339.4	0	0
ing Ing fix		0-339.2 0		75.308		Dec	340.2	340.1	340.5	359.7
	x 339.5	0	2	15.987		Feb Apr	341.6 342.9	341,4 342,7	341.9 343.3	341.3 343.0
high		0.339.0				Jun	344.4	344.2	344.6	344,0
low		0-339.4				Aug	340.1	345.9	0	0
Lde N	teen Go	id Len	ding F	Jates (V		Oct	347.9 349.8	347.7 345.8	0	0
eth cibs	1.	98 09	6 mon 12 min		2.24 2.48			roy oz. S/bro		<u> </u>
		13	12 1110	WILLIAM .	2,40		Close	Previous	High/Lo	
f fix	p/tro	/ OZ	U	IS cts e	quiv	Jan	353.7	358.0	354,0	351,0
	239,7	5	3	76,65		Acre	362.7	355.0	352.0	951.0
ratios.	244.2	0		79.90		Jul	352.4	954.7	0	. 0
All in	247.8		3	90.15 90.00		Oct	354,4	356.7	0	.0
Certites	254.7	•	•	auron		34.V	ER 5,000 t	oy oz, centi	stray oz.	
COE		_					Close	Previous	High/Lon	w
- 408			_		ALC: A	Nov	375.2	376.7	0	0
	\$ p	_		E MOUNT		Dec	376.5	377.0	377.5	375.0
errand	337	.50-340 .25-352	1.50	215.00-2	17.90	Mar	377.8 380.2	378.3 380.7	0 381.5	0 379.5
e feaf	350. 190.0 ngje	25-352 W M N	160	51.00-63	60	May	382.9	383.4	382.5	382.5
COARLE	ağıı ov.	4)-03.U	•	01.000		ألتاك	385.6	386.1	356.5	386,0
-	PTROPE	_				Sep Dec	388.4	389.0 393.6	389.0 394.0	389,0 393.0
						Jan	384.5	395.1	0	0
	99.7%)				eiv	Mar	398.3	398.9	0	0
price	\$ tonne	Dec	Mar	Dec	Mar	HIGH	GRADE C	OPPER 25,0	00 lbs; cs	nts/Ds
		67 8	97 33	3	8 42		Clows	Provinus	High/Lov	v
	-	š	7	184	115	Nov	101.35	100.65	102.00	101,30
er (Gra	rie Al	G	rijs	Р	uta	Doc	101,96	101.20	103.30	101.90
100	20 74	94	120	4	10	Jan Feb	102.35 102.55	101.05	103.00	102,40
		27	58	37	55	Mer	102.75	102.10	104.00	102,70
		3	22	113	118	Арг	103.05	102.45	Ø .	0
						May	103.40 103.65	102.80	104.30	103.40
		Jan	Mar	Jan	Mer	Jul	103.90	103.10 103.40	104,75	104.00
		230	100	18	II	Aug	104.05	103.60	0	0
		192	100	30	23	CRUE	DE QUL (Lig	时 42,000 U	IS gails Si	barrel
		158	69	45	42	$\overline{}$	Latest	Previous	High/Low	,
<u> </u>		Dec	Mar	Dec	Mar	Dec	20.76	21.12	21,11	20.68
		60 90	97 79	1	RI.	مهل	20.80	21.10	21.09	20.73
		39 22	79 82	5 13		Feb Mar	20.74 20.70	20.84	21,01 20,92	20.70 20.65
		_	_	-		Арг	20.58	20.86	20.81	20.58
Crude		Dec	Jan	Dec	Jen	May	20.52	20.79	20.70	20.52
				3		Jun	20.50	20.73	20,62	20-80
				30	36		20.50 20.45	20.67 20.61	20.50 20.45	20.45
		13	34	38		Sep	20.36	20.56	20.42	20.41

HEAT	THE OIL 4	57000 A8 8	elis, cent	s/US gaile	_ Cł	ifcag	JO		
	Latest	Previous	High/L	7W			,000 bu min;	nania kiitus	
liqu.	5975	6140	6120	6965		200	Previous		_
inc An	6080 6120	6215 8257	6190	6030	Nov	541/6			_
eta eta	8045	6165	8340 6145	19100i 8030	Jen	548/0	529/0 845/2	642/0 648/4	
View	5890	5990	8970	5885	Mar	556/2	552/2	855/8	
фr	5725	5820	5905	5740	May	562/0	559/2	582/2	
Auy	5630	5710	5680	5630	idea)	568/5	865/8	569/0	
un	6590	5635	5615	8590	Aug	571/0	689/0	571/4	
	6560	5625	5625	6680	Sep	870/6	568/0	571/4	
40	6625	5680	6645	5625	80Y/		60,000 lbs;	cents/ib	_
X)CC		ies;S/tonne				Close	Previous	High/Lo	W
	Close	Previous	High/Lo	**	Dec Jan	19.04 19.17	16.87 19.02	19.06 10.19	
NG.	943	951	962	937	Mar	11.35	19.24	19.38	
Age .	992	1000	1001	985	May	19.58	19.45	19.58	
ancy kal	1025 1050	1032	1032	1020	JIM	19.78	19.66	19 80	
rui Sep	1078	1059 1090	1060 1083	1050 1078	Aug Sep	19.78 19.85	19.73 19.80	19.63	
)60 Ah	1111	1128	0		Oct	19.92	19.87	19.95 20,05	
Ager Ager	1150	1162	1148	0, 1148					_
Aury	1179	1191	0	0	SOYA	BEAN NE	AL 100 tons;	\$/ton	
ul	1209	1221	٥	0		Close	Previous	High/Lo	w
lep	1217	1220	0	0	Dec	181.7	180.8	181.8	_
OFF	EE "C" 37	,6001bs; ce	nts/lbs		Jan - Mar	182.1 182.8	107.6	102.5	
	Close	Previous	High/Lo	W	- Mer May	183.7	181 7 182.3	103.0	
ec.	67.15	66.80	67.25		- Jul	185.5	103.9	183.6 185.8	
igg.	69.15	65.25	69,25	65.18 67.05	Awg	186.6	184.8	166,7	
by.	72.10	71.30	72.15	70.00	Sep	188.0	185.8	188.0	
ų,	73.75	72.75	73.75	71.70	Det	189.0	187.5	189.0	
ŧр	75.00	74.25	76.00	73.20	MAIZ	6,000 bu	min; cents/	6ib bushe	
w	77.25 78.25	76,40	76.50 0	76.50 0		Close	Previous	High/Lo	-
_		*11" 112,0			Dec	206/6	206/0	207/0	-
	Cines	Previous	High/Lo		- Mar	217/0	215/2	217/4	
-					- May - Jul	224/4 229/0	222/4 227/0	224/6	
	8.75 8.85	8381 8389	8.84 6.93	8.74	Sep	233/0	231/2	229/2	
i	8.88	8.92	8.96	8.85 8.88	Dac	238/0	235/2	238/0	
t t	8.86	8.89	8.96	8.86	Mar	244/6	242/0	244/6	
w	8.90	8.94	0	0	WHEA	7 5,000 bu	min; cents/		d .
отт		cents/lbs				Crose	Previous	High/Los	_
	Close	Previous	Hightig		Dec	350/2	348/0	351/0	_
ėc.	51.54	51,21	01.76	51.25	Mar	347/0	346/4	347/6	
w	51.89	51.85	52.30	51.85	May Jul	333/4	33370	333/8	
a.	52.80 53.35	52.50	63.06	52.70	Sep	311/2 316/4	312/4 318/2	311/4	
브	53.35 54.70	53,10 54,55	53.55 0	53.35 0	Dec	326/6	358/0	317/0 0	
3G	55.35	55.08	55.40	55.20			,000 lbs; car		_
int.	55.50	55.63	0	0		Close	Previous		_
RAN		15,000 lbs;	ceuta/lpd		Dec	73.450	73.250	High/Lou 73.575	_
	Close	Previous	High/Lo	N	Feb	71.175	71.125	71.375	
lov	软层	97.90	99.00	97.16	. Apr	71.650	71.625	71.875	
	96,00	95.50	95.50	97.10 95.05	Jun Aug	68,750	\$9.650	68.825	
an Mar	97.75	97.30	99.20	80.US 87,00	Aug	67.525 67.850	67.300	67 650	
lay	99.00	IN.76	99.10	198.50	Dec	68.125	67.650 68.100	67 850 89 125	
d	99.00	96.25	95.10	99.00			00:100 00 lb; cents/1	90 125	
þ	99,00 98,50	98.75 98.25	99.10 0	39.10					_
ni in	98.50	98.25	a	0	<u> </u>	Close	Previous	High/Low	,
e. Eľ	98.50	98.25	ŏ	ō	Dec Feb	42.350	42.525	42.80D	
_		-	-	-	Apr	41.925 39.800	41.825	42 125	-
					Jun	44.600	39.860 44.300	40 050	;
DAG:	ÇEE9				Jul	44,175	44.060	44.675 44.200	
_		Daw -	-her 40	1004	Aug	43.025	42.800	43.050	i i
REV 100)	IENO (BI	see: Septe	mper 15	AND =	Oet	40.225	40.100	40.250	
100)	0-4 20	O# 99			Dèc	42.250	42.275	42.300	2
	Oct 29	Oct 28		o yr ago	PORK	BELLJES 4	10,000 lbs; ce	nts/jp	
	1646.4	1643.1	1558.6	1652.0		Close	Previous	High/Low	_
Ю	SOME?	Base: Dec.		= 1001	Feb	40.250	40.900		
_	Oct 26 113.21	Oct 27	moth ag	0 yr 2go	Mar May	40.450 41.950	40.950	41.30g 41.40g	:

	- Carrie	100.00	10.91	16006	18.77	
_	Jan	19.17	19.02	10.19	18.90	
	Mar	10.35	19.24	19.38	19.05	
	May	19.58	19.45	19.58	19,40	
	Jin	19.78	19.68	19 80	19.00	
	Aug	19.78	19.73	19.63	19.73	
	Sop	19.85	19.80	19.95	19.78	
	Oct	19.92	19.87	20.06	19.87	
	BOY/	REAN ME	61 100 have	£/hom		
	SOYABEAN MEAL 100 tons; \$/ton					
	Dec		Previous	High/Low		
-	Jan	187.7 182.1	780.8 107.6	181.8	160.8	
_	Mer	182.8	181 7	102.5	181.4	
	May	183.7	182.3	183.6	181.6 182.0	
_	Jul	185.5	103.9	185.8	183.8	
	June	186.6	184.8	100.7	185.3	
	Sep	188.0	185.8	188.0	186.3	
	Oct	189.0	187.5	189.0	187.0	
	MAIZE 6,000 bu min; cents/56lb bushel					
		Close	Previous	High/Low		
_	Dec	206/6	206/0	207/0	205/2	
_	Mar May	217/0	215/2	217/4	215/2	
-	Jul	229/0	222/4 227/0	224/5	222/4	
	Sep	233/0	231/2	229/2	227/2	
	Dac	238/0	235/2	238/0	231/6	
	Mar	244/6	242/0	2446	235/4 242/2	
	WHE	T 5 000 b	min; cents/		2401	
-		Close				
-			Previous	High/Low		
_	Dec	350/2	348/0	351/0	347/0	
_	Mar	347/0	346/4	347/6	345/0	
	May	333/4	333/0	333/8	331/0	
	Jul	311/2	312/4	311/4	310/2	
	Sep Dec	316/4 326/6	318/2	317/0	316/4	
	_		328/0	0	0-	
	LIVE CATTLE 40,000 lbs; canta/lbs					
•		Close	Previous	High/Low		
-	Dec	73.450	73.250	73.575	71 88	
	Feb Apr	71.175	71.125	71.375	71.050	
•	Tâu utu	71.650 68,750	71.625	71.875	71.600	
	Aug	67.525	89.55¢ 67.30a	68.825	68.650	
	Oct	67.850	67.650	67 650	67.450	
	Dec	68.125	68.100	67 850 88 125	67.800	
	TAE I			he liza	(HL 1725	
	LIVE HOG8 40,000 lb; cents/lbs Close Previous High/Low					
	Dec	42,350	42.525	High/Low		
	Feb	41,925	41.825	42.800	42.225	
	Apr	39.800	39.860	42 125 40 050	41,500	
	Jun	44.600	44.300	44.675	39,825	
ŀ	Jul Aug	44,175	44 060	44.200	44,200 43,950	
	Aug Oct	43.025	42.900	43.050	42,700	
	Dèç	40.225 42.250	40.100	40.256	39,900	
			42.275	42.300	42.100	
	PORK BELLIES 40,000 lbe; cents/lb					
		Close	Previous	High/Low	-	
	Feb Mar	40.250	40.900	41.300	39,950	
1	May May	40.450	40.950	41,400	40.275	
	Jul	41.950 42.325	42.575	42.700	41,800	
	Aug	41.850	43.000 42.000	42,950	41.900	
	-			41 850	41 250	

(لمكذا منه المصل

986.9

1379.4

THE UK SERIES

2737.8

11/5/92

1342.7

2660.5

0ct 26

index Mo.

FT-A ALL-SHARE

1250.26 -3.21

LOW

High

1242.0 1342.7 1103.1

2641.6 2641.6 2642.3 2512.7 2512.9 2513.4

P/E and adj.
Ratio 1992
(Net) to date

1316.09 -0.3 7.90 4.44 15.09 35.99 1319.54 1327.77 1325.90 1288.35

2120.84 -0.7 4 6 4.11 20.65 97 4 2135.53 2134.82 2132.13 2385.40

1390.35 -0.3 7.74 4.61 16.27 40.79 1394.62 1402.35 1400.40 1383.12

3.79 14.13 41.53 1956.70 1979.49 1980.70 1957.65

4.17 14.75 31.83 1256.30 1259.26 1258.86 1192.12

2.61 22.56 72.10 4264.84 4313.11 252.04 4003.20

6.07 1H.II 45.03 1125.74 1121.05 1121.22 1337.90

3.29 20.15 35.38 13.71.9 1649.41 1644.22 1534.20

4.45 17.90 22.68 731.57 1066.33 1071.55 1037.28

4.45 18.29 16.65 698.09 704.24 695.45 651.43

5.16 13.24 40.80 1316.21 1323.11 1324.09 1260.38

3.63 19.45 36.65 698.09 704.24 695.45 651.43

5.46 18.11 48.46 1340.24 1359.65 1354.66 1400.77 1578.82

5.46 18.11 48.46 1340.24 1359.65 1354.66 1400.77 1578.82

5.47 14.74 76.54 2465.66 551.45 239.78 1251.08

5.23 8.70 55.01 1400.27 1385.30 1379.24 1218.02

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LONDON STOCK EXCHANGE

ond project obal impact Shares easier after an active session

By Terry Byland, UK Stock Market Editor

THE UK stock market remained depressed yesterday as it waited for last night's Mansion House speech from Mr Norman Lamont, the British chancellor of the exchequer. With hopes for immediate cuts in interest rates again discouraged both in London and Frankfurt. UK stocks were left to make their own response to a flow of corporate developments.

developments.

Investment activity remained high, with retail or customer business boosted by substantial placings of stock in blue chip companies. But the institutions traded very selectively and the FT-SE Index was influenced by arbitraging with stock index futures and by reaction to ICI's trading statement. The chief feature was an unexpected but agreed £935m unexpected but agreed £935m counter-bid from Tomkins, the industrial conglomerate, for Ranks Hovis McDougall (RHM), the bakery group under

were every hit as bad as feared. Nor did the chairman's comments on the outlook provide much encouragement for a stock market already upset this week by statements from British Steel and Marks and Spencer. Shares in ICI fell very

offer from Hanson. ICI's third quarter results

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sharply in initial response to the profits news, helping to drag the Footsle down by 22.2 to its day's low. However, the shares rallied after ICI removed one cause for uncertainty by confirming that plans for the proposed demerger of its bioscience businesses

remain on track. The absence of any change in rates following the routine ing conviction that domestic The FT-SE Index steadled,

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Thursday meeting of the Bundfurther dampener on share prices. The Bank of England, through London money market activity, indicated that, as was also well understood, UK rates would not be changed during the session.

However, the City's underly-

TRADING VOLUME IN MAJOR STOCKS

rates will be cut again soon esbank policy council, while no was reflected in continued surprise in London, provided a firmness in UK government bond prices, despite a further

The stock market was left to follow its own devices ahead of the chancellor's speech to the bankers and City representatives, which was not delivered until well after trading hours.

activity in ICI and in the RHM situation stocks, totalled 567.1m shares against 517.2m in the previous session. On Wednesday, retail business was worth £1.1bn, around the levels regarded as profitable confirmed yesterday that BZW, the UK investment bank, had reduced staffing in its corporate finance division. Few City professionals expec-

agreed that the financial markets will remain nervous over dential elections as well as of the Masstricht debate in the UK. Further reductions in UK interest rates are likely to promove by the stock market.

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Tiret Dealings: Oct 19	Nov 2	Nov 16
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Surprise at new RHM bid

THE SURPRISE 2985m bid by Tomkins for Ranks Hovis McDougall (RHM) sent shares in the two groups in wildly opposite directions and, together with RHM's other bidder, Hanson, produced the three heaviest traded stocks in a London market almost wholly negative in its view of the agreed offer. Tomkins shares tumbled 49

to 212p in turnover of 29m as the industrial conglomerate revealed the terms of the takeover, which included a 2-for-1 rights issue. Turnover in RHM reached 88m, the shares soaring 21 % to 273p, 6p ahead of the Tomkins offer price.

Analysts described the price,

which dwarfed Hanson's £790m hostile offer, as "very full" and many expressed misgivings at Tomkins' intentions to keep RHM together. Mr Tim Potter of Smith New Court said: "It's a tail order to fulfil. Tornkins has no expertise in running a enhance Hanson's earnings by food business and the problem areas, such as baking, will be difficult ones to address." Many observers believe Tom-

NEW HIGHS AND LOWS FOR 1992

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kins is over-optimistic in its belief and that, should the bid be successful, some disposals from RHM will be inevitable. Most analysts were advising RHM shareholders either to take the cash alternative or to sit tight and wait for Hanson's

response. Initial market reaction was that Hanson would walk away from the deal. However, Lord Hanson, chairman, ignited some excitement telling RHM shareholders in a statement to "take no action for the time being". County NatWest was among several houses yesterday to issue sell notes on Tomkins.

Analyst Mr Geoff Allum argued that the rights issue would put too many shares into the market and that the bid price was too high. "Tomkins say they have plans for RHM but they will not say what they are," he said. "I cannot see anything in this bid which will not weaken the shares further. They should be Disappointment over the arrival of a rival bidder and

large selling from the US prompted Hanson shares to fall 5% to 228%p. Analysts said a takeover of RHM would 3 per cent before tax benefits were factored in. The shares have performed well since the bid was announced.

There are also worries that the US might introduce protectionist tax charges. These would hit Hanson, which has very high exposure to the US. Dealers said one US investor was trying to unload a very large line of stock yesterday and that the weight of it was pushing down the share price.

ICI upset

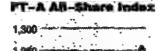
Long-awaited third quarter results from ICI turned out to be even worse than the bears had anticipated. The announcement of the headline figures, hot on the heels of disappearing rate cut hopes, sent the shares and the FT-SE 100 Index sharply down.

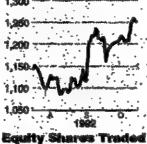
ICI shares had been wallowing around 20 lower, but when the profit figure of £93m for the quarter and £513m for the year to date appeared, marketmakers chopped quotations and ICI was down 46 at worst. Analysts returned from the

company meeting with the view that ICI was determined to maintain the dividend. This, coupled with continued commitment to the planned demer-ger, helped the shares to recover and close only 14 off at 1036p with 4.2m traded. However, Mr Charles Lam-

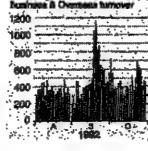
bert of Smith New Court said the dividend would be uncovered for the first time and the demerger might have to be postponed. He cut his 1992 estimate by £50m to £550m and his

1993 figure by £775m to £700m. Broker Hoare Govett, which surprised the market with hefty cuts a month ago maintains its caution. Hoare's Mr Martin Evans has cut back to £580m for this year and taken a particularly gloomy view of 1993 prospects, slicing his esti-





Turnover by volume (million) Excluding: Intra-market



mate by £155m to £720m.

Hotels hint

enlivened by talk surrounding have expected". Queens Moat Houses. Shares in the hotel group have been buoyant all week and there were hints that a deal with Bass was in the offing.

Speculation that the brewery group is looking to dispose of some of its Holiday Inn chain is not new, but renewed talk vesterday had Bass considering taking a stake in Queens Most in return for management of some of its hotels. Analysts were mostly sceptical. Shares in Queens Most, held back by a downgrade from Smith New Court, fell a penny to 40p. Bass fell 7 to 544p.

There were many trading features in a busy oil and gas sector. Shell was by far the big-gest traded stock, easing to 531p and subsequently closing a net penny off at 534p after exceptionally heavy trade of 11m shares.

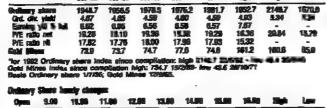
The bulk of the trade was made up by the purchase at 528p and and resale at 531p of a block of 2.2m Shell shares, apparently by one of the leading UK securities houses. Later in the session another block of 2m Shell traded at 528p. The reasoning behind the

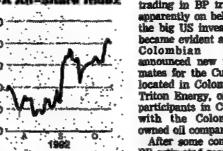
recent exceptionally heavy trading in BP traded options, apparently on behalf of one of the big US investment banks, became evident as BP and the Colombian authorities announced new reserves esti-mates for the Cusiana cilfield located in Colombia. BP and Triton Energy, of the US, are participants in Cusiana, along with the Colombian state-

owned oil company, After some confusion, when BP estimated reserves at L5bn barrels of crude and condensate, against Colombian official estimates of 1.8bn barrels, dealers adopted a bearish stance on the figures, chopping BP shares from around 236p to an eventual closing level of 231p, a' net loss of 3½, after turnover of 8.7m.

Specialists were also said to have been disappointed at pro-spective levels of production from the field. There was simi-lar disappointment in the US, which now speaks for well over 20 per cent of BP shares. Triton stock came under heavy selling pressure and were down some six per cent in early trading.

FINANCIAL TIMES EQUITY INDICES





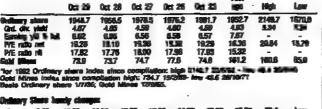
One UK oil sector analyst said the Custana numbers were "the best the realists could Royal Insurance was the

pick of the composite insurance sector, the shares improving 6 to 213p on higher than usual activity of 4.3m shares. Dealers said speculators had revived long-running stories that Allianz, the German insurance group, was about to pounce with a 300p a share bid for the company.

Son Alliance moved up 3 to 320p and Commercial Union (CU) assed 2 to 571p; the bought deal in which Sun Alliance dianosed of a block of 60m shares in CU on September 18 was executed jointly by Smith New Court and Cazenove. Pharmaceutical stocks

moved against the market on strengthening conviction that President Bush might retain the presidency. Giano was the strongest performer. The shares rose 10 to 309p on turnover of 4.2m

A downgrade and relterated sell stance by Smith New Court hurt Cadbury-Schweppes, the shares slipping 14 to 451p. Similar treatment was meted out by James Capel on MFI, the shares losing 6 to



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FT-SE 100

FT-SE - Actuaries Share Indices

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FT-Actuaries Alf-Share

EQUITY GROUPS

& SUB-SECTIONS

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9 Metors (15)... 10 Other ladastrials (19)... 21 COMSUMER GROUP (191)... 22 Brewers and Distillers (25)... 25 Food Manufacturing (19)... 26 Food Retailing (18)...

Health and Household (25) Hotels and Leisure (18) Media (26)

40 OTHER GROUPS (116) 41 Business Services (18), 42 Chemicals (22),...,

Conglomerates (10)... Transport (13)

Miscellaneous (22)

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34 Stores (33)

Electricals (9) Electronics (27)

Motors (15)....

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for the London investment community. However, it was

ted any dramatic developments in Mr Lamont's speech in Loudon last night, and most the next week as they await the outcome of the US presi-

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Automated Security Holdings ran up 9 to 137p with dealers noting persistent US support for the stock ahead of a visit next week to the company's US operations by UK analysts. It was also suggested that recent steady selling of the shares by several UK institutions had dried up and that domestic funds are now keen supporters of the shares.

Renters fell 20 tp 1178p on worries over a threatened overhang of stock after shareholder United Newspapers (off 2 at 453p) announced it was exchanging preference shares for Reuters shares.

MARKET REPORTERS: Christopher Price Stove Thompson Poter John

Other market statistics,

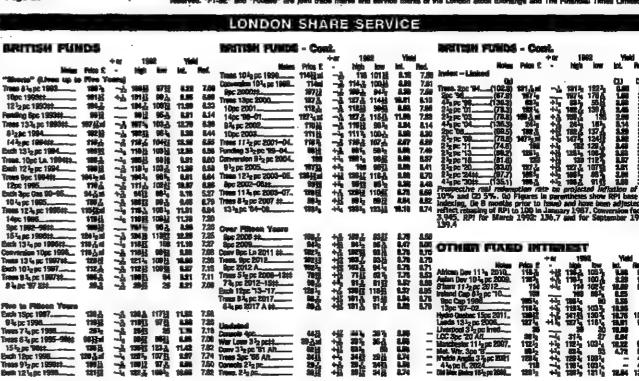
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Information on the FT-BE Actuaries Shere bysices is published in Saturday issues. Lists of constituents are available from The Tires Limited, One Sectionark Bridge, London Sct 9HL. The FT-SE Adulation Shere Inclines Shere inclines Shere in the Section of S



November 1992 at 15.00 hours.

ended 30 Jane 1992.

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FLEMING FLAGSHIP FUND

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Notice of Meeting

NOTICE is hereby given that the Annual General Meeting of the Fleming Flagship Fund will be held at the offices of Fleming Fund Management

-

1. Submission of the reports of the Board of Directors and of the Andhors.

3. Discharge of the Directors in respect of their duties carried out for the year

5. Declaration of dividends on the sub-funds for the year ended 30 June 1992.

Resolutions on the agenda of the Answal General Meeting will require no

A shareholder entitled to attend and vote at the meeting may appoint a proxy to

attend and vote on his behalf, and such proxy need not be a shareholder of the

2. Approval of the financial statements for the year ended 30 June 1992.

. Election of the Directors and the Auditors for a term of one year.

6. Miscellaneous business as may properly come before the Meeting.

quorum and will be taken at the majority of the shareh

org) SA, 45, rue des Scilles, Howeld, Luxembourg, on Wednesday, 18



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EQUITY FUTURES AND OPTIONS TRADING

derivatives market yesterday. The futures market maintained recent trends, showing a flurry of activity in the morning and drifting off in the

afternoon, writes Peter John. The FT-SE 100 future contract for December opened at

DISAPPOINTING news inflation figures and the realcontinued to undermine the isation that Germany was not going to cut interest rates

knocked December back. This disappointment was compounded by lower than above the underlying cash forecast third-quarter figures from ICI and a 20-point fall in short sterling.

The Footsie future came

timed for yesterday evening. December closed at 2,677 on turnover of just over 8,200 contracts. It ended the day 35 market and some 15 points above the estimated fair value premium, carrently at around

2,695 and was bought up to back to 2,658 and struggled Among traded options, total despite its impact elsewhere ahead of the chancellor of the turnover of 24,637 lots was

exchequer's keynote speech well down on the previous day with individual stock options attracting little interest. Barclays was the most active with 1,324 lots dealt as a two-way pull continued over whether the bank will out the dividend. Lourho was unusually busy with volume boosted by a call spread in the March series. ICT

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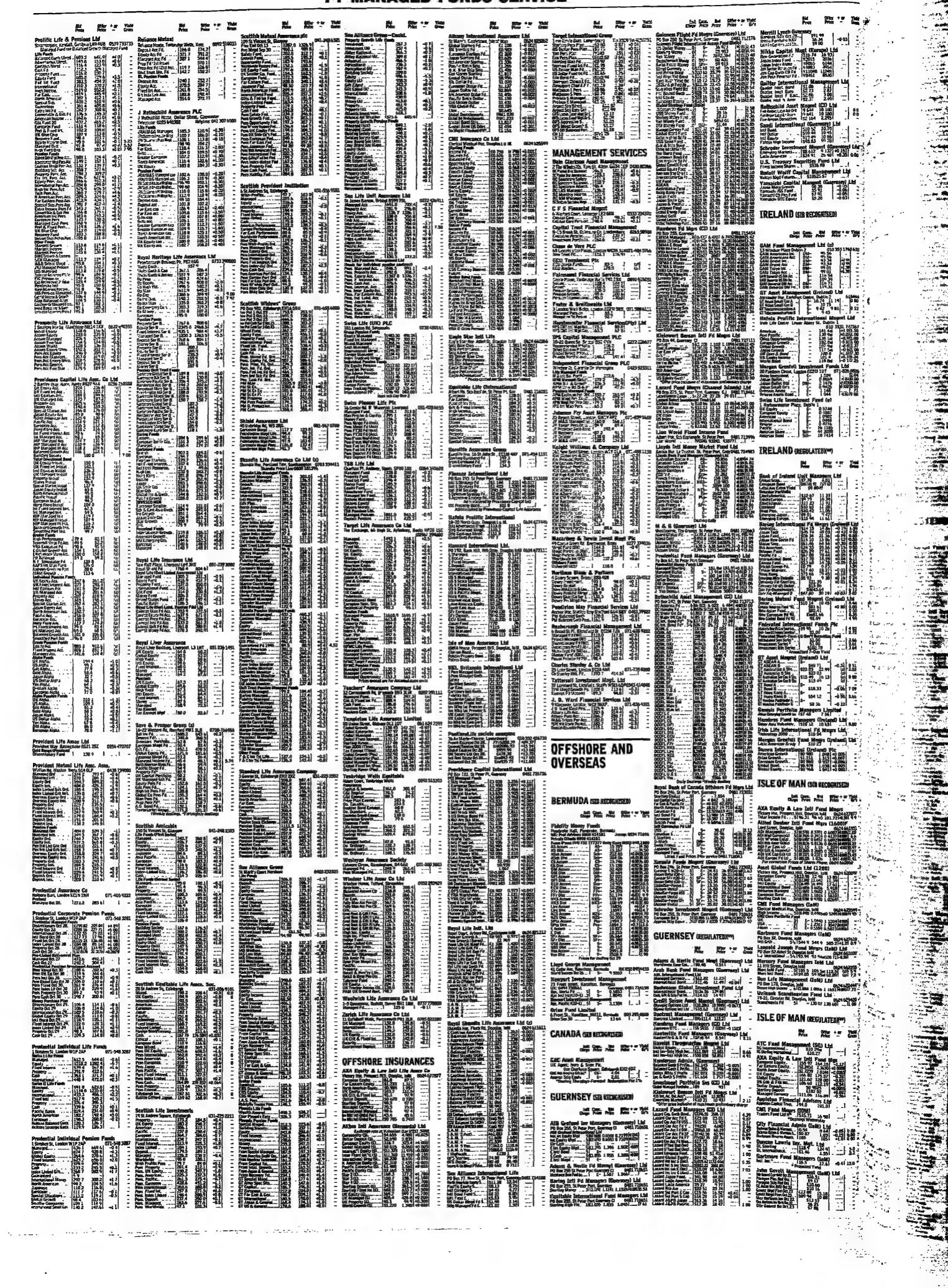
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MONEY MARKET FUNDS

CURRENCIES, MONEY AND CAPITAL MARKETS

where it was 5 weeks ago. The

franc was unaffected by the

move, closing unchanged at

The lira also continued to

rally as key parts of the Italian

government's emergency pro-

gramme received parliamen-

tary approval. In New York last night, it was trading at L853.75 from a previous close in London of L862.4, adding to

speculation that the lira could

re-enter the European

exchange rate mechanism

for news of the chancellor's

Mansion House speech, sterling continued to lose ground

on speculation that another cut in UK base rates was immi-

before the end of the year. As financial markets waited

PFr3.3920

FOREIGN EXCHANGES

Bundesbank signal ignored

pointed to several factors yes-terday which underlined this

One was the rise in annual

consumer price Inflation to

October in the western part of

Germany by 3.8 per cent, an

increase of 0.4 per cent on the month. A second concern was

the continuing debate in the

German government over

whether the budget deficit -and subsidies to east German

industry - should be cut, or

whether there should be

increased taxes. Mr Lyons believes that some currency

THE D-MARK failed to make any new headway against the dollar and European currencies the market expects. Mr Gerard lends through its 5-10 day lends through in Europe yesterday despite the fact that the Bundesbank failed to change official rate view. policy at its council meeting. writes James Blitz.

In the run-up to the last two Bundesbank council meetings. the failure to change policy has been followed by a sharp wave of D-Mark buying in the markets. However, earlier this week, the Bundesbank repeatedly signalled that policy would remain tight and this expectation had already been priced into the market.

Dealers continue to assume, bowever, that the direction of German rate movements is firmly downwards and that there will be another cut in the discount rate before the end of there will be another cut in the discount rate before the end of the year. Against this background, the dollar closed at DM1.5415, up from a previous close of DM1.5385. It suffered a set-back later on in American trading, however, dropping back to DM1.5380.

Though the general expecta-tion is for downward moves in German interest rates, creeping fears are starting to emerge that the speed at which the Bundesbank will ease policy will be a good deal slower than

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currency tensions have eased.
The Bank of France managed to reduce the rate at which it

nent. The pound closed down % of a pfennig against the B-Mark at DMI.4200.

EMS EUROPEAN CURRENCY UNIT RATES

Amount Against E Oct 29

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Oct. 29	Oay's spread	Closs	One exercits	% p.L	Three mortin	15 P.E.
ON's including the control of the co	31.55 - 31.90 5.8990 - 9.952 5.8970 - 1.5495 135.78 - 137.98 136.78 - 109.75 1100 00 - 1375 00 6.2500 - 6.3105 6.2500 - 6.3105 6.2500 - 6.3105 6.2500 - 6.3105 6.2500 - 1.355 6.745 - 5.513 10.8000 - 10.8890 1.3625 - 1.3795 1.3626 - 1.2800	1.5005 - 1.5705 1.7105 - 1.7115 1.2410 - 1.7115 1.2410 - 1.2420 1.7330 - 1.7340 1.7330 - 1.7340 1.5400 - 5.920 1.5400 - 5.920 1.5470 - 1.520 1.13.25 - 1.93.15 4.2675 - 6.2725 1.7540 - 5.200 1.3325 - 1.08075 1.3740 - 1.2750 1.2760 - 1.2770 1.2760 - 1.2770 1.2760 - 1.2770 1.2760 - 1.2770 1.2760 - 1.2770 1.2760 - 1.2770 1.2760 - 1.2770 1.2760 - 1.2770 1.2760 - 1.2770 1.2760 - 1.2770 1.2760 - 1.2770 1.2760 - 1.2770 1.2760 - 1.2770	12 90-13 80 lizeds 3 50-4 50 ordis 2 90-2 95 cilis 4 00-5 00 ordis 0 05-0 07 yds 4 20-5 20 gradis 0 32-0 35 cilis 0 76-0 73 cps	7.47.33.22.22.22.22.22.22.22.22.22.22.22.22.	1.55-1.52pm 4.55-4.25pm 4.56-2.5pm 4.9.00-43.00de 19.9-2.11ph 2.9-2.11ph 2.9-2.11ph 2.9-2.11ph 19.2-12.00dh 19.2-12.00dh 19.2-12.00dh 19.2-12.00dh 19.2-12.00dh 19.2-12.00dh 19.4-0.9ddh 19.4-0.9ddh 19.4-0.9ddh 19.1-17.9pm 2.09-1.97pm 2.09-1.97pm 2.09-1.97pm 2.09-1.97pm 2.09-1.97pm	10.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2
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6% NOTICEAL CERMAN COVT. SOUD * DH250,009 109th of 100% Close High Low Prev.	Mar 15590 15590 15450 15516 Jan 15470 15470 15390 15428				
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111 0. Opes int 273,6 Estimated volume 43,097 † 1 † All Yield & Open interest f	30 23 John (Japans,	1 69 1.90 122,512 9,842 Ipper leasest 729,954 are for the previous day.	i	0.78 224,666	1.29 97,555	Ť,
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MONEY MARKETS

European rates firm

CASH rates in European money markets were slightly firmer yesterday after the Bundesbank decided to leave rates unchanged and official figures showed that inflationary pressures in Germany remained high, torites James

Rates in the sterling money markets also firmed yesterday afternoon as dealers took the view that there would be no cut in UK base rates to accompany the chancellor's Mansion

UK clearing bank base lending rate 8 per cent from October 16, 1992

Money market dealers had come to believe that there would be no cut in German the final decision still triggered some bearishness. cash rose sharply in the Compounding this was news afternoon. that the cost of living in cent up on the year.

France's decision to cut the down on the day at 93.47. rate at which it lends for 5-10
days from 13 per cent to 10.5
per cent. This reversed the move made five weeks ago to move made five weeks ago to rates before the year's end.

defend the franc in the face of huge currency speculation, but yesterday's reversal was seen

as mostly technical. In the face of all this, German call money firmed to 9 per cent yesterday morning, although it later fell back to 8.8

per cent. The December Euromark futures contract dropped 18 basis points from its previous close, to finish at 91.55. The December French franc contract rose 20 basis points in the wake of the French rate cut, but later closed unchanged

at 90.78. In the sterling cash markets, 3-month money dipped to 74 per cent in the morning, its lowest level since the last base rate change. The fall was triggered by hopes of another

base rate cut. However, the Bank again rates earlier in the week, but dealt at the established rates in the early round, and the cost of

Three-month money closed western Germany had risen by at around 7% per cent from a 0.4 per cent in October from previous close of 71/2 per cent, September, and was 3.8 per although 1-month money closed at an offered rate of 81/2 The news swamped any per cent. The December short bullishness that might have sterling contract fell very accompanied the Bank of heavily, closing 20 basis points

The second of th

FT LONDON INTERBANK FIXING 6 greatle US Dollars (11,00 a.m. Oct.29) 3 anonths US dollars bld 3½ offer 3½

Spot 1.5700

Dec 91.35 91.74 91.53 Mar 92.40 92.62 92.77 Jon 92.10 93.10 92.82 Sea 93.16 93.05 93.14 Dec 93.22 93.45 91.25 Mar 93.47 93.62 93.47 Estimated volume 118387 (92.43%) Previous day's upon lat, 403013 C87327

Previous day's open Int. 10565 0.07089

THREE MARTH ELIAN SWIES FRANC BF9 las points of 188%

Estimatet rolaam 2090 (6823) Presinus day's open int., 39547 (30309)

THREE MERTH EURALIES BUT. BATE LIBS 1,000m points of 100%.

Close High Law Co. S. J. S. J. C. S. J. S.

Estimated volume 1771 (1437) Previous day's open (at. 17710 (17479)

Estimated volume 8867 (5690) Previous day's upon Int. 46919 (46520) Contracts tracket on APT. Closing prices show

POUND - BULLAR

PT POREIGN EXCHANGE MATES

Clear High Law 2673.0 2701.0 2658.0 2694.0 2691.0 2641.0 2709.0

1-mth 3-mth 6-mth 12-mth 1-5633 1-5547 1-5447 1-5299

The fluting rates are the arrithmetic means rounded to the neurost one-statement, of the bid and offered rates for \$10m numbers to the market by five reference banks at 11.00 a.m. each working day. The banks are Mational Westminster Bank, Bank of Tolyo, Destuche Bank, Banger Rational de Paris and Morgan Guaranty Trust.

Treasury Bills and Bonds									
Two mosts 226 Three year 227 Three year 227						6.28 6.71 6.71			
Oct.29	(hersight	One Month	Two Months	Time	Stx	Loombard Intervention			
galdert	8.80-8.90 93-93 61-63 8.75-8.88 38-38 141-143 94-93 143-15	8.75-8.90 94-94 665-8.75 44-1 148 86-8.11 144-15	8,70-8.85	8.708.80 92.42 62.64 8.558.65 144.144 88.88 134.144	8.30-8.45 13-25%	9.50 9.60 - - -			

LONDON MONEY RATES								
Oct 29	Overnight.	7 days notice	One Month	Three Months	Six Monties	Gne Year		
nterbank Offer nterbank Bid Sterling CDs. ocal Authority Deps. ocal Authority Deps. ocal Authority Soods biscount Alitt Deps company Deposits reasery Bills (Bey) lock Bills (Bey) lock Bills (Bey) lock Bills (Bey) Ollar CDs. DR Linked Dep. Offer CU Linked Dep. Bid CU Linked Dep. Bid CU Linked Dep. Bid	11 91 10	915 816 9	85 82 82 82 82 87 77 87 77 87 10 10 10	74 77 77 77 76 67 75 10 10	74444 7664 - 404444	64 64 64 64 64 64 64 64 64 64 64 64 64 6		

Treasury 8His bell); one-mosth 7½ per cent; three months 6H per cent; six months 6, per cent; Bank Blils bell); one-mosth 7½ per cent; three months 6H per cent; Treasury Bills; Average tender rate of discount 6.8774. ECSD Fixed Rate Sterling Export Finance, Make up day October 30, 1992. Agreed rates for period November 25, 1992 to December 25, 1992, Scheme 1, 1992, December 10, 1992, Reference rate for period October 1, 1992 to December 30, 1992, Scheme IV&V: 8.494 p.c. local Authority and Finance Houses seven days' notice, others seven days' fixed. Finance Houses Base Rate 10½ from October 1, 1992; Bank Deposit Rates for some an seven days motice 4 per cent. Cartificates of Tax Deposit Cartes 6); Deposit £100,000 and over held under one month 4½ per cent; one-time months 6 per cent; branch is month 6½ per cent; one-time months 6 per cent; six-nise months 6½ per cent; nine-timelve months 6 per cent; Under £100,000 4½ per cent from Oct 20, 1992, Deposits withdrawn for cash 4 per cent.

PAKISTAN TELECOMMUNICATION CORPORATION

Leopold Joseph & Sous ... 8

EXTENSION

The bids will now be received by 1000 hours on 16 December, 1992 and will be opened the same date at 1030 hours

Divisional Engineer (Purcahase-II) PTC Headquarters, G-8/4, Islamabad, Pakistan Tele: 051 [+92 51] 855923 Fax: 051 (+92 51) 856828

Citicorp Banking Corporation (Incorporated in the State of Delaware)

Unconditionally guaranteed on a subordinated basis by CITICORP •

US\$250,000,000 GUARANTEED FLOATING RATE SUBORDINATED CAPITAL NOTES DUE JANUARY 1997 Notice is hereby given that the Rate of Interest has been fixed at 5.25% and that the interest payable on the relevant Interest Payment Date January 29, 1992 against Coupon No. 32 in respect of US\$10,000 nominal of the Notes will be US\$132.71. U.S. \$400,000,000 GUARANTEED FLOATING RATE SUBORDINATED CAPITAL

NOTES DUE OCTOBER 1996

Notice is hereby given that the Rate of Interest has been fixed at 5.25% and that the interest payable on the relevant Interest Payment Date January 29, 1992 against Coupon No. 33 in respect of US\$10,000 nominal of the Notes will be US\$132.71.

October 30, 1992, London
By: Citibank, N.A. (Issuer Services), Agent Bank

CITIBANCO

Members of British Marchest Banking & Securities Houses Association.

OF DATE

The last date for receipt of bids for supply, installation and commissioning services of the alternate Fibre Optic cable system between Peshawar - Karachi, has been extended from

ACROSS 1 He's too upset to calm down (6) 4 Great classic setback for men

take up again (6)
25 A student in any environment has little relative treatment in

mind (8) 27 Politicians can accept explo-

5 Part time teachers suffer 4 sense of loss (4) 6 Men cower in disarray at the The second secon

21,500

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See Sulfage See segment A Last Copper age

gradient († 1965) 1960 – Paris († 1965) 1960 – Paris († 1965)

10 - 50 - 1 - 466A - 10 - 2 - 24 - 27 - 1 - 10 - 30 - 1

eric di per La Millia di**reta**n

6 Men cower in disarray at Line invader (9)
7 Equipment for cat's-paws (5)
8 Where children play and quietly sit around (7)
11 Gl held out until "Time, Andreasel" (7) 4 Great classic setback for men of power (8)

9 Ask to get out the seal (6)
10 To display fine feathers causes confrontation (8)
12 Operating theatre meets new menace (8)
13 Proceed south and get a taste of the local news (6)
15 Penny dreadful featuring cross-dressing? (4)
16 Officer to give lodger prior place (10)

17 Craft centre? (10)
18 The traffic could compel the two Frenchmen inside (8)
19 A pound for a young tearaway (7)

15 Officer to give lodger prior place (10)

19 Keep talking about the flower (10)

20 Try to get a lot about river (20)

20 Try to get a lot about river (20)

21 Manage to see how to rescind the amendment (7)

22 This clue is about to go down.

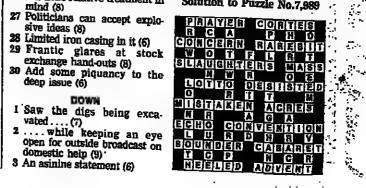
20 Try to get a lot about river creature (4)

23 Before coming back, invest an amount of money you can take up again (6)

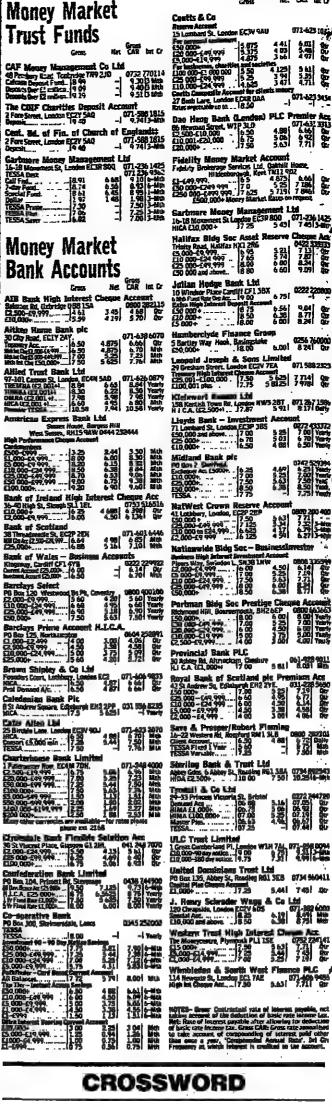
24 Very thin girl about to come back (5)

25 Makes a fuss over just a short

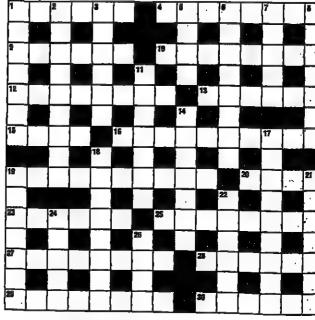
journey (4) Solution to Puzzle No.7,989



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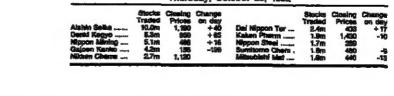
No.7,990 Set by ADAMANT



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Βį.	AUSTRIA	FRANCE (continued)	SERMANY (continued)	METHERLANDS (configure)	SWEDEN (continued)	1.7
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e i	CMB	Fort Lyomaise 540 -25 From Cet Au 3 250 -65 GTM-Entrepose 271.50 -8.50	Mannheim Vers 610.50 Mercedes Hid 401 -3 Metallgeselischaft 308.50 -8.50	VNU	Baloise (Ptg Cts) 1,740 -20 Brown Bover (Br) 3,530 -80 Brown Bover (Br) 595 -19	1.
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	Electrobel AFV1 5, 120 +40 Siectrofina ACT 2, 120 +70 GBL 2,605 +85	Haras	Porsche	NORWAY October 29 Kreeer + er -	Elvia (Rea)	
· .	GBL AFV I	108.60 + 23.30	Rbein West El 397.70 -0.80	Aker A Free	Land (01) 1'010	2
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	Kredletbank 5,540 +130 Kredletbank AFV 5,390 +210 Metaniwer 5,300 Mosane 1,370 +10	Intertectantque 358 2 1/10	Springer Axel Rg 608 +3 Sud Chemie 490 +10 Thyssen 153 -2 50	Halshed Nr.A Free 148 -3 Kwaerner Free 151 -2 Leif Hoegh 64 -2.50 Norsk Oata A 125 Norsk Hydro 132.50 +0.50	Lends & Gyr Wegl 320 Len Hold (9/1) 296 -3 Mag Gloten Ptg Cts 465 -3 Mideron (Reg) 150	1
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	Sakka Holding Reg 155 -10 Slkoben	Saint Gobain 491 -2" Saint Louis 1,055 -3 Schneider 520 -23 Sco SA 335 -3	Benetica	Banco Popular 9,300 -210 Banco Santander 3,965 -35 Banesto	Series Basis (Reg) 270 -4 Series Basis PtaCts 268.50 -5.50 Swiss Reins (Br) 2.600 -10	-
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1	/ske Bank Reg 176 -4 am/(Zen (J) 5 1,490 IKT A/S	Sizez (Cle de) 240.90 -0.60 Taittinger 2.075 -15 Thomson CS F 114.10 -0.50	Ferruzzi Fin 1,242 50 +45 50 Flat Priv 2,320 +10 Flat 4,300 -50	Endesa (Br) 3,155 -40 Fecst 59 +1 Gropo Ouro Fely 905 Hidrool Castaler 1,685 -65		Ro
4400	332 Atlatic 88 +5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Sep SA 335 -3	Camentir	Koloe	SOUTH AFERCA October 29 Examl + er - ABSA	Total
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HW YORK	1N	DICES	Oct Oct Oc	t Oct i	1962				
DOW JONES Oct	HIGH LOW HIGH LOW	AUSTRALIA All Ordinario (1/1/80) All Mining (1/1/80)	29 26 27 1417.8 1418.2 143	6.6 1450.7 16	HIGH LOW 84.50 (22/5) 1417.68 (19/10)				
Towner Books 102.30 102.18 101.97 101.9 Transport 1256.14 1355.53 1356.34 1333.1	7 103.20 98.41 103.20 54.79 1 03.20 98.41 103.20 54.79 1 08/79 (20/3) 08/79/20 (3/10/83)	AUSTRIA Credit Abbien (30/12/64)	327.70 329.60 332 756.23 800.10 806	# E 6	26.80 G/7 993.30 (19/10) 85.57 GA/2 291.41 (13/0) 99.43 GA/2 662.96 (13/0)				
VIIILIE 218.14 218.14 217.06 216.3	CD(2)	Tradel Sales (2/1/91) SELGALISA BEL29 (1/1/91)	795.25 801.10 806		99.43 (24/2) 662.96 (13/8) 255.40 (24/6) 1046.07 (24/9)				
DJ (add. Day's High 3265) Day's Right STANDARD AND POOR'S	4 (3270.31) Low S210.34 (3210.80) (Theoretical 3251.40 (3250.5%) Low S224.12 (3222.22) (Acade	FORLAND	25LM 25LQ 26		529 (15/1) 250,42 (26/18)				
Composite; 420.13 418.49 418.16 414.16 Scheinisch 492.66 490.76 490.56 485.9	04/91 08/0 04/9/920 01/6/320	PRANCE CAC Genral CU/12/81)	754.6 737.0 71, 465.32 465.57 464	00 46.16 55	5.90 (24/2) 501.00 (7/4) 5.93 (12/5) 441.70 (7/16)				
Sandal 37.06 36.95 36.29 36.29	Q4/91 ISIN Q4/9/92 C21/6/52	CAC 40 (31/12/87) GERMANY FAZ Alsles (31/12/58)	1790.87 1749.86 1774 592.30 683.98 603 1674.16 1707.00 1785		77.49 01/50 1611.04 5/100 5.26 02/50 55.61 02/100				
ITSE Companier 230,91 230,81 229,78 227,80 page Mile, Value 379,00 376,65 376,16 374,2	2 292 78 217 62 232 78 AAA	DAX (30/12/67) HONG KONG	1473.64 1518.30 1513	40 1797 i 20 77 1542.49 18	0.88 (25/5) 1594.68 (12/18) 11.57 (25/5) 1420.30 (4/18)				
ASDA4 Composite: 601.39 596.95 598.92 597.30	(12/2) (1/2) (1/2) (1/2)	Hamp Song Bank (3),776-50 INDE AND ISEN Overall (4)1,880	1154.77 1150.48 1153		9.12 (22/10) 4361,78 (2/10) 18.57 (17/1) 1094,88 (19/10)				
Oct 28 Oct	16 Oct 9 year ago (approx.)	SALY Sanca Com. Ed. (1972)	4251 47.15 418	89 419.70 5	EL57 6/25 25455 06/9				
ne Industrial Dir. Yield 3.24 3.1 Oct 21 Oct	14 Oct 7 year ago (approx.)	AMB Green (2/1/12) JAPAN Miller (14/5/47)	16937.71 17868.41 17185.	26 17011.33 23	66.00 5/20 496.00 CL6/R 901.18 66/10 1/3091.41 CL8/R				
8. P Indigerial div. yield 2.72 2: 8. P Indi. PJE ratio 27.22 26.	77 26.46 21.44	Tokyo SE (Topia) (4/1)(65) 2ml Section (4/1)(65) MALAYZMA	120 13 1292 39 1297 1675 87 1292 13 1681	99 1689.49 24	33.63 MU 1162-50 0.8 MB 39.85 MU 1502.77 0.9 MB				
Stocks Glosing Change fednesday traded price on day	TRADING ACTIVITY † Volume Millione Oct 25 Oct 27 Oct 26	NLSE Compacte (4/4/86) METHERILANDS CBS TV. Its Grantful 1985	637.15 633.51 633.		7 13 (29/10) 546.63 (14/1) 14.90 (196) 274.00 (8/1)				
the 3,976,400 24%	N= Yest SE 203.040 201.650 167.477 Army 12.193 12.643 12.42	HORWAY	192.8 194.1 19		5.50 (25/5) 189.70 (25/8)				
m Motors 3,256,100 314 - 1 M 2,945,600 674 + 14	MASDAQ 208.577 202.574 148.79:		416.13 417.55 421. 1357.61 1331.35 1332.		2 × 00(5) 512,03 (25(6) 0.95 (11,6) 1083,01 (17/5)				
end: 2,359,100 433 + 1 Hip Morris 2,317,900 763 + 1 Inster 2,204,400 27 # 1	leaves Trailed 2,352 2,360 2,377 Glas 1,015 851 1,095	SES AN-Shippon (2/4/75)			L 99 (21/1) 151.41 (21/10)				
TEN 1 040 000 25%	Faith 718 903 697 Unchanged 618 606 577 New Highs 86 66 66	JSE Cold (28/9/78)	816.04 821.0 821 4016.04 4008.0 3995		77.00 (21/1) 782.00 (15/10) 89.00 (4/6) 3936.00 (15/10)				
man toom 14 - 4	New Loves 46 51. St	Morea Comp Ex. (4/1/80)	605.78 985.34 584.	10 562.74 64	1.48 B/2 459.07 (ZL)B				
		SPARI Matrid St. (19/12/85) SYMEDEN	196.62 197.53 198.		179.48 Cylor				
ANADA		Affartacida (m. C/257) SWITZERLAND	714,00 725,10 724,10 72		45045 69.00 6/10 140 1145 348 140 1				
ORONTO Ces Cos Ces 28 27 28	Oct 1982 25 HIGH LOW	Serie Bank Ind. (31/12/58) 58C General (1/4/87) TANNANOV	69.6 60.3 66	2 646.1 65	740.50 (0/2) 2,00 (0/2) 5%.40 (26/8)				
sak & Miserak 2745.96 2676.37 2729.47	2679.05 3238.07 06/11 2603.02 05/100	Weighted Price (30%/66) THAILAND	3640.90 3670.90 3647.		141 00(1) 1551 41 04/9 14 00(1) 44 14 10(1)				
ONTREAL Partiello 1764.70 1733.03 1727.53	1705.00 1937.59 GA/D 1663.16 GA/D0	Sample SET CON1/751 WORKLD N.S. Capital Intl.(1/1/76)			2.10 (7)1) 447.50 (8/4)				
ace values of all indices are 100 except NYSE All E growto Composite and Metals—1000. Terotach Ind 3. 7 Exchains bands. I industrial, place Utilities, Pi speak liable. 4 The DJ lasti, hades theoretical day's of fowest prices reached daring the day by each stor- angulled by Telethursh represent the highest and love ay. (The Figures in brackets are previous day's).	Cless based 1975 and Moutree Portriot 4/1/ (less based 1975 and Moutree Portriot 4/1/ (munical and Transportation, tc) Closed. (b) highs and lows are the averages of the highest, cir, whereas the account day's highs and lows extremes that the index has reached during the trainers that the index has reached during the		829.06 826.33 831. Tahuan Weighten Price: (c), Korsa deulation, are 100 exempt. Austrila Tradha, BE 195 Gold – 255.7, JSS 26 (miseri	0 833.54 97 Camp Ex. 557.86	1.55 (25.50) 772-92 (5.00) *Calculated at 15.00 (40)T.				
	TOKYO - Mos		ks						
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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

1 08 7.2 181 15 1.16 7.4 176 15% 15 28 30 4.64 5.5 23 961 844

3 pm October 29	NEW		STOCK			COMP		
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Continued on next page

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TIMES & BRIDAY OCTOBER

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Data source: * Chief Executives Europe 1990, BMRC 1990 FT SURVEYS

Dow Jones steady as investors ignore data

Wall Street

US SHARE prices were virtually unchanged as investors ignored bad economic news and the latest opinion polls on the presidential race, writes Patrick Harverson in New York.

By I pm the Dow Jones industrial Average was down 1.62 at 3,249.78, having spent the morning session only a few points either side of Wednesday's close. The more broadly based

Standard & Poor's 500 was also little changed at the halfway mark, up just 0.95 at 421.08. Secondary indices, however,

fared better, with the Amex composite 2.46 higher at 381.46, and the Nasdaq composite, which performed best of all, up 4.84 at 606.23. Turnover on the NYSE was heavy at 123m shares by 1 pm, and rises outpaced declines by 902 to 698. The day's economic news -

an 8,000 rise in weekly jobless claims - had little impact on investors. Although the rise in claims was bigger than expected, it was not enough to unsettle the market.

Similarly, investors chose to new little attention to reports that the gap in the opinion polls between Governor Bill Clinton and President George Bush has narrowed.

The poils have become extremely volatile in the final week of the campaign, and the uncertainty over the result even if President Bush's chances of re-election look brighter - is proving more of a hindrance than a help to

Average daily volume 1991 - 179, 188,000

100 15 16 19 20 21 22 23 26 27 25 29

October 1992

Among individual stocks, the

final batch of third quarter cor-

porate reports continued to

trickle in. General Motors

eased \$% to \$31% in busy trad-

ing after the troubled motor

manufacturer announced a quarterly loss of \$752.9m, an

improvement from the loss of more than \$1bn at the same

stage a year earlier. The fig-

ures were in line with analysts'

NYSE volume

firmer, up \$1/4 at \$271/4. Data General dropped \$2% to \$10% in turnover of more than im shares after the company reported net income of just 1 cent a share, down sharply from the 53 cents a share earned in the same quarter of

Ford, which reported its

carnings earlier in the week.

fell \$% to \$37% after the secu-

rities house Lehman Brothers

downgraded its 1992 and 1993

profits estimates for the com-

pany. Chrysler was slightly

US Surgical fell \$31/4 to \$681/4 after the company told analysts that October sales were below expectations. The stock was also damaged by negative comments about sales by the broking house Hambrecht & Quist.

Canada

TORONTO stocks remained positive at midsession on hopes of lower domestic interest rates.

The TSE-300 composite index rose 5.32 to 3,340.03 while the financial services sub-index was down 7.34 at 2,697.62. Volume was some 20m shares at

Among the most ectives Cara Operations added 10 cents to C\$4.50 and MDC Corporation was 6 cents firmer at C\$1.10.

Nikkei average declines in index-linked trading

Tokyo

TOKYO shares eased in indexlinked trading, pushing the Nikkei average below the 17,000 support level, writes

Emiko Terazono in Tokyo. The 225-issue index lost 130.70 to 16,937.71 at the close, having opened at the day's high of 17,069.21 before breaking below 17,000 by mid-morning. The index fell to the day's low of 16,927.38 in the afternoon on index-linked selling.

Volume fell to 160m shares from 209m, as investors remained sidelined amid interim earnings announcements.

Losers led gainers by 648 to 275 with 163 issues unchanged. The Topix index of all first secand in London the ISE/Nikkel 50 index rose 0.32 to 1033.20. Apart from a few individual

theme stocks, share price movements were dominated by small-lot, index-linked trading. While some traders hope that lower interest rates will

encourage institutional investors to shift funds from bonds and money markets into the equity market, most investors regard current share prices as too high. One fund manager said that the Nikkei average, trading at a price-earnings ratio of 46.8, would have to fall further before he could start

buying.

Dealers dabbled in speculative theme stocks, Aisin Seiki, the most active issue of the day, gained Y40 to Y1,190 on the nuclear fusion theme. Mit-subishi Materials gained Y13 to Y440 and Nippon Mining advanced Y16 to Y488. Both companies are producers of palladium, necessary for room-

Latest prices were unavailable for this edition.

temperature nuclear fusion experiments.

Ito-Yokado, the leading supermarket chain, rose Y40 to Y3,680 on bargain hunting after the company's president announced his resignation. The company had been hit by a wave of selling after its offi-class were arrested last week for alleged gangater links. Ms Setsu Yamazaki, retail analyst at James Capel, said that the resignation news had prevented further damage to Ito-

Yokado's image. High-technology issues were lower on foreign selling. NEC lost Y14 to Y670 and Fujitsu fell Y4 to Y580. Traders said that some foreign investors were shuffling their portfolios. liquidating electronics issues with weak earnings forecasts. In Osaka, the OSE ave

fell 129.44 to 18,641.99 in vol-

ume of 14.5m shares. Roundup

KUALA LUMPUR, which closed at an all-time high yesterday, and Seoul were the strongest gainers in the region. HONG KONG closed slightly weaker after a day of moderate fluctuations, but the market largely shrugged off the latest Sino-British dispute over the colony's future. The Hang Seng index closed down 9.48 at 6.117.50 as turnover fell to

HK\$2.1bn from HK\$2.5bn. Bank of East Asia, suspended yesterday after a HK\$1.9bn placement to foreign institutions, resumed trading and closed down HK\$1.50 at HK\$36.0, the same as the place-

ment price.
KUALA LUMPUR surged in the afternoon, with strong gains in major stocks pushing the composite index up 3.82 to

WEDNESDAY OCTOBER 28 1992

637.13. Brokers said that sentiment had been encouraged in anticipation of a positive budget statement today.

SEOUL advanced for the fourth consecutive session, on news that Daewoo Group chairman Kim Woo-choong would not stand for president. The composite index added 20.44 to 605.78.

All Daewoo shares, which hit their lower limits in the morning session, reversed to close limit-up. Both Daewoo Corp and Daewoo Heavy Industries gained Won400 to Won9,100 and Won9,400.

TAIWAN reversed early gains to close lower on profittaking. The weighted index, which was more than 30 points higher in early trade, ended 30 down at 3,640.90 on turnover of 1310.4bn after 137.8bn.

A vote by the finance committee of parliament late on Wednesday to cut the stock transaction tax encouraged some early buying. But brokers do not expect the motion to pass the full parliament because it is opposed by the finance ministry and ruling

Nationalist Party. BANGKOK broke above 920 with strong gains in large-capitalisation issues. The SET index rose 13.47 to 931.36 in turnover of Bt15.12bn. Thai Farmers Bank rose Bt44 to Bt688 and Siam Commercial

Bank gained Bt24 to Bt996. MANILA rallied with interest in Meralco and Philippine National Bank. The composite index gained 25.46 to 1,357.01 with Meralco B shares up 7.50 pesos at 262.50 pesos and PNB rising 8 pesos to 246 pesos.

NEW ZEALAND fell Fletcher Challenge dropped 10 cents to NZ\$1.63. The NZ\$E-40 lost 11.45 to 1,369.34.

THESDAY OCTOBER 27 1982

Bourses hit by more bad company news

MORE had news from the corporate sector weighed on German, Dutch and Swedish equities, while a drop in French interest rates failed to support the Paris bourse, writes Our Markets Staff.

FRANKFURT was also upset by higher inflation data and the DAX index tumbled below the 1,500 level to close down 16.66 at 1,493.64. Turnover fell to DM4.8bn from DM5.9bn.

While the Bundesbank's decision not to lower interest rates came as no surprise, a bigger-than-expected CPI figure from Hesse did. Taken together with data from other states, west German inflation is now running at its highest level since June, at 3.8 per cent compared with 3.6 per cent a year

The chemicals sector fell heavily as BHF Bank joined the growing number of analysts who expect the big three to cut their dividends this year. BASF lost DM7.50 to DM208.50, Hoechst fell DM6.30 to DM236 and Bayer declined DM3.30 to DM263.50.

Steels were undermined by heavy first-half losses from the Dutch group, Hoogovens. Thyssen was down DM2.50 at DM153

171-SE Actuaries Share Indices October 29 Open 10.39 11.90 12.00 12.90 14.00 15.90 Close Hourty changes FT-SE Empireek 188 1626-63 1625-50 1625-22 1620-90 1325-29 1627-40 1624-57 1625-26 FT-SE Empireek 200 1691.11 1687-24 1668-69 1685-55 1588-25 1683-55 1687-68 1686-76 Oct 23 Oct 22 Oct 28 Oet 27 FT-SE Eurotrack 100 FT-SE Eurotrack 200 1028.09 1038.79

and Preussag lost DM3 to Porsche slid DM10 to DM455 after Wednesday's late

announcement of a DM65m loss in the year ending July 1992 and the company's forecast that it expects a further decline in earnings in the current year. BMW, down DM1.50 at DM480, attracted sell notes

after the company said that earnings prospects will be affected by the recent apprecia-tion of the D-Mark. AMSTERDAM fell after very poor interim results from DSM and Hoogovens. The CBS Ten-

The DSM third-quarter figures, which showed a 55 per

Petrolina

to Petrofina. Some 30 per cent

of the 10-platform complex is

owned by its Norske Fina sub-

sidiary, and the field accounts

for about half of the group's

crude oil production. But there

Aug 1992

dency index closed down 1.7 at

1104.46 1108.83 Base value 1000 (29/10/90) Highstey: 100 - 1927 75, 200 - 1991 26 Lew Cay 100 - 102/90 200 - 1082 50 worse than expected and the shares slid F1 7.80 or 9 per cent at F177.20. The group said that earnings had been affected by guilder strength and continu-

> It was even a worse day for Hoogovens, after reporting a Fl 70m first-half pre-tax loss after Wednesday's close. Its shares closed down Fl 6.30 or 23.5 per cent at Fl 20.50. The group said that restructuring costs would also depress second-half results.

ing overcapacity in the petro-chemical industry. Akzo fell

Fl 3.20 to Fl 127, in sympathy.

Fokker was suspended at Fl 17.80 ahead of news that Dasa had reached agreement with the Dutch government on the terms by which it would take a majority stake in Foklower as news that the government planned to sel! off part of its majority stake in Rhone-Poulenc eroded early gains inspired by the Bank of France's cut in its 5-10 day lending rate. The CAC-40 index fell 18.99 to 1,730.87 as turnover

remained modest at FFrl.8bn. Although the partial privatisation of Rhone-Poulenc had long been expected, the company's Cls fell FFr20 or 3.7 per cent to FFr523 on fears that the issue of new paper would depress the price.

Générale des Eaux lost FFr72 to FFr1,926 in spite of reporting better-than-expected first-half results. News that it was injecting FFr150m into the real estate company, Lucia, through a planned recapitalisation, fanned worries that it faced further problems from its property interests.

STOCKHOLM dropped 1.7 per cent on disappointment about SKF's bigger-than-expected loss and higher domestic money market rates. The Affärsvärlden general index fell 12.10 or 714.0 in turnover of SKr484m after SKr302m.

B shares in SKF dropped SKr8 or 11 per cent to SKr65 in

PARIS ended 1.1 per cent heavy trading after news after the close on Wednesday that the ball bearing company made a loss of SKr361m in the first nine months, compared to expectations of a loss of around SKr290m.

MILAN bucked the continental downtrend, but dealers detected some nervousness as the market approached 430 seen as a resistance level on the Comit index. The index closed 1.41 higher at 428.51 in turnover estimated at L170hn

after L194bn. Shares in the state-controlled food group SME fell L69 or 1.4 per cent to L4,780 as comments by the prime minister Mr Giuliano Amato that plans to privatise state industries could not be rushed prompted profittaking after the recent rally, Dealers reported some demand in Italcable which rose

L70 to L4,710. ZURICH weakened in active trading as the SMI index lost 4 to 1,905.0. Ciba-Geigy came under pressure after it was reported that the stock had been downgraded: the bearers lost SFr11 to SFr609. Roche went against the trend as its certcificates put on SFr30 to

Petrofina shares tumble on North Sea fears

Shareholders have also been worried by the sharp drop in profits, says Andrew Hill

favour with investors.

tion and production."

exposure to downstream activi-

ties, the part of the oil sector

For a long time, as one Belgian stock market analyst pointed out recently the oil company Petrofit as "a sort of sacred cow". It was one of the largest stocks on the small Brussels b. and beyond criticism, at

Since the summer, however, shareholders in Petrofina have had much to criticise, starting with the announcement that profits had fallen from BFr9.5bn (\$300.6m) to BFr4.2bn. That was on August 6, when Petrofina shares stood at BFr10,950, broadly the same level at which they started the

Meanwhile, the shares have

leum of the US, which heads the Ekofisk consortium, were aghast at the publicity given to the alleged safety problems, and hit back with claims that the oil field would be producing well beyond the year 2000. The war of words is likely to come to a head today or early next week, when Phillips will issue its formal response to the Norwegian authorities.

There is no doubt that the future of Ekofisk is important

SOUTH AFRICA

DEMAND for quality industrial shares at lower levels helped underpin the JSE and the overall index rose 7 to 3,017 in active trading. The industrial index finished 16 up at 4,016 while the gold index fell 5 to 816.

are also other deeper-rooted which some observers believe cow been duly slaughtered. reasons why Petrofina is out of

Mr Marc Debrouwer at the

Share price and Index rebased 90. leas: at home.

not climbed back to five figures. Worse still, bad news from the North Sea has driven the price down further this month. During the last week, Petrofina has rallied from its low point of BFr7,150, but the shares were still wallowing at BFr7,780 yesterday.

The sharp decline since September was prompted by a press release from the Norwegian Petroleum Directorate on October 8 indicating that, for safety reasons, it was considering closing the Ekofisk field's oil processing and storage tank before the 1995-96 winter sea-

Petrofina and Phillips Petro-

There are mixed views about will be first to recover. As Ms Wendy Anderson of how Petrofina's share price County Natwest in London explains: "It doesn't have the

broker, Petercam, says: "Up to now a decline in profits in one oil reserves, it doesn't have the division has been offset by exposure to refining, and it's increases in the others, but the heavily exposed to petrochemiproblem with 1992 is that two cals. What redeems it? Not main divisions - refining/marvery much, I'm afraid." keting and petrochemicals -Petrofina's share price has are experiencing a downturn. been supported in the past by the presence of a large and and at the same time we are seeing problems with explora-

For other oil analysts, it is Petrofina's commitment to chemicals production - which accounted for BFr95.3bn of the group's BFr599bn net turnover last year - that is helping to depress the share price. In addition, it has relatively low But since the collapse in the share price, the mystery buyer

has vanished and the sacred

apparently committed shareholder, Groupe Bruxelles Lambert, the Belgian holding company which directly and indirectly controls about 28 per cent. Recently, it has been supported by the intervention of a mystery buyer, possibly another European oil company.

could be revived. Some analysts are calling for a cut in the full-year dividend, in spite of the possibility that such a move might be misunderstood thers pin their hopes

on the possibility of links with new industrial partners, or on the sutcome of long-running talks with private Saudi Arabian investors interested in buying part of Fina, the group's US

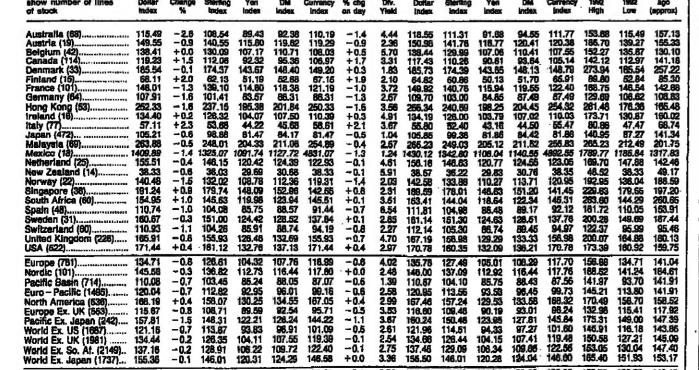
But most agree it will take a more lasting recovery in one or more of the company's three main sectors to put a firm floor under Petrofina's flagging

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